

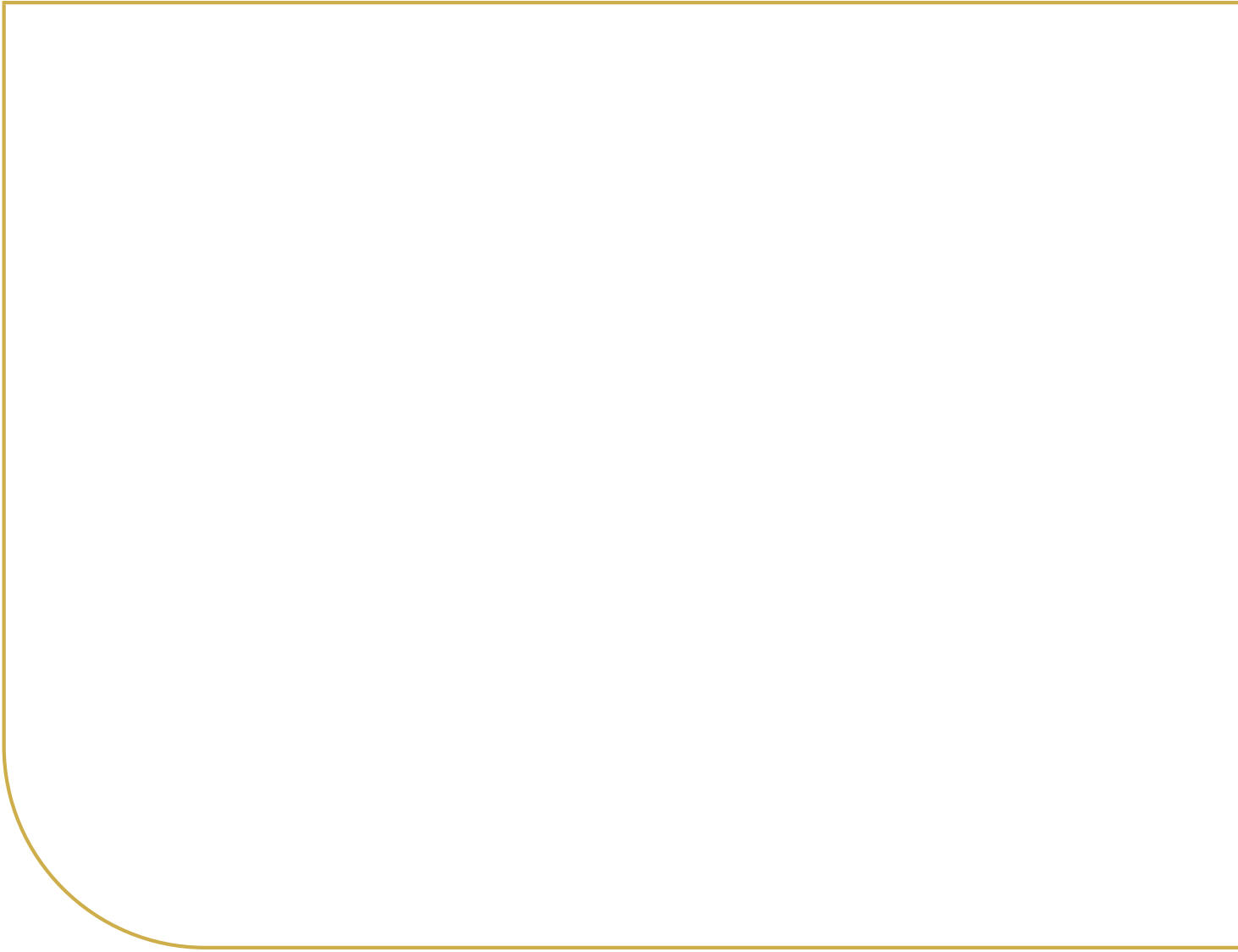


**TDB**  
GROUP

# 2024 INTEGRATED REPORT AND FINANCIAL STATEMENTS

**Innovating Solutions  
to Accelerate Sustainable  
Development**







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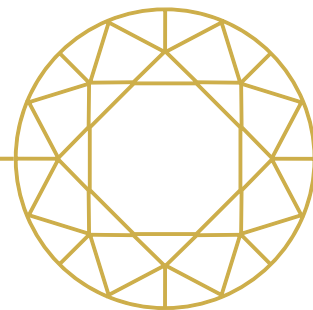
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CELEBRATING 40 YEARS OF  
INTEGRATING & ADVANCING THE REGION

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# 1 About our Integrated Report

## 1.1 Integrated Report Overview

The Eastern and Southern African Trade and Development Bank ('TDB' or the 'Bank', and together with its subsidiaries 'TDB Group' or the 'Group') is pleased to present its 2024 Integrated Report and Financial Statements, providing a transparent and accountable overview of its financial and non-financial performance.

Aligned with the International Integrated Reporting Framework, this Report offers its stakeholders a comprehensive perspective on how the organisation creates and sustains value whilst reinforcing its socio-economic relevance in an integrated manner. The Report also highlights key insights into its financial and non-financial achievements, which drive our long-term success.

### 1.1.1 SCOPE AND BOUNDARY

This Report covers the period from 1 January to 31 December 2024, hereafter referred to as 'the reporting period', and offers information on the Group's frameworks, strategy, governance, business model, risk management, sustainability and development impact, value created for stakeholders, financial performance, and outlook.

### 1.1.2 REPORTING PROCESS OVERVIEW

The approach adopted in preparation of this Report combines strategic thinking and reporting, enabling the Group to identify and assess the material matters that impact its six capitals and shape its ability to create value and achieve its objectives. TDB Group embarked on a rigorous process that assessed the corporate plan, risk management, governance, and performance in delivering sustainable development impact.

Figure 1: Reporting Process



### VALUE CREATION MODEL AND STRATEGY

- Stakeholder engagement
- Peer benchmarking
- Risk assessment



### INTEGRATED THINKING

- Materiality determination process
- Corporate plan alignment

### 1.1.3 TDB GROUP'S OPERATING BUSINESS

TDB Group comprises the following subsidiaries and strategic business units (SBUs): Trade and Development Banking, TDB Asset Management (TAM), Trade and Development Fund (TDF), Eastern and Southern African Trade Advisers Limited (ESATAL), TDB Captive Insurance Company (TCI), and TDB Academy.

### 1.1.4 BASIS OF PREPARATION

Underscoring the Group's commitment to excellence in corporate reporting and governance, this Report has been developed in accordance with the International Integrated Reporting Council (IIRC) Integrated Reporting Framework and references the International Financial Reporting Standards (IFRS), International Sustainability Standards Board (ISSB) sustainability-related disclosures requirements, and Global Reporting Initiative (GRI) standards.

The Group's external auditors have conducted external assurance on the financial statements to ensure credibility.



## INTEGRATED REPORTING PROCESS

- Compile the Report
- Validate the integrity of the Report
- Approve the integrated Report

### 1.1.5 MATERIALITY AND APPROACH

In this Report, TDB Group applied the principle of double materiality when defining material matters. This approach considers:

- **Financial Materiality:** Assessing how sustainability-related factors influence our financial performance and value creation.
- **Impact Materiality:** Evaluating the broader economic, social and environmental effects of our operations.

This assessment allowed the Group to prioritise issues that significantly affect the Group and its stakeholders.

The Group's material matters were identified through a structured four-step process as outlined below.



These considerations are integral to TDB Group's strategy and are reflected throughout this report.

Additionally, the risks and opportunities that materially impact the Group's capital and value-creation efforts were examined.

The stakeholder engagement section provides the detailed outcome of the materiality assessment and material issues.

### 1.1.6 RESPONSIBILITY STATEMENT AND APPROVAL OF THE ANNUAL INTEGRATED REPORT

The Board of Directors of TDB (the Board of Directors) is responsible for ensuring the integrity of this Integrated Report, which, in its opinion, accurately reflects TDB Group's activities, material issues, relationships, and overall performance.

The Group's annual financial statements for the year ended 31 December 2024, were approved by the Board of Directors on 26 March 2025 and signed on its behalf by:

**Veenay Rambarassah**

TDB Group Board of  
Directors Chairperson

**Admassu Tadesse**

TDB Group President  
and Managing Director



Scan the QR code to download  
our Integrated Report







# About TDB Group

This chapter provides a comprehensive overview of the Trade and Development Bank Group (TDB Group), including its vision, mandate, operations, and evolving institutional structure. It outlines the Group's strategic approach to development finance, its growing footprint across Member States, and the distinct value it brings as a trusted regional financial partner.

The following sections delve into each business unit, operational highlights, and the markets TDB serves, illustrating how the Group continues to deliver impact and value across Africa.

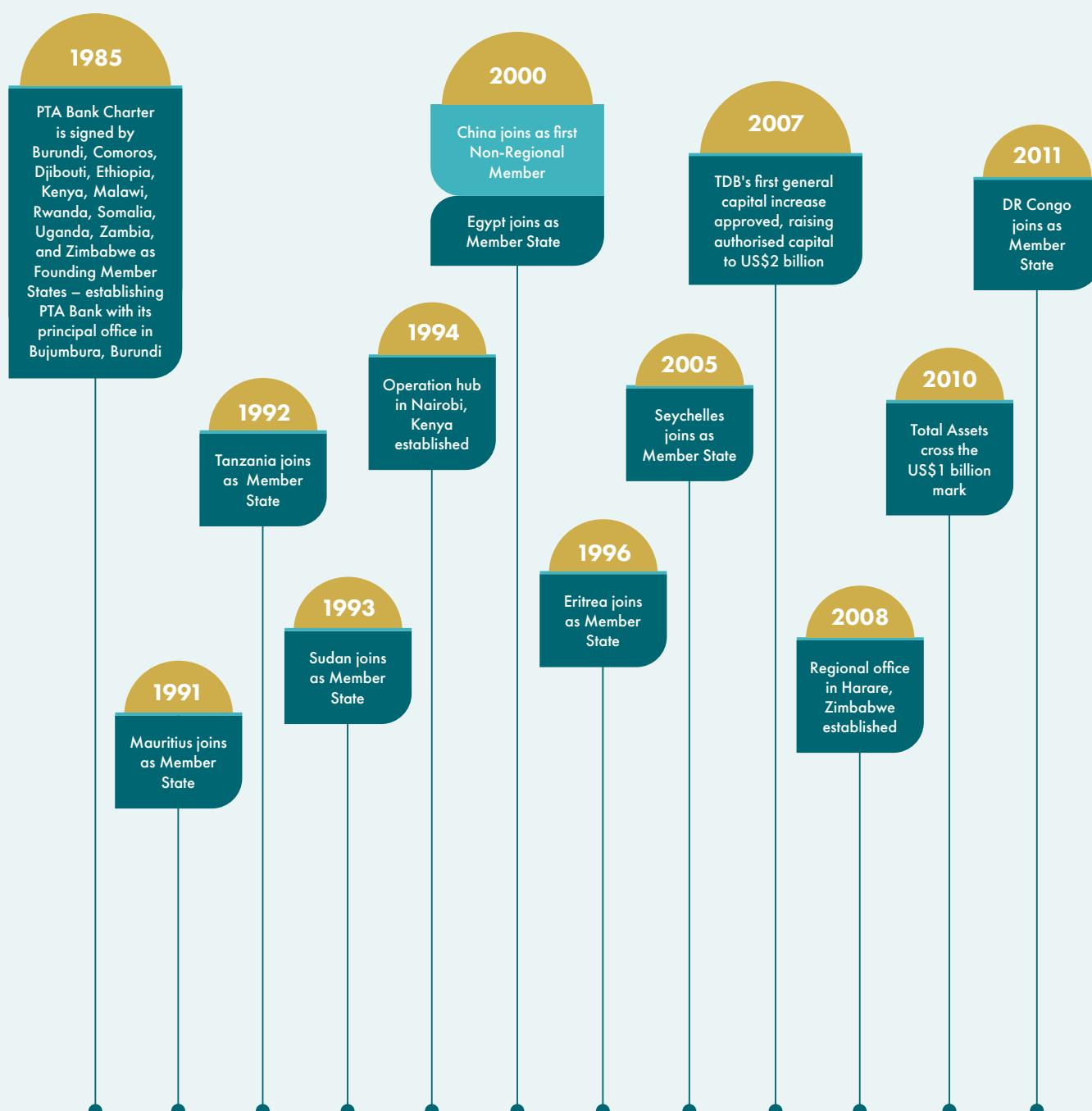


## 2.1 Forty Years of Advancing Sustainable Development

As TDB Group celebrates its 40th anniversary in 2025, the Group recognises that its achievements signify more than milestones in our history. Four decades of diversified financing that has been pivotal in fostering sustainable development, represents the Group's steadfast commitment to fostering trade, regional integration, and strengthening its Member States position on the regional and global stage.

TDB Group's journey began 40 years ago from its origins as PTA Bank, evolving into a modern, dynamic development finance Group. This evolution has seen the establishment of several subsidiaries and strategic business units, including Trade and Development Banking, TAM, TDF, TCI, ESATAL, TDB Academy, and various special purpose funds such as the Eastern and Southern African Trade Fund (ESATF).

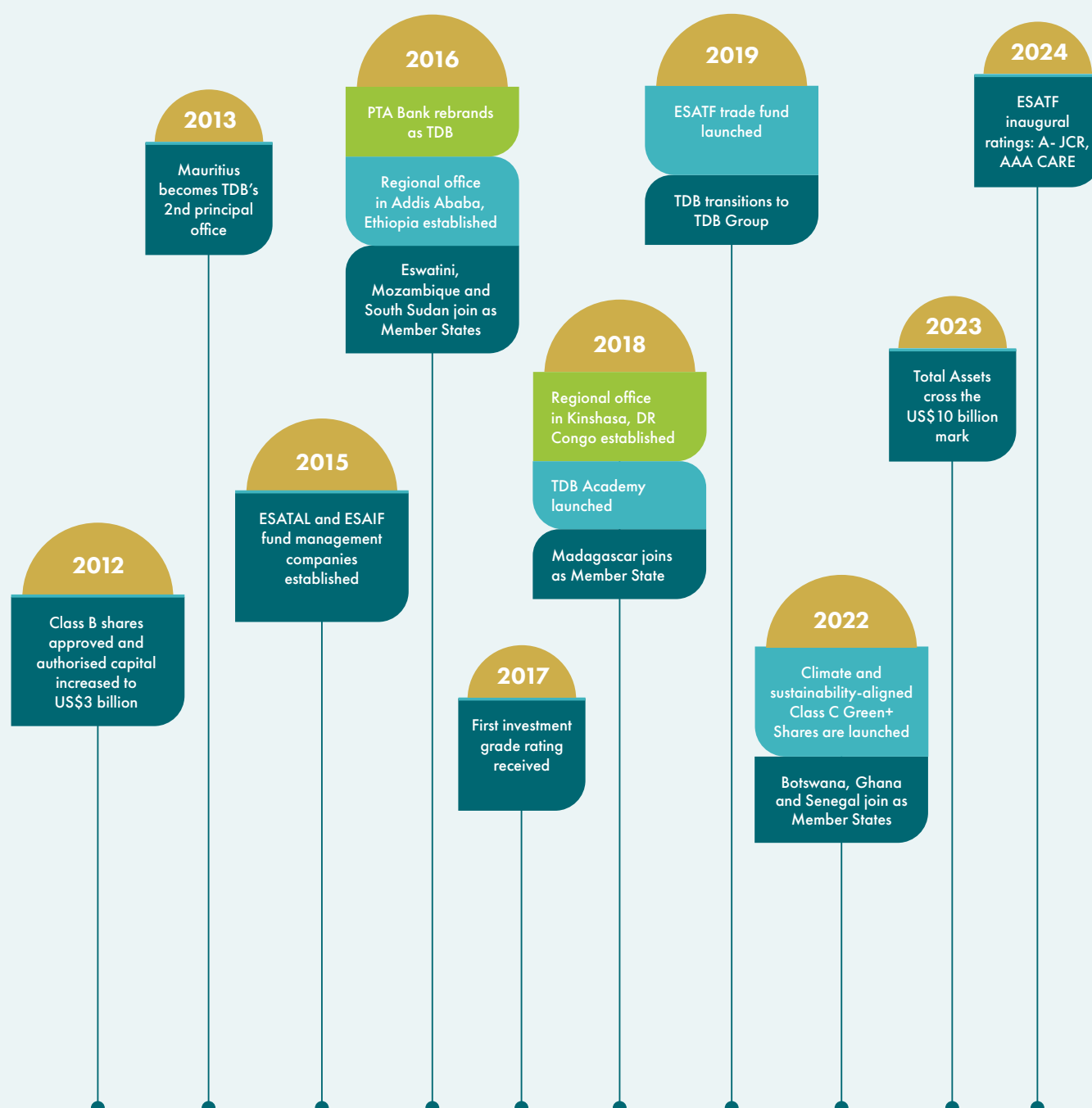
Figure 2: TDB Journey in Milestones



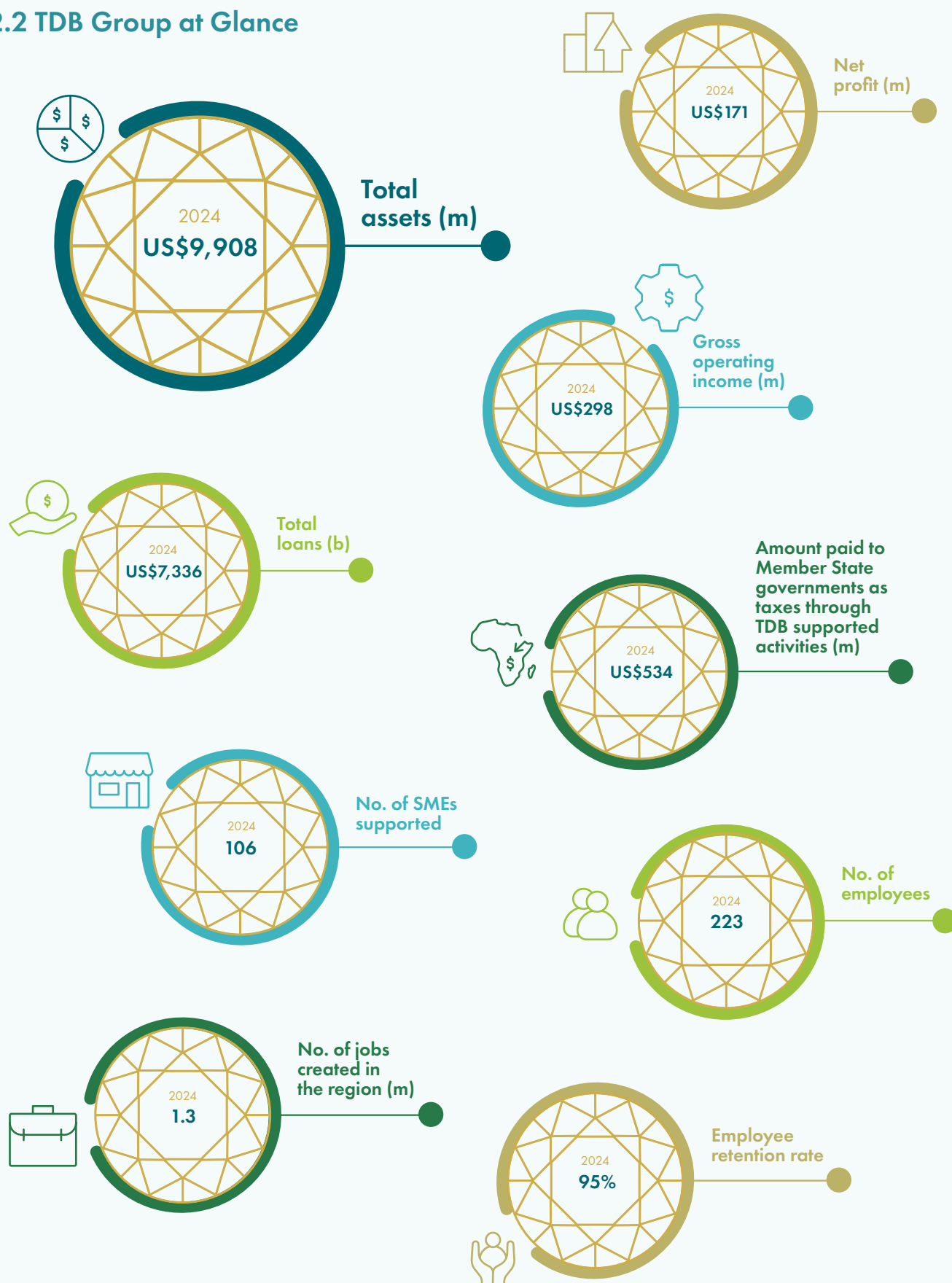
This is marked by significant growth and maturity, with an expanded geographical reach that now spans the COMESA-EAC-SADC Tripartite Region and, more recently, West African economies.



## TDB's Journey in Milestones



## 2.2 TDB Group at Glance



NB: Total loans include on- and off-balance sheet exposure, excluding undisbursed commitments.

## 2.3 Overview of TDB Group

The Bank is a multilateral development finance institution (DFI) established pursuant to Chapter 9 of the treaty for the establishment of the PTA – the Preferential Trade Area for the Eastern and Southern African States (the PTA Treaty). The PTA Treaty was subsequently replaced by the treaty establishing COMESA – the Common Market for Eastern and Southern Africa (the COMESA Treaty) – following the transformation of PTA into COMESA. The COMESA Treaty perpetuates the existence of the Bank as a separate legal entity governed by its own Charter, which was adopted at the sixth meeting of the Council of Ministers of the PTA held in Bujumbura, Burundi, on 12 July 1985, as amended and supplemented from time to time in accordance with its terms (the Charter). In accordance with the terms of the Charter, the Bank, together with its subsidiaries, may be referred to as TDB Group. TDB has 26 African Member States, which – alongside non-regional Member Countries and African and non-African institutional investors – form its community of shareholders.

As a trusted regional DFI, TDB Group plays a pivotal role in driving transformative impact through financial solutions including trade finance, project and infrastructure finance, asset management, advisory services, and other financial solutions. Beyond providing capital, the Group integrates environmental and social considerations into its financial solutions, ensuring alignment with sustainability and resilience principles.

Through its subsidiaries and SBUs, TDB Group provides bespoke financing solutions across numerous sectors to sovereigns, financial institutions, and corporate clients, including SMEs. These solutions support activities critical to the economic, social, and environmental sustainability of its Member States.

TDB Group is committed to advancing economic development in line with global sustainability goals. Supported by its Sustainability Framework, the Group is firmly committed to the global development agenda as guided by the Sustainable Development Goals, the African Union's Agenda 2063, and the Paris Agreement on Climate.

The Group mobilises debt funding from multilateral and bilateral banks, commercial banks, investors, and other partners from across the globe through capital market issuances, long- and short-term lines of credit, risk-sharing agreements, co-financing arrangements, export credit financing, and other types of partnerships.

Its financial strength and position as a trusted partner to intermediate global and regional capital results from years of consistent delivery of triple bottom line development impact, alongside a solid track record in terms of financial performance. In 2024, TDB Group continued to play a pivotal role delivering on its mandate, despite a challenging operating environment, marked by continued geopolitical tensions outside and inside the Member States served by TDB Group. This was accompanied by uneven growth levels, continued trade fragmentation, slower than expected demand from importing markets and insufficient forex buffers. Access to finance remained tight, alongside persistent high interest rates, double-digit inflation, and increasing living costs. Many countries have been working to undertake difficult reforms aimed at macroeconomic stability, which has resulted in some countries improving their external positions, and others still experiencing debt sustainability difficulties. This is further detailed on the next page.

In terms of financial performance, in 2024, the Group's shareholder capital and reserves grew to US\$2.3 billion with a 5-year CAGR of 11% and its loan portfolio to US\$7.3 billion with a 5-year CAGR of 6%. Assets remained relatively flat around the US\$10 billion mark at US\$9.9 billion with a 5-year CAGR of 8%, while profit and operating income decreased to US\$171 million and US\$298 million respectively, nevertheless with a positive 5-year CAGRs of 2.4% and 4.6% each.

As volatility prevailed in the Group's operating environment, the Bank remained solid. Its net asset value rose to US\$16,937, with a five-year CAGR of 7%. Return on equity, assets, and NPLs declined to 6.4%, 1.5%, and 3.71% respectively. Its CAR increased to 38%, with a stable leverage ratio above 3x and a total cost-to-income ratio of 14% – reflecting the Group's efforts to remain lean, efficient, and financially robust, while maintaining high asset quality.

The number of TDB Group employees increased slightly to 223, 42% of whom are women.

## 2.4 Vision, Mission, and Values

### VISION



A world-class African Development Finance Group, sustainably advancing regional economic growth, integration, and prosperity.

### MISSION



To be at the forefront of extending development capital and services to advance sustainable regional growth, integration and prosperity through customer-focused and innovative financing solutions.

### STRATEGIC GOAL



A sound financial institution intermediating global and regional capital into the region.

### VALUES



Our values form the foundation of our organisational culture, guiding how we create value for our stakeholders. Five key aspects influence our operations, shaping interactions and motivating purpose while fostering meaningful, lasting relationships:



**Adaptability:** Maintaining effectiveness when experiencing major changes in work tasks or the work environment; adjusting effectively to new work structures, processes, requirements or to work within a new culture.



**Client Orientation:** Making clients and their needs a primary focus of our actions; developing and sustaining productive client relationships.



**Innovation:** Generating innovative solutions to work situations; trying different and novel ways to deal with work problems and opportunities.



**Integrity:** Having a character of honesty and uprightness; keeping commitments and behaving in a consistent manner.



**Teamwork:** Actively participating as a member of a team to help the team achieve its goal.

## 2.5 Business Operations

### EASTERN AND SOUTHERN AFRICAN TRADE AND DEVELOPMENT BANK (THE BANK) – SBU

The Bank offers bilateral and syndicated short-term trade and long-term project finance to sovereigns, financial institutions, and corporate clients. These include direct financing via senior and mezzanine debt or equity, often in co-financing arrangements with local and foreign lenders, as well as loan guarantees and syndications. It also provides export credit co-financing and a range of non-financial products such as advisory and agency services.



TDB's **Trade Finance portfolio** grew by **2.4%** to **US\$5 billion**, with a 5-year CAGR of 8.5%

TDB's **Project and Infrastructure Finance portfolio** grew by **6.1%** to **US\$2.3 billion**, with a 5-year CAGR of 1.3%.



The **total loan portfolio** grew by **3.6%**

NB: Portfolio includes on- and off-balance sheet exposures, excluding undisbursed commitments.

### TDB ASSET MANAGEMENT – SBU

TDB has an Asset Management arm that develops and manages debt investment funds, designed to channel institutional capital into trade finance and infrastructure projects. Its activities are conducted through three streams and two fund managers (ESATAL and Eastern and Southern Africa Infrastructure Fund (ESAIF), which are wholly owned subsidiaries of TDB Group.

TAM's management operational readiness review was approved for implementation to ensure its successful transition and change management to a multi-fund management business.

### EASTERN AND SOUTHERN AFRICAN TRADE ADVISERS LIMITED

ESATAL is a wholly owned subsidiary of TDB Group and a regulated fund manager domiciled in Mauritius and is the fund management company in respect of the Eastern and Southern African Trade Fund (ESATF). It manages trade finance funds aligned with TDB Group's commitment to promoting trade-led economic and social development.

ESATF is registered as an open-ended collective investment scheme, with a base currency in USD. ESATF finances short- to medium-term trade transactions, and invests in trade finance, structured commodity finance, export finance, and project-related finance transactions.



The fund has delivered an **absolute return** of **38.06%** in USD since its launch in August 2019.

It's **assets under management** as of 31 December 2024 were **US\$222 million**, up 57% year-on-year, and its **annual return on equity** in 2024 was **9.84%**.



The fund assisted **4 banks** in **developing women-focused products**, enhancing opportunities for women, and supporting SME initiatives in **green energy**.

The fund also supported **4 agri exporters** in sourcing produce for thousands of small-holder farmers in several TDB Member States, including Ghana, Mozambique, and Tanzania.





## 2.5 Business Operations (continued)

### NOTABLE ACHIEVEMENTS IN 2024



#### THE TRADE AND DEVELOPMENT FUND

TDF was established in 2020 as a subsidiary of TDB and is jointly owned by sovereigns that comprise the member state pool of TDB. TDF is TDB Group's concessional and grant window. Working with diverse partners, it provides innovative alternative financing solutions across diverse sectors to its Member States and clients, including SMEs.

Leveraging its experience in implementing multi-million donor-financed projects, TDF provides technical assistance, business linkages, project advisory, and project development support across key sectors for both public and private sector clients with TDB Member States.

In addition, through its programme management window, TDF is also a valuable partner in designing, implementing, and managing programmes across TDB's 26 Member States.



TDF began its transition to a new mandate and transformation of lending structure but still maintained continuity in its **SME lending and technical assistance** services.

The TDF Board approved the **EASETRADE programme** in November 2024 as a **US\$100 million** pan-African Programme.



After signing pilot programme sponsor funding agreements with the **Mastercard Foundation** and Trade Catalyst Africa, the 3-year EASETRADE pilot **digital lending project** reached financial close of **US\$18.2 million**.

Through the **Class C Green+ Shares** investment, TDF officially began the operationalisation of its Project Preparation Facility (PPF) to enhance the bankability of products in the clean technologies and other sustainability sectors.



#### TDB CAPTIVE INSURANCE COMPANY

TCI was established in 2020 as a wholly owned subsidiary of TDB. TCI is domiciled in Mauritius and provides risk insurance and reinsurance cover exclusively for TDB and affiliated entities to further streamline the Group's risk management. Focusing primarily on insurance services for financial assets, the day-to-day management of TCI is entrusted to a Captive Manager.



TCI net insurance and investment result of US\$9.624 million and **profit** of **US\$9.27 million**.

TCI provided **insurance coverage** of **US\$374.4 million** to TDB Group through 15 transactions.



A total of **95.7% of the insurance** coverage was provided for **sovereign/sub-sovereign counterparties**, and **4.3%** was provided to non-sovereign counterparties.

TCI is now able to directly reinsure exposures with the Lloyds of London market to manage its net exposure. Furthermore, to boost capacity, TCI has entered into treaty-based reinsurance agreements with large reinsurers on the African continent.



## NOTABLE ACHIEVEMENTS IN 2024



### TDB ACADEMY BUSINESS UNIT

TDB Academy is the capacity-building arm of TDB Group. It offers training, seminars, conferences, study tours, and other human and institutional capacity development interventions in the financial and investment segments of interest to TDB Group and its partners. The TDB Academy delivers capacity-building to various stakeholders in the region and launched the TDB Volunteer Programme.

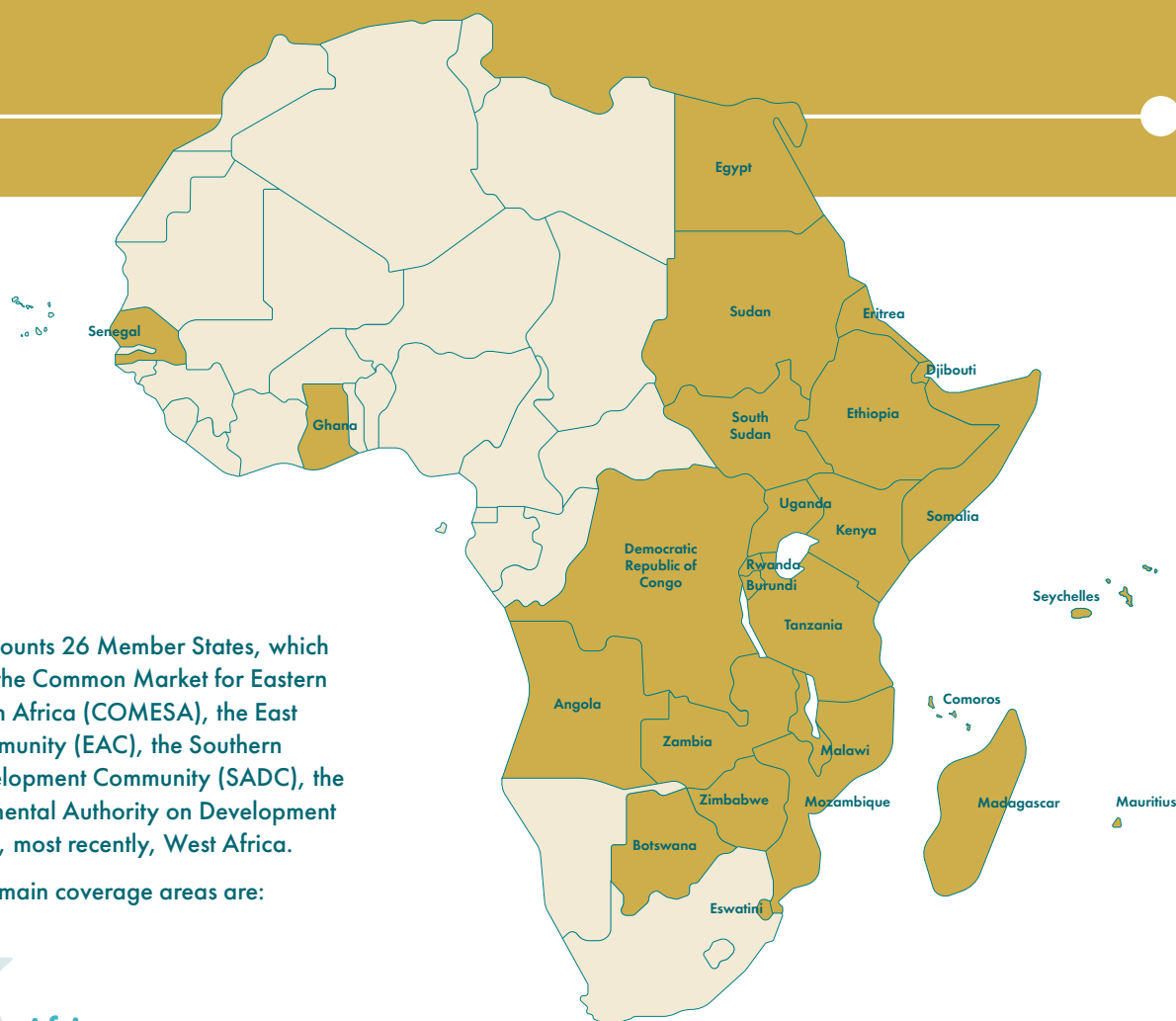


TDB Academy organised **eight trainings** for **218 internal stakeholders**; and **five trainings** for **305 external stakeholders**.

TDB Academy hosted flagship events throughout the year, including the **first edition of 'The African Attorneys General Roundtable Meeting'** for AGs from across TDB's Member States.



## 2.6 TDB Group's Markets



TDB Group counts 26 Member States, which span across the Common Market for Eastern and Southern Africa (COMESA), the East African Community (EAC), the Southern African Development Community (SADC), the Intergovernmental Authority on Development (IGAD), and, most recently, West Africa.

The Group's main coverage areas are:

**East Africa** – covering Kenya, Rwanda, Tanzania, and Uganda.

**Northeast Africa** – covering Djibouti, Egypt, Eritrea, Ethiopia, Somalia, South Sudan, and Sudan.

**Southern Africa** – covering Angola, Botswana, Comoros, eSwatini, Malawi, Mauritius, Madagascar, Mozambique, Seychelles, Zambia, and Zimbabwe.

**Central and West Africa** – covering Burundi, DR Congo, Ghana and Senegal.

By acting as the lead arranger or participating in syndicated financing for major sovereign loans, TDB facilitates investments in high-impact projects across key sectors that are strategic priorities of its Member States. These initiatives drive job creation, enhance tax revenues, and expand access to essential services, significantly contributing to the economic and social development of the regions it serves.

## 2.7 Differentiators

TDB Group distinguishes itself as an African development finance institution, integrating global best practice with local knowledge to deliver bespoke financial solutions across

its operating region. The Group sustains its competitive advantage by being agile, a global and regional connector, and a creator of long-term value.



### Agile

Agility and adaptability in responding to challenges and opportunities in its Member States remain key, driven by TDB Group's ability to structure local solutions for local problems that leverage global best practices.

Agility enables TDB Group to:

- Deploy capital quickly in underserved or high-risk markets where traditional financiers may hesitate;
- Adapt financing structures and instruments to meet the needs of businesses, infrastructure projects, and social enterprises; and
- Adjust strategies based on real-time data, ensuring that solutions offered remain relevant and impactful.

This responsiveness allows the Group to support economic resilience, particularly in sectors facing volatility or uncertainty.



### A Global and Regional Connector

TDB Group continues to be relevant, serving as a world-class African DFI intermediating global and regional capital for the advancement of regional economic growth, integration, and prosperity. This offers significant advantages, including:

- Attracting global and regional capital and channelling it into impactful projects, often utilising blended finance to reduce investment risk
- Facilitating partnerships among governments, private sector players, and development agencies, which create synergies that enhance project viability
- Promoting regional economic integration by supporting cross-border projects, trade facilitation, and infrastructure development

Through these connections, TDB Group helps unlock funding, knowledge-sharing, and market access for businesses operating across the region.



### A Value Creator

As a Group, the focus is on creating long-term value for internal and external stakeholders. This is evident in how TDB Group:

- Prioritises projects that generate positive social and environmental outcomes, such as renewable energy, SME financing, and financial inclusion;
- Provides knowledge-sharing, and development support to strengthen local industries and institutions;
- Takes the first step in financing high-impact projects, attracting private sector co-investment by reducing perceived risks; and
- Provides value-adding training and capacity-building for internal and external stakeholders through targeted interventions.



### TDB Group Employees

TDB Group operates in complex environments that require deep knowledge and diverse expertise. Blending financial acumen with impact-driven thinking and cultural understanding, TDB Group employees set the Group apart as an innovative development finance institution that is driven by the purpose of creating sustainable and inclusive solutions whilst responding to emerging opportunities. Through a highly skilled and mission-driven workforce, TDB Group can unlock funding, secure high-impact projects and provide solutions to our partners. Strong leadership continues to enhance the Group's credibility in regional and global markets. By investing in its employees, a culture of innovation and create sustainable impact continues to be fostered.

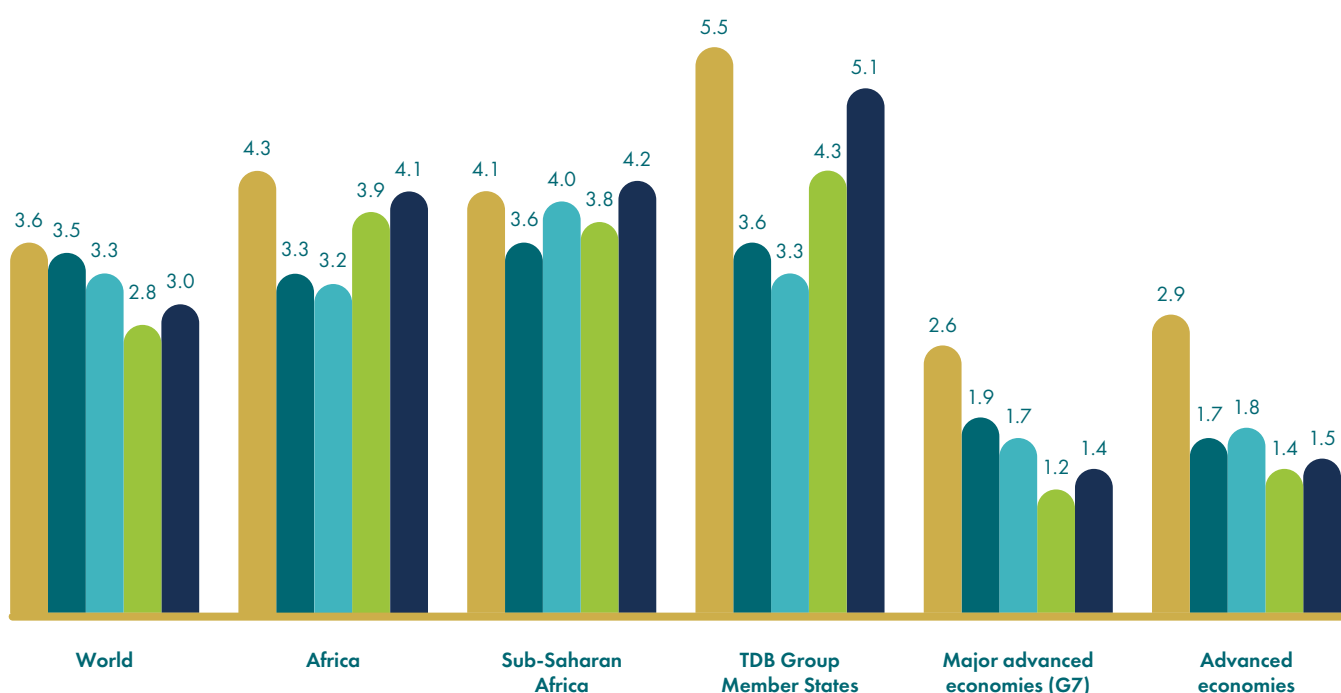
## 2.8 Operating Environment

### 2.8.1 INTERNATIONAL OPERATING ENVIRONMENT AND PROSPECTS

The global economy showed resilience and signs of growing stability in 2024, following a period of gradual and uneven recovery from the pandemic and other major shocks – with inflation easing, interest rates still on the higher side but stabilising, and some countries reaping the benefits of economic reforms. This was despite several headwinds such as persisting geopolitical tensions and climate risks, constrained fiscal space, fragmented trade systems, and fragile social

consensus, with per capita growth described by the World Bank as ‘anaemic’, especially for low-income countries.<sup>1</sup>

Global growth went up by 3.3% in 2024, down from 2023 and 2022, and is expected to decline further to 2.8% in 2025, before marginally rebounding to 3% in 2026. Among the major economies, in 2024, the United States grew by 2.8%, China by 5%, and India by 6.5% – with all three expected to experience slowdowns in 2025 and 2026. The different regions present varying pictures, with emerging and developing regions faring better than advanced economies.<sup>2</sup>



Despite an overall global increase to US\$1.4 trillion, foreign direct investment (FDI) fell by 8% in 2024 when excluding flows through European conduit economies.<sup>3</sup> Greenfield investment announcements declined in both value and number, but remained significant, primarily due to large investments in semiconductor manufacturing in developed economies and artificial intelligence technologies.<sup>4</sup> International project finance continued to experience a decrease, with the number and value of deals dropping by 26% and close to one-third respectively. In infrastructure, greenfield project announcements marginally decreased in number and value, with renewable energy accounting for the largest share of announcements and telecommunications registering the largest

increase. International infrastructure project finance deals took a more serious hit, registering a 30% decrease in value, and 18% in number, due to the high-interest rate environment.<sup>5</sup> This was alongside a decrease of 13% in the number of cross-border M&A deals, and increase of 2% in terms of value.<sup>6</sup>

On the trade front, following a rebound of merchandise trade volume growth in 2024 to 2.9%, and 2% in terms of value, which was underpinned by more favourable macroeconomic conditions as compared to 2023, the WTO’s adjusted forecast sees this number declining to -0.2% in 2025, before bouncing back to 2.5% in 2026 – all subject to ongoing and possible further trade policy shifts and their effects on demand.<sup>7</sup>

<sup>1</sup> IMF, ‘World Economic Outlook Database’, April 2025. Available at: <https://www.imf.org/en/Publications/WEO/weo-database/2025/april> and World Bank Group, ‘Global Economic Prospects’, January 2025. Available at: <https://www.worldbank.org/en/publication/global-economic-prospects>

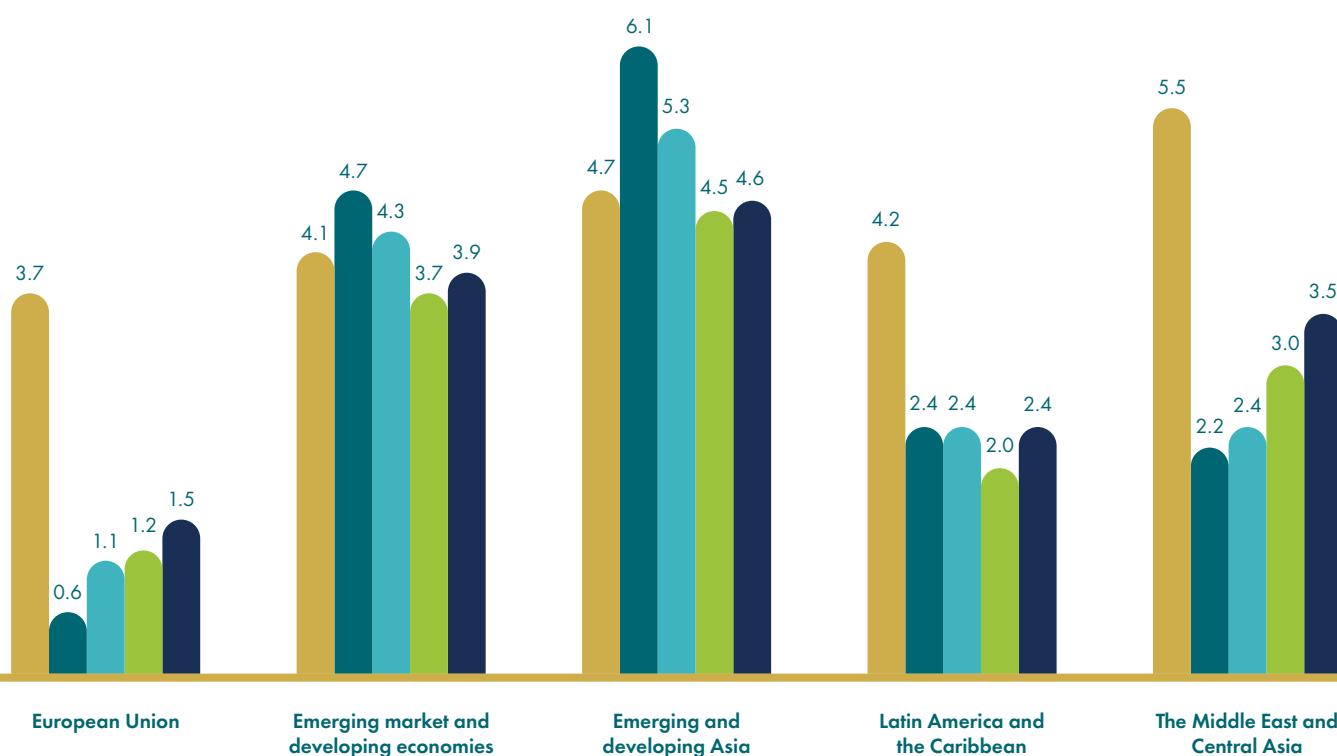
<sup>2</sup> IMF, ‘World Economic Outlook Database’, April 2025. Available at: <https://www.imf.org/en/Publications/WEO/weo-database/2025/april> and TDB Group calculations based on the same

<sup>3 4 5 6</sup> UNCTAD, ‘Global Investment Trends Monitor #48’, January 2025. Available at: [https://unctad.org/system/files/official-document/diaeiainf2025d1\\_en.pdf](https://unctad.org/system/files/official-document/diaeiainf2025d1_en.pdf)

Figure 3: Growth per Region, Constant Prices (%)

Source: IMF WEO, April 2024 and TDB Group calculations based on IMF WEO, April 2024

2022 2023 2024 2025 2026



Trade in services is also expected slow down to 4% in 2025, down from 6.8% in 2024.<sup>8</sup> In 2024, in terms of value, among others, trade in agricultural products and manufactured goods rose, while in fuel, it slowed down, with quantities predominantly responsible for the direction of the shifts.<sup>9</sup>

Since the beginning of the new year, the heightened uncertainty surrounding global trade policies has clouded global and regional economic and fiscal outlooks, amplified market volatility, and made it more difficult to establish assumptions, leading the IMF to refer to its projections as a 'reference forecast', and prompting all nations to reassess their strategies in response to the evolving global economic landscape.<sup>10</sup>

North America in particular is forecasted to see steep declines in both exports and imports, to the tune of -12.6% and -9.6% respectively in 2025.<sup>11</sup> As well, inflation is expected to continue declining, albeit at slower rates than previously anticipated, with upward revisions in advanced economies and downward revisions for emerging market and developing economies.<sup>12</sup>

<sup>7 8 9</sup> WTO, 'Global Trade Outlook and Statistics', April 2025. Available at: [https://www.wto.org/english/res\\_e/booksp\\_e/trade\\_outlook25\\_e.pdf](https://www.wto.org/english/res_e/booksp_e/trade_outlook25_e.pdf)

<sup>10</sup> IMF, 'World Economic Outlook Database', April 2025. Available at: <https://www.imf.org/en/Publications/WEO/weo-database/2025/april>

<sup>11</sup> WTO, 'Global Trade Outlook and Statistics', April 2025. Available at: [https://www.wto.org/english/res\\_e/booksp\\_e/trade\\_outlook25\\_e.pdf](https://www.wto.org/english/res_e/booksp_e/trade_outlook25_e.pdf)

<sup>12</sup> IMF, 'World Economic Outlook Database', April 2025. Available at: <https://www.imf.org/en/Publications/WEO/weo-database/2025/april>



Commodity prices have experienced significant volatility in recent years due to geopolitical tensions and disruptions in global supply chains. Commodity prices are forecasted to decline by 12% this year alone and further again in 2026, reaching lows last seen in 2019, due to weaker than anticipated global growth, and driven by declining oil prices.<sup>13</sup> The energy price index is forecasted to fall by 17% in 2025, with a Brent crude oil price projected to average US\$64 per barrel in 2025 – US\$17 less than in 2024 – before dipping further to US\$60 in 2026.<sup>14</sup> On the other hand, natural gas prices are projected to rise modestly, with variations across main benchmarks.<sup>15</sup> As projected in relevant indexes, metals and minerals, base metals and agriculture commodity prices, including food and raw materials, are also projected to decline, to the exception of beverages.<sup>16</sup> Contrary to the trend, fertiliser prices are set to increase, and ‘safe-haven’ precious metals commodity prices are expected to continue to rally.<sup>17</sup> That said, severe weather events could trigger sudden price increases in agricultural and energy commodities.<sup>18</sup>

There has been upward pressure on prices for critical minerals such as copper, cobalt, lithium, and rare earths, driven by the global energy transition and trade restrictions, with demand outpacing supply and geographic concentration issues.<sup>19</sup> Prices are nevertheless projected to stay below their 2022 levels, with exploration gradually growing alongside clean energy investments.<sup>20</sup>

## 2.8.2 AFRICAN OPERATING ENVIRONMENT AND PROSPECTS

The African economy in 2024 demonstrated strong resilience, supported by moderate and uneven improvements in the macroeconomic landscape, including in terms of foreign currency buffers, exchange rate and inflation stability, and fiscal and current account deficits, alongside ongoing investment in catalytic sectors. In this context, the continent grew by 3.2%, and TDB Group’s operating region, which counts 26 African countries, by 3.3%. Contrary to the growth trajectory of the global economy, rebounds are expected to the tune of 3.9% for Africa, and 4.3% for the TDB Group region in 2025, and 4.1% and 5.1% respectively in 2026 – as depicted in figure 3.<sup>21</sup> Underpinned by continued development and investment in infrastructure, transport corridors, services, agriculture, as well as energy and mineral resources, Africa remains the second fastest growing continent and is expected

to count 13 out of the 20 fastest growing economies in the world in 2025.<sup>22</sup> Furthermore, Africa’s average inflation is estimated to have reached a peak of 18.6% in 2024, and is expected to temper to 12.6% in 2025 and 2026, in line with tighter monetary policy.<sup>23</sup>

In terms of sub-regions, East Africa is set to remain the continent’s fastest-growing region, benefiting from natural gas, crude oil and gold development initiatives and South Sudan’s ongoing recovery. In North Africa, economic growth is projected to accelerate, supported by recoveries in Egypt, Libya, and Morocco. Similarly, Central Africa’s growth has been propelled by a rebound in Equatorial Guinea and steady expansion in the Democratic Republic of Congo.<sup>24</sup>

West Africa is also expected to see solid growth, though some countries continue to face significant structural challenges within the sub-region.<sup>25</sup> In Southern Africa, several countries are rebounding from drought-related setbacks that impacted both agriculture and power generation, thereby influencing the sub-region’s overall economic performance.<sup>26</sup>

Auspiciously, a growing number of African countries are embracing capital markets and adopting enabling regulatory frameworks, which stand to bolster investment. Furthermore, many countries on the continent have returned to the international bond market with issuances oversubscribed, which despite rising yields which could put additional pressure on countries’ external positions, signal positive investor appetite and market confidence.

With this in mind, the continent continued to face significant challenges in 2024, which comprised ongoing geopolitical conflicts and shocks, both internal and external, fragmented trade, sluggish productivity growth, weaker-than-expected demand from major export markets, high borrowing costs and the continued funding squeeze. Likewise, the withdrawal of correspondent banks from the region and stricter prudential regulations have further restricted access to finance. This is aggravated by the new trends in the global financial architecture affecting African multilateral development banks. Although high debt servicing costs remain a challenge for many African countries – affecting credit ratings and borrowing costs, others have strengthened their external positions thanks to various ongoing initiatives aimed at improving debt sustainability.

<sup>13</sup> <sup>14</sup> <sup>15</sup> <sup>16</sup> <sup>17</sup> <sup>18</sup> <sup>19</sup> <sup>20</sup> World Bank, ‘Commodity Markets Outlook’, April 2025. Available at: <https://openknowledge.worldbank.org/server/api/core/bitstreams/fbc3b73a-916d-4309-ab09-6324b3feef0f/content>

<sup>21</sup> <sup>22</sup> TDB Group calculations based IMF, ‘World Economic Outlook Database’, April 2025. Available at: <https://www.imf.org/en/Publications/WEO/weo-database/2025/april>

<sup>23</sup> <sup>24</sup> <sup>25</sup> <sup>26</sup> AfDB, ‘Africa’s Macroeconomic Performance and Outlook’, January 2025. Available at: <https://www.afdb.org/en/documents/africas-macro-economic-performance-and-outlook-january-2025>

In terms of investment, FDI inflows to Africa rose by 84% in 2024 to reach US\$94 billion, primarily due to a single major international project finance deal in Egypt; excluding this project, inflows still increased but by 23% to a more moderate US\$50 billion.<sup>27</sup> The continent experienced declines in greenfield projects and international project finance deals, but was the only region to record an uptick in infrastructure project finance.<sup>28</sup> Overall, M&A deals also marginally declined on the continent. Notably, investments in sectors critical to the Sustainable Development Goals (SDGs), which are essential to developing economies and particularly reliant on project finance, have seen sustained declines, including relative to levels when the SDGs were first adopted. The exceptions are investments in renewable energy, as well as in health and education, which have surpassed 2015 levels but remain below those of 2023.<sup>29</sup>

In 2024, Africa's merchandise exports in terms of volume went up by 1.3% and its imports by 1.8%, marginally more than in terms of value, to US\$627 billion and US\$726 billion respectively.<sup>30</sup> In terms of volume, exports and imports are forecasted to grow by 0.6% and 6.5% respectively in 2025, and 1.7% and 5.3% in 2026.<sup>31</sup> Trade in services went up in 2024, but is expected to decline by -1.6% in 2025, before rebounding to 5.3% in 2026.

Mirroring what the rest of the world is experiencing since the beginning of 2025, Africa is also navigating shifting trade dynamics and awaiting clarity on tariff policies, such as African Growth and Opportunity Act (AGOA). With the potential ripple effects associated to broader financial instability, as the IMF put it, 'new shocks are derailing a nascent recovery'.<sup>32</sup> Excessive exposure to a polycrisis environment has the potential to adversely affect job creation, particularly for youth, who now have greater social expectations than in the past.<sup>33</sup>

Amid the continent's current challenges, there is, however, a renewed opportunity to reconsider trade strategies, pursue greater diversification and specific value chains, and strengthen regional cooperation, particularly in the context of the African Continental Free Trade Area (AfCFTA). As it progresses, the AfCFTA, accompanied by the right structural reforms, promises to further bolster resilience in the face of global shocks, and unlock myriad opportunities. To deliver on its potential, there is great scope to continue deepening Africa's financial sector, including via capital markets, non-traditional, as well as traditional segments, and more dynamic blending to enable more projects to get traction – with a focus on financial inclusion. As widely acknowledged, Africa boasts distinctive advantages, including a youthful population, abundant natural resources, and expanding regional markets along with increasing investment opportunities.<sup>34</sup> The time is ripe to accelerate action.

<sup>27</sup> <sup>28</sup> <sup>29</sup> UNCTAD, 'Global Investment Trends Monitor #48', January 2025. Available at: [https://unctad.org/system/files/official-document/diae-ainf2025d1\\_en.pdf](https://unctad.org/system/files/official-document/diae-ainf2025d1_en.pdf)

<sup>30</sup> WTO, 'Global Trade Outlook and Statistics', April 2025. Available at: [https://www.wto.org/english/res\\_e/booksp\\_e/trade\\_outlook25\\_e.pdf](https://www.wto.org/english/res_e/booksp_e/trade_outlook25_e.pdf) and WTO, 'WTO Stats'. Available at: <https://stats.wto.org/>

<sup>31</sup> WTO, 'Global Trade Outlook and Statistics', April 2025. Available at: [https://www.wto.org/english/res\\_e/booksp\\_e/trade\\_outlook25\\_e.pdf](https://www.wto.org/english/res_e/booksp_e/trade_outlook25_e.pdf)

<sup>32</sup> IMF, 'Regional Economic Outlook, Sub-Saharan Africa', April 2025. Available at: <https://www.imf.org/en/Publications/REO/SSA/Issues/2025/04/25/regional-economic-outlook-for-sub-saharan-africa-april-2025>

<sup>33</sup> UNCTAD, 'Trade and development foresight 2025: Under pressure: Uncertainty reshapes global economic prospects', April 2025. Available at: [https://unctad.org/system/files/official-document/gdsinf2025d1\\_en.pdf](https://unctad.org/system/files/official-document/gdsinf2025d1_en.pdf)

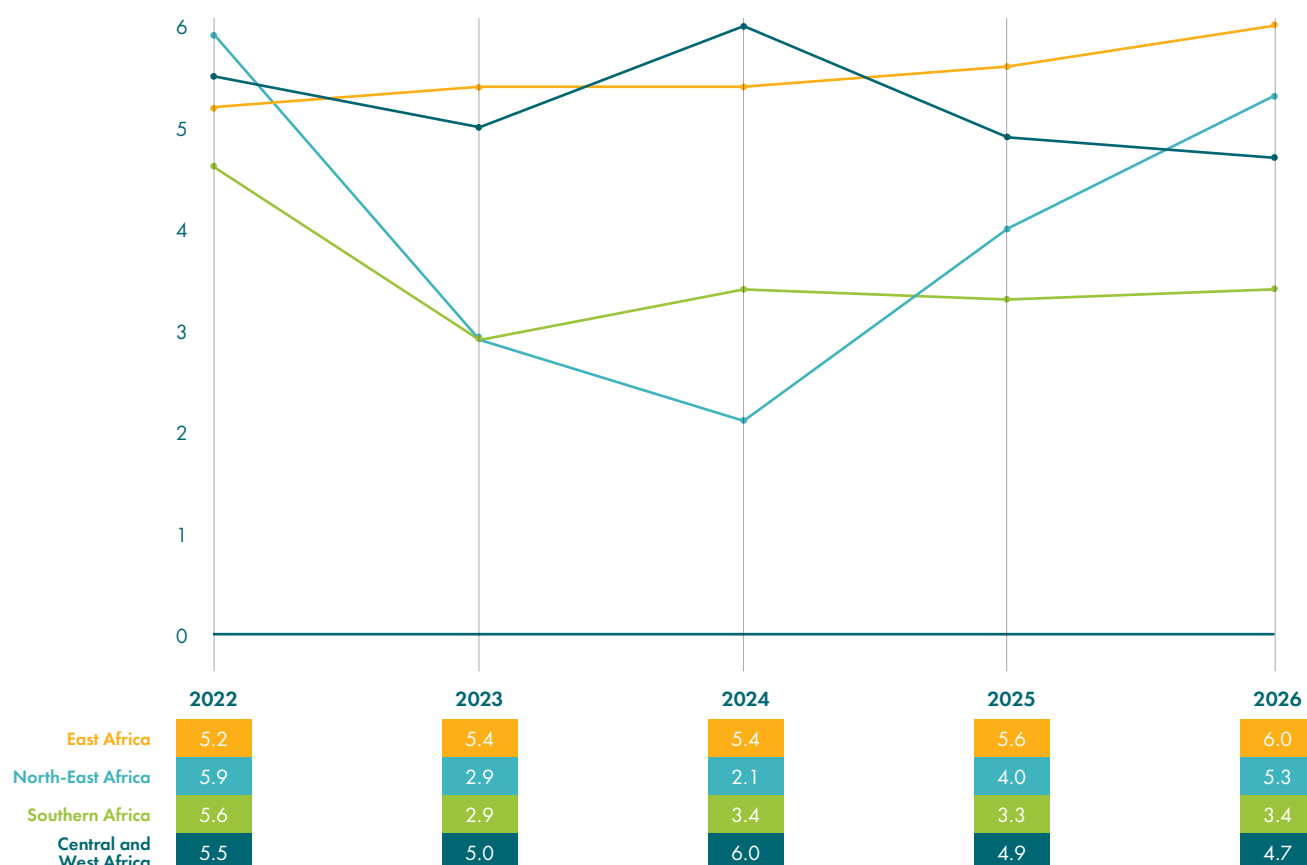
<sup>34</sup> UNCTAD, '2024 Economic Development in Africa Report: Unlocking Africa's trade potential Boosting regional markets and reducing risks', February 2025. Available at: [https://unctad.org/system/files/official-document/aldcafrica2024\\_en.pdf](https://unctad.org/system/files/official-document/aldcafrica2024_en.pdf)



The TDB Group operating region is composed of four coverage regions aggregated as follows: East Africa, comprising Kenya, Rwanda, Tanzania, and Uganda; North-East Africa, comprising Djibouti, Egypt, Eritrea, Ethiopia, Somalia, South Sudan, and Sudan; Southern Africa, comprising Angola, Botswana, Comoros, Eswatini,

Madagascar, Malawi, Mauritius, Mozambique, the Seychelles, Zambia, and Zimbabwe; and Central and West Africa, comprising Burundi, DR Congo, Ghana, and Senegal. Taking into consideration these coverage regions, growth prospects are promising, as depicted in figure 4 below.

Figure 4: GDP Growth per TDB Group Coverage Region, Constant Prices (%)



Source: TDB Group calculations based on IMF, 'World Economic Outlook Database', April 2025. Available at: <https://www.imf.org/en/Publications/WEO/weo-database/2025/april>





## 2.9 Chairperson's Reflections

### Veenay Rambarassah

Chairperson of the TDB Group Board of Directors

#### Esteemed Shareholders,

I am pleased to present to you TDB Group's inaugural Integrated Report and Financial Statements. This Report covers the year ended 31 December 2024 and underscores our commitment to enhancing sustainable development across the region.

Despite a complex operating environment characterised by political fragility and social unrest, extreme weather events, and trade imbalances, the region has shown great resilience. Inflation has declined in most countries and is expected to continue on a downward trajectory. With ongoing and expected policy adjustments, regional growth is projected to increase by 4.2% in 2025, reducing macroeconomic imbalances.

In 2024, the TDB Group continued to make important contributions to development in its Member States through its subsidiaries and strategic business units including Trade and Development Banking, TAM, TDF, TCI, ESATAL, and TDB Academy. Each of these have played an important role towards realising TDB's vision to be a world-class African development finance group, sustainably advancing regional economic growth, integration, and prosperity. The Group structure encourages lateral expansion which in turn, increases our agility, thereby allowing us to offer more holistic, solution-oriented services to our clients.

Our strategic priorities centred on Impactful Growth, Leveraging the Group Structure, Embedding Agility and Adaptability, Risk Intelligent Organisation, and Strategic Partnerships have guided us to increased funding activities, expanding our reach and impact in the region.

Overall, 2024 marked a period of significant progress and reinforced TDB's role as a vital catalyst for sustainable and inclusive development in Africa. We are confident that with the continued support of our stakeholders, we will build upon this momentum and create greater positive impact in the years to come.

As a Group, we recognise that the development finance sector will continue to evolve. Increased uptake of Artificial Intelligence, increasing need for climate finance and the fragile political landscape of the continent will play a big role in this evolution. However, we are prepared to meet these challenges and expectations, leveraging on opportunities that may arise to step up our funding activities.

As I close, I sincerely thank all our shareholders for their continuous support towards our success. Your commitment is foundational to achieving our goals and objectives. Much appreciation also goes to all our management and staff for your unwavering dedication to the daily operations of the business, ensuring we keep churning out the results that we have witnessed. Lastly, we value the contributions of all our stakeholders as collaborative action is necessary for accelerated development in the continent.

## 2.10 Group President and Managing Director's Reflections



**Admassu Tadesse**

TDB Group President and Managing Director

As the Group President and Managing Director, I am honoured to reflect on a year marked by resilience, innovation, and unwavering commitment to sustainable development across the region.

Despite global headwinds and regional challenges, we have remained steadfast in our mission, to accelerate inclusive and sustainable development through strategic investments and partnerships that transform lives and strengthen the foundations of prosperity.



### Financial Overview

Despite a challenging global macroeconomic and political landscape, TDB Group and its various subsidiaries and strategic business units achieved significant improvements in 2024, reaching several record milestones.

During this period the Group:



**Total Equity** (including reserves)  
rose by 4% at **US\$2.2 billion**.



Maintained **financial strength**,  
**assets remained** stable at  
**US\$10 billion**.



**Accessed syndicated loan markets** when capital markets were closed, **successfully attracting** at **US\$2.3 billion** of financing on the debt side of the balance sheet.



## Development Impact Highlights (2024)

TDB Group's  
**total portfolio**  
grew by 4% to  
**US\$7.34 billion.**

Disbursed **US\$241  
million** in development  
financing reaching **28  
countries** across the region.



Supported the  
creation of over  
**1.3 million jobs** with  
over **50% benefiting  
women.**



Invested **US\$233  
million** in **renewable  
energy** projects.

TDB Group continued  
expanding its reach  
in **green and  
sustainable finance**  
by on-boarding catalytic  
**Class C Green+ Shares.**





The region continues to grapple with a complex set of socio-economic dynamics, including climate change, infrastructure deficits, limited access to finance, and post-pandemic recovery hurdles. Yet, the region remains one of the most promising frontiers for growth and transformation.

Guided by our 2023–2027 Strategic Plan, in 2024, the TDB Group aligned its activities around four key sectors: Climate, SMEs, Agribusiness, and Health. By leveraging our collaborative Group structure of diversified financial instruments and subsidiaries, we remained focused on addressing critical market gaps, enabling transformative projects, and delivering long-term value to our stakeholders.

Through our trade finance window, we continued to bridge trade finance gaps, while offering bilateral and syndicated project financing that supported regional connectivity, trade and market integration, human capital development, and climate and economic resilience. As at year end 2024, the Trade and Development Fund's total portfolio had grown by 3.6%, reflecting our continued commitment to expanding access to diversified finance.

ESATF, managed by ESATAL, sustained its role as a key impact and returns vehicle. By investing in trade finance, structured commodity finance, export finance, and project-related transactions, the fund continued advancing our triple bottom line objectives. As at year-end 2024, ESATF had grown to over US\$222 million in assets, with a 12-month return of 9.84% and a cumulative USD return of 38.06% since its launch in August 2019, an achievement that reflects both prudent management and market relevance.

Moreover, with a portfolio spanning 12 countries, TCI reported strong results with US\$10.3 million in total revenue and US\$9.3 million in profit. TCI continues to reinforce the Group's risk intelligence by providing tailored risk insurance reinsurance exclusively to the Group, enhancing operational efficiencies and internal risk management.

Additionally, TDF, the Group's concessional arm, remained a vital catalyst for regional growth. In 2024, TDF maintained continuity in delivering financing and technical assistance to SMEs, while embarking on a transition toward a new mandate and lending structure aimed at improving access to concessional capital. As a result, the Fund's SME portfolio reached US\$3.1 million by year-end.

TDB Academy, the capacity-building arm of TDB Group, hosted flagship events including the first African Attorneys General (AGs) Roundtable Meeting and continued to offer human and institutional capacity development interventions across the region such as training sessions, seminars, and conferences.

Together, the achievements of the various subsidiaries and business units reflect TDB Group's ongoing commitment to sustainable development, regional growth, and integration, and delivering value for our stakeholders.

Strategic partnerships remain central to our work. A key driver of our success in 2024 has been our commitment to partnerships particularly in expanding access to financial services, successfully mobilising a total of US\$900 million.

In 2024, we signed several facilities and partnership agreements with strategic partners and tapped into the syndicated loan market, to raise a total of over US\$3 billion. We continue to enhance our collaboration with multilateral institutions, national governments, and private investors, catalysing co-financing of large-scale infrastructure projects and expanding our regional footprint through innovative public-private partnerships.

The Group continues to uphold the highest standards of governance, transparency, and accountability. This year, we advanced our risk intelligence through enhancement of our credit risk oversight. We engaged with global rating agencies to provide critical insights on our structures, risk management frameworks and our financial health. The Bank was rated for the first time in October 2024 by the Japan Credit Rating Agency (JCR), which extended to the Bank an A- long-term issuer investment grade rating, with a stable outlook. As per JCR's assessment, TDB's rating reflects, among others, the strong support from shareholders and solid earning capacity. Likewise, in the same month, GCR Ratings affirmed TDB's investment grade ratings, with international scale long and short-term issuer BBB+/A2 ratings, with a stable outlook. These ratings are underpinned by the Bank's diversified and expanding membership base, its solid liquidity and diverse funding, good governance structures, good track record of mandate execution, and solid capitalisation.

Equally, we recognise that sustainability must be embedded in all activities that we do. In 2024, the Group reaffirmed its commitment by strengthening our Sustainability Framework through the finalisation of our Climate Finance Strategy. The purpose of the Climate Finance Strategy is to enable a more focused approach to mobilising capital and providing financial solutions that are aligned to dealing with climate change for TDB's Member States. With the guidance of our Climate Finance Strategy and building on the success of Class B Shares, the Group expanded its reach in green and sustainable finance by onboarding catalytic Class C Green+ Shares.

Additionally, we made significant strides in our sustainability agenda in 2024, as we disbursed our first sustainability-linked loan worth US\$75 million for financing of agricultural supply chains across 19 African markets to promote deforestation, climate resilience, and gender inclusion.

A continued testament to the Group's excellent performance and dedication in advancing sustainable development across the region are the numerous awards received this year. It is always an honour for TDB Group's efforts and longstanding

commitment to its Member States to be recognised through accolades from Global Finance – Trade and Supply Chain Finance, African Association of Development Finance Institutions, African Bankers and EMEA Finance.

Overall, 2024 was a year of significant achievements and reaching several record milestones

### Looking Forward: 2025 and Beyond

As we celebrate our 40th anniversary, and look forward to a more enabling 2025, I am proud that TDB Group continues to serve as a catalyst for inclusive and transformative financing and sustainable development. We remain committed to operational excellence across the Group, ensuring agile operations, data-driven decision-making, and improved service delivery to our stakeholders. Our focus will be on scaling innovation, unlocking regional trade, and reinforcing institutional capacity across Member States.

As I conclude, I would like to express deep gratitude to all our stakeholders. Your unwavering support, commitment, integrity, and partnership are the cornerstone of our progress.

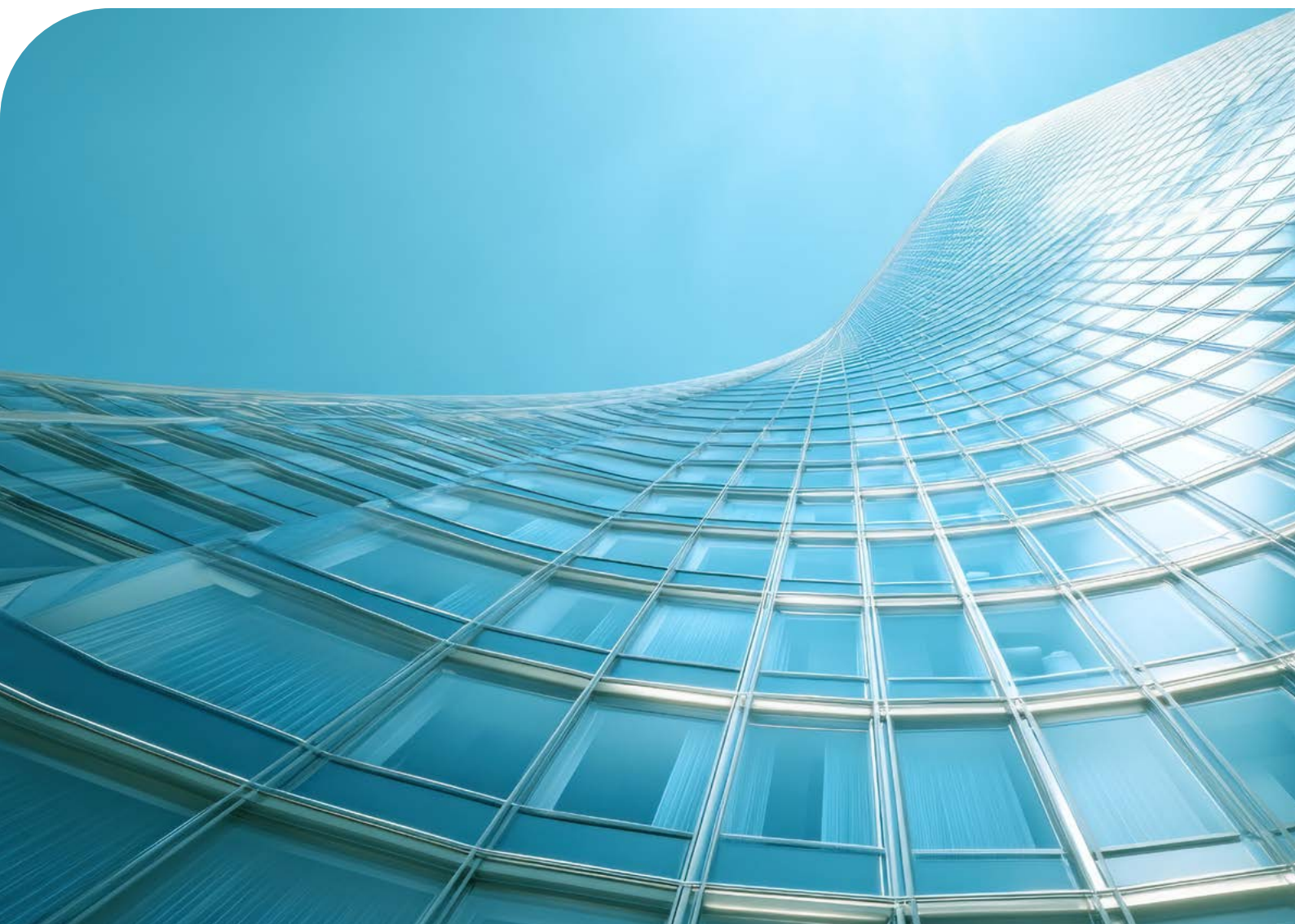
My appreciation goes out to the Board of Directors and executive teams across the Group for their continued counsel, exceptional leadership, and dedication.

Further, a heartfelt thank you to every staff member across the Group, whose commitment to our vision and values are the engines behind our success.

Above all, I extend my deepest gratitude to our Member States, who place their trust in us to support their financial and development aspirations. We remain committed to being your trusted financial partner, and together, we are building a resilient and prosperous Sub-Saharan Africa and I look forward to even greater impact in the coming year.

### Admassu Tadesse

TDB Group President and Managing Director







## TDB Group's Impact

This chapter outlines how TDB Group engages with its stakeholders and integrates their perspectives into its strategy and operations. It explores the Group's approach to double materiality, value creation, and the identification of risks and opportunities that shape its development impact.

The following sections detail TDB Group's material topics, stakeholder engagement framework, strategic partnerships, and recent awards – highlighting how trust, collaboration, and accountability continue to reinforce the Group's position as a leading regional development finance institution.



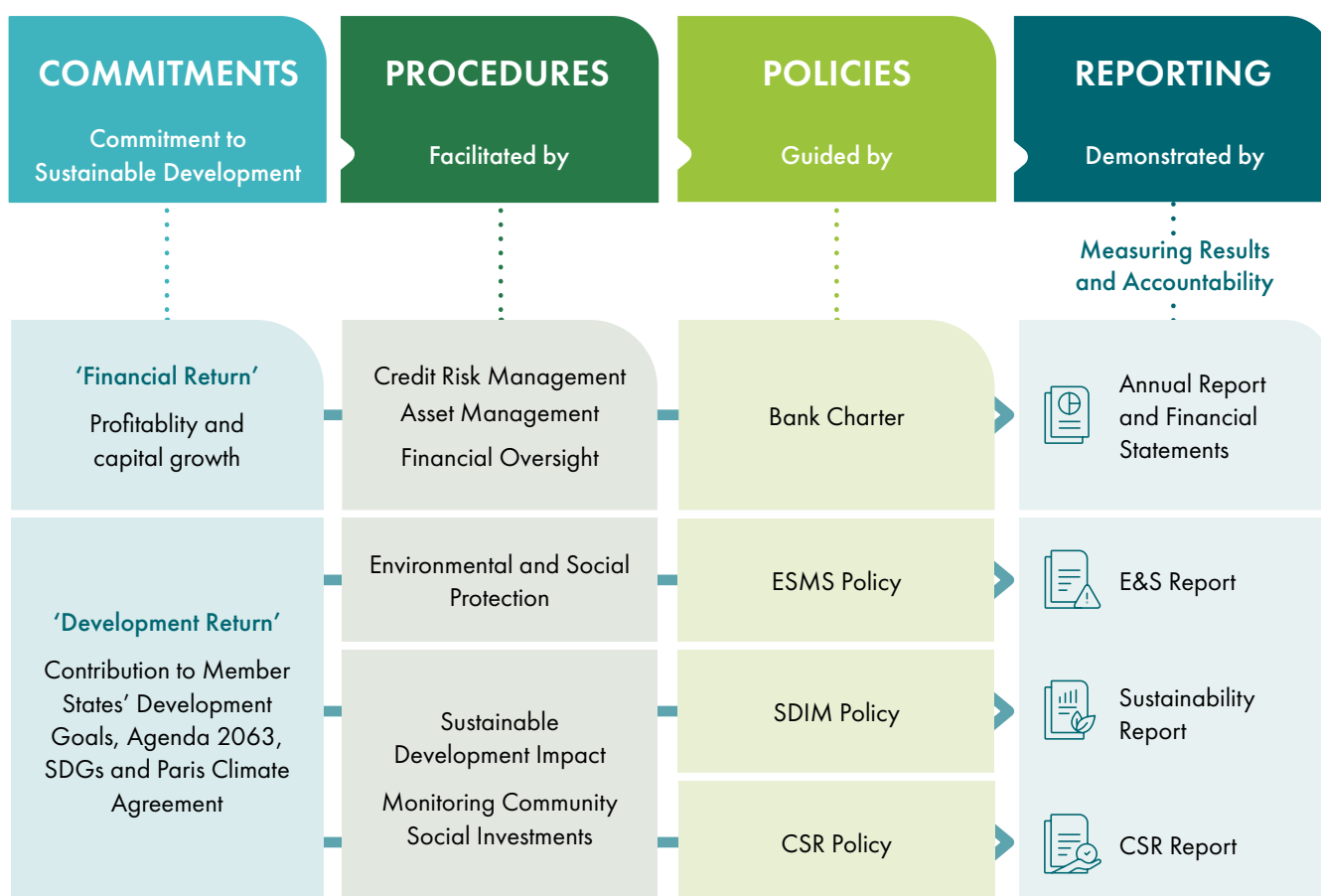
### 3.1 Embedding Sustainability within TDB Group

TDB Group has long embraced sustainability in its operations, unlocking significant value, fostering impactful partnerships, and driving meaningful change. Across the continent, Member States are increasingly committing to climate action and the global ESG agenda. However, they continue to face considerable challenges. Recognising this, TDB Group has taken a proactive role in sustainability, through implementing ESG risk management initiatives to support sustainable development.

TDB Group is dedicated to ensuring its sustainability efforts are impactful and enduring. Aware that today's decisions shape tomorrow's world, we integrate stringent environmental and social safeguards into our lending activities. These measures

promote green financing, manage environmental and social risks, and create opportunities for sustainable investment. Furthermore, actively collaborating with stakeholders to drive sustainable development projects and transactions.

To strengthen this commitment, the Group has established a comprehensive sustainability framework that permeates all aspects of its operations. This framework supports the Group's mandate of delivering financial and non-financial solutions across diverse sectors, facilitating economic diversification, and promoting regional integration and sustainable development.



The TDB Group sustainability framework comprises an Environmental and Social Management System (ESMS), a Sustainability and Development Impact Monitoring System (SDIMS), and a Corporate Social Responsibility Policy. It is aligned with global sustainability goals, including the Sustainable Development Goals (SDGs), Agenda 2063, and the Paris Agreement. The sustainability framework reinforces TDB Group's commitment to transparency, accountability, and stakeholder engagement. It promotes responsible practices that protect resources for future generations while recognising the interconnectedness of global challenges.

TDB Group contributes to building a more sustainable and resilient future by mobilising collective action. Since embracing the global sustainable development agenda in 2016, the Group has continuously refined its sustainability framework, integrating the latest ESMS to measure specific socio-economic development outcomes.

Other Group documents informing the Sustainability Framework include the Energy Policy, the Climate Finance Strategy, Gender Mainstreaming in Projects, and Off-Grid E&S Risk Management Procedures.



TDB Group developed a climate finance strategy to facilitate a more focused approach to mobilising capital and providing financial solutions that are aligned to dealing with climate change and its negative impacts on TDB's Member States. Embracing the global imperative set out in the Paris Agreement to address climate change and to achieve net zero by 2050, the climate finance strategy forms the roadmap for TDB's journey to pivot its business towards supporting a low-carbon and climate-resilient future for all its Member States. Integrated within the Group's Sustainability Framework, the climate finance strategy sets out the Group's commitment, action plan, and requirements to become a climate finance leader across its region.

By embedding sustainability principles into its core operations, TDB Group fosters a culture of responsible financial solutions while advancing Africa's economic growth, integration, and prosperity. Beyond guiding decision-making, the sustainability framework shapes the path of progress, laying a strong foundation for a thriving and equitable society.

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States. Integrated within the Group's Sustainability Framework, the climate finance strategy sets out the Group's commitment, action plan, and requirements to become a climate finance leader across its region.

TDB Group's climate finance approach is guided by the following key themes:

- SEE Green
- MAKE Green
- GROW Green
- BE Green
- TEACH Green



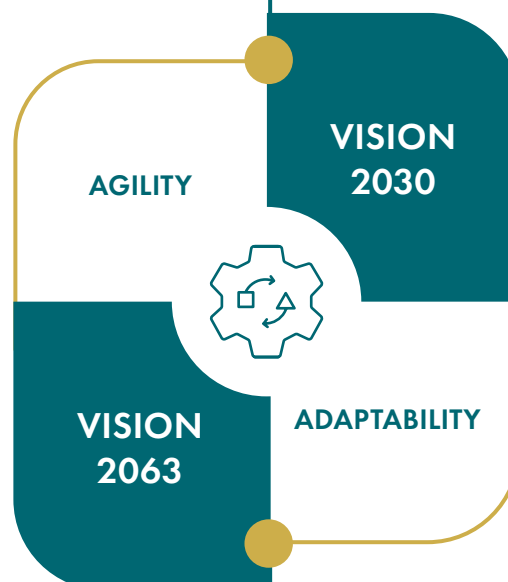
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## STRATEGIC PRIORITIES

TDB Group strategic priorities support key economic sectors, including financial services, agriculture, infrastructure, energy, ICT, transport, healthcare, and manufacturing, through strategic partnerships with governments, private sector entities, and international organisations. The Group finances sustainable development and climate-conscious investments to enable socio-economic transformation in all the regions where we operate.

For TDB Group, promoting the ESG agenda through regional partner financial institutions is a key strategy. Experience indicates that integrating sustainability into business and operational processes is beneficial.

TDB Group's strategic priorities are guided by specific short-, medium- and long-term goals and we consistently measure progress. Collectively the five priority areas work to deliver the Group's overall value creation commitments that are in line with the United Nations' Sustainable Development Goals, the Paris Agreement, and the African Union's Agenda 2063.





## 1 Impactful Growth

TDB operates in 26 countries, affording financial access to a population of 830 million or 60% of Africa's population and 40% of the continent's GDP, worth US\$1.3 trillion. For nearly 40 years, the Group has specialised in designing solutions tailored to meet the demands of key sectors of the economy. Additionally, solutions offered ensure the achievement of sustainability, financial inclusion, and regional economic integration and support climate-friendly initiatives.

TDB operates through three strategic business lines: Project and Infrastructure finance, Trade Finance, and Asset Management.

## 2 Leveraging the Group Structure

TDB Group continues to efficiently and effectively deliver development capital and service across the region through our strategic group structure, which includes our various subsidiaries and business units.

The collaborative Group structure enables the advancement of sustainable development and regional growth. Through the Group, there has been a strategic focus on key impact areas across the continent:



- **657MW RENEWABLE ENERGY (RE) SUPPORT**
- **330,949 HOUSEHOLDS AND 3.4 MILLION INDIVIDUALS GAINED ACCESS TO ELECTRICITY THROUGH RE**
- **1,504,247 TONS OF CO<sub>2</sub> EMISSIONS AVOIDED BY END OF 2024**



## CLIMATE

In 2023, TDB Group adopted a comprehensive climate finance strategy to support member states' transition to a low-carbon and climate-resilient future as defined in their Nationally Determined Contributions (NDCs) and National Adaptation Programmes of Action (NAPAs).

The climate finance strategy ensures a holistic approach to sustainable development along with a green taxonomy aligned to international best practices, to strategically boost climate finance in member states and to help them achieve their NDCs. Under clean energy programme, TDB Group has supported the construction of renewable energy to the tune of 657MW. In addition, TDB Group is supporting access to electricity through distributable renewable energy solar products. To date, 382,911 households and over 3.66 million individuals gained access to electricity with 3.4 million individuals and 330,949 households gaining access through renewable energy. The climate related renewable energy projects have also contributed to the avoidance of 1,504,247 tons of CO<sub>2</sub> emissions by end of 2024.



## AGRIBUSINESS

TDB Group plays a key role in Africa's agribusinesses sector, which is the main economic driver on the continent. We support agriculture by facilitating access to essential agricultural inputs like fertilisers and seeds for SMEs in the sector. This boosts smallholder farmer productivity and enhances food security across the continent by enabling access to major export trading groups that work directly with farmers in TDB Member States.

Through agribusiness initiatives, key achievements to date include: US\$2,590 million (US\$710 million in 2024) as value of export from African Countries, 920,000 jobs created or sustained, 1,021,996 farming households supported (396,263 in 2024), US\$831 million (US\$255 million in 2024) of commodities traded through intra-regional trade, and US\$2,150 million (US\$454 million in 2024) commodities traded under extra-regional trade.

- **US\$2,590 MILLION EXPORT FROM AFRICAN COUNTRIES**
- **920,000 JOBS CREATED OR SUSTAINED**
- **1,021,996 FARMING HOUSEHOLDS SUPPORTED**
- **US\$831 MILLION COMMODITIES TRADED THROUGH INTRA-REGIONAL TRADE**
- **US\$2,150 MILLION COMMODITIES TRADED UNDER EXTRA-REGIONAL TRADE**



## HEALTH

The Group supports the healthcare sector by providing funding for private sector health projects in Africa, including hospitals, clinics, and pharmaceutical companies. This improves access to quality and affordable healthcare across the region, with particular focus on initiatives aligned with the United Nations' Sustainable Development Goals. To date, TDB Group has supported activities that provided job opportunities to 2,674 and added 1,634 new hospital beds.

- **1,634 NEW HOSPITAL BEDS**
- **2,674 JOB OPPORTUNITIES**



## SMEs

The TDB Group finances specific transactions involving SMEs and works to support the financial services infrastructure in the region by extending support to local banks which serve importing and exporting SMEs specifically. The SMEs portfolio within the Bank has reach a total of US\$200 million. Through Trade and Development Banking SBU, 100 SMEs have been supported with various financing products in different sectors.

The Group additionally has an SME Programme of less than US\$10 million through TDF, which provides alternative financing solutions and technical assistance to clients in Member States. The programme focuses particularly on traditionally underserved groups, such as MSMEs, women, and youth. Through this programme, six SMEs have been supported in different sectors including agribusiness, micro-finance and inclusive growth.

- **US\$200 MILLION  
SME PORTFOLIO**

- **100  
SMEs SUPPORTED**



## 3

### Embedding Agility and Adaptability

TDB Group's agile approach allows it to quickly adapt to changing conditions through institutional innovation, expanding its reach, impact, and sustainability. This includes diversifying profit sources beyond traditional banking operations.

Additionally, the Group is expanding its reach and deepening its impact through centres of strategic focus and operational excellence while being at the forefront of cutting-edge technologies, including blockchain. Since 2019, TDB Group has strategically integrated blockchain technology into our operations, significantly enhancing the security of transactions. The Group was the first African development finance institution to conclude an end-to-end trade finance transaction using blockchain technology, and the very first bank in Africa to conduct intra-African trade using this technology.

## 4

### Sound, Risk Intelligent Organisation

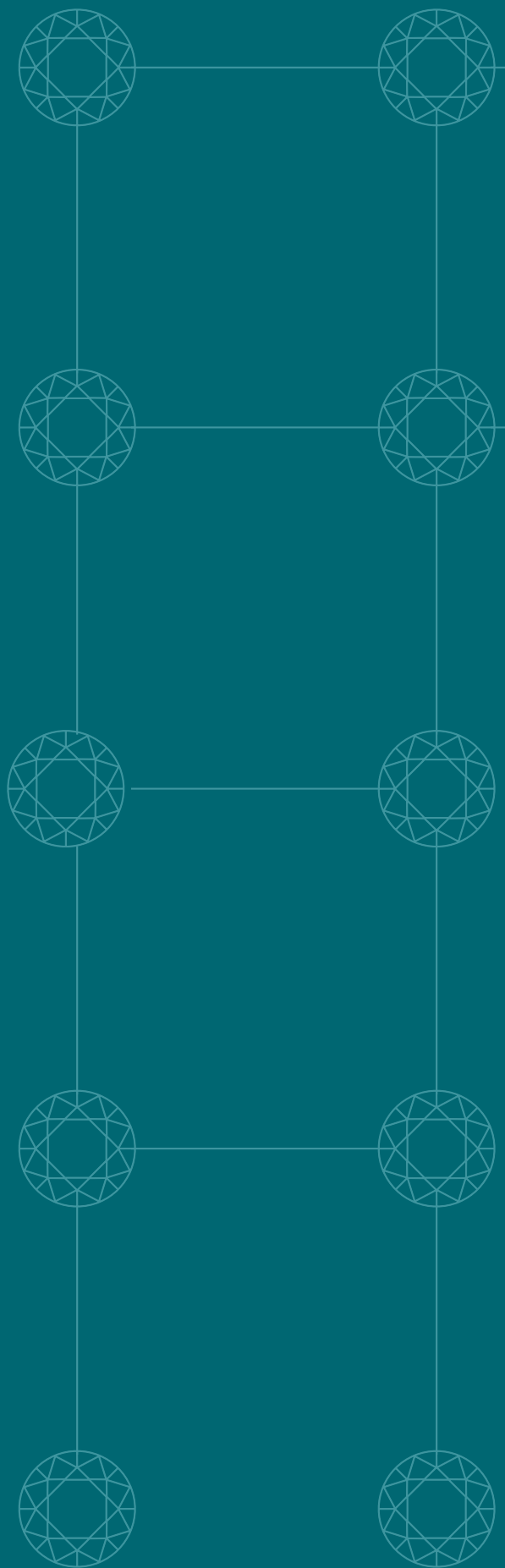
Through optimising risk-adjusted cost of funds and enhancing our group risk profile, TDB Group continues to nurture a risk intelligent culture to reinforce enterprise-wide risk management and strong governance strategies. Failure to do proper risk management would have an impact on the Group's bottom line which would affect its capabilities to create impact. Therefore, TDB Group continues to strive for collaborative risk intelligence, enabling the subsidiaries and business units to continue advancing sustainable development and regional growth.

## 5

### Strategic Partnerships

TDB Group recognises the power of collaboration in building resilience against economic, social, and environmental challenges. The Group has amplified its impact by forging strategic partnerships with governments, private sector entities, and international organisations to create sustainable solutions.

As TDB Group continues to deepen and broaden strategic partnerships for greater impact, the organisation constantly works towards being the preferred partner for its key stakeholder groups







### 3.2 Value Creation Model

Within the reporting period, TDB Group's value creation journey focused on integrating and advancing the region through customer-focused and innovative financing solutions.

The Group improved its risk profile and strengthened its strategic partnerships to become the preferred development finance partner. Through coordinated activities, value was generated by exploring new opportunities and expanding operating sectors, which contributed to the organisation's growth. Additionally, enhancing its capabilities to extend its reach in both existing and new markets. Ultimately, this enabled TDB Group to promote sustainable development and foster regional growth and integration.

The following section illustrates how TDB Group leveraged various capitals as inputs, transformed them through core activities, and generated meaningful outcomes. The six capitals outlined in this section represent the resources and inputs leveraged to generate long-term value.

The Group's value chain depends on effectively accessing, utilising, and transforming various forms of capital. For instance, inputs include financial resources (financial capital), skilled employees (human capital), buildings and digital infrastructure (manufactured capital), and intangible assets (intellectual capital) to create value for key stakeholders.

Engaging with its stakeholders strengthens the organisations social and relationship capital, while research and development capabilities (intellectual capital) enhance strategic partnerships, driving mutual growth and innovation. These efforts reinforce the Group's relationships and enable the organisation to address regional challenges and contribute to sustainable development.

The responsible management of natural capital is fundamental to the Group's entire value chain. All other forms of capital depend on natural resources—for example, water sustains life (human capital), and land supports infrastructure (manufactured capital).

Recognising the interdependence of these capitals, TDB Group strive to balance their utilisation and enhancement, ensuring sustainable value creation for its stakeholders.



## RESOURCE

### Financial Capital

Refers to our financial products and services. This also includes our main source of revenue which are our profits from operations and funding we receive from local and international financiers.

## SERVICES DELIVERED

**Trade Finance:** disbursed US\$118 million worth of sovereign loans

**Project Finance:** disbursed US\$241 million worth of non-sovereign loans

**Corporate and Advisory Services:** bespoke services and products provided and income generated from non-lending activities

**Sustainability-linked Loans Disbursed:** 1

**US\$55M** | **US\$10B**

Operational Costs | Assets

**US\$2.3B**

Total Equity: grew by 4%

## MATERIAL MATTERS

- IMPACT
- RISK INTELLIGENCE
- STRATEGIC PARTNERSHIPS

## RISKS

- CREDIT RISK
- STRATEGIC RISK
- MARKET RISK
- REPUTATION RISK

## LINK TO SDGs



Decent Work and Economic Growth



Reduced Inequalities



Partnerships for the Goals



## RESOURCE

### Social and Relationships Capital

Refers to the Group's relationships and networks with various stakeholder groups, including partners, Member States, shareholders, customers, and communities. It also includes trust, partnerships, and social license to operate.

## SERVICES DELIVERED

**Operational presence** in 25 countries across the African continent

**Committed to SDG 5** on gender equality and empowerment of all women and girls

**Number of government infrastructure projects supported:** 2

**Number of employees volunteered in local community development initiatives:** 30

**US\$100,000**

Community Investment

**36**

Number of New Suppliers

**92**

Number of Total Suppliers

## MATERIAL MATTERS

- STRATEGIC PARTNERSHIPS
- ORGANISATIONAL EXCELLENCE

## RISKS

- STRATEGIC RISK
- REPUTATIONAL RISK
- MARKET RISK

## LINK TO SDGs













Partnerships for the Goals



Gender Equality

## IMPACT

 <b>Sovereign Lending:</b> 49% decrease in loans disbursed from 2023	 <b>Sectoral Lending increased</b> by an average of 10% in Agribusiness, Infrastructure, and Oil and Gas
 <b>Intra-regional Trade:</b> US\$601 million	 <b>Sectoral Lending decreased</b> by an average of 13% in Energy, Banking, ICT, Manufacturing, Heavy Industry, and other sectors.
 <b>Total value of strategic commodities traded through TDB support:</b> US\$2,045 million	 <b>Amount paid to Member State governments as taxes through TDB supported activities:</b> US\$534 million
 <b>Non-Sovereign Lending:</b> 55% decrease in loans disbursed from 2023	 <b>Total Revenues generated through sale of produce/ products/ services:</b> US\$1,516 million
 <b>Sectoral Lending:</b> US\$7,330 million	 <b>Asset decline:</b> 2%



**US\$1,058<sup>M</sup>**

Exports from African countries



**US\$2,243<sup>M</sup>**

Extra-regional Trade



**US\$75<sup>M</sup>**

Green Finance: sustainability-linked loan



**7.6%**

Return on Equity (RoE)



**US\$171<sup>M</sup>**

Net profit: down by 26%

## IMPACT

-  Out of the millions of jobs supported by TDB Group's active loans, **over 50% are held by women**, across all sectors
-  **Local Procurement Spend from TDB Member States:** US\$ 19 million
-  **Customer and Partner Satisfaction:** 4.18 out of 5 rating from annual customer and partners satisfaction survey
-  **Community Projects Supported:** 1



**US\$118<sup>M</sup>**

Invested: in Member State government projects



**1.3<sup>M</sup>**

Number of Jobs created: across various sectors



## RESOURCE

### Manufactured Capital

Encompasses the physical infrastructure such as buildings and assets the business uses, including digital assets such as the organisations technology systems.

## SERVICES DELIVERED

Number of Offices: 4

Number of Regional Hubs: 2

## MATERIAL MATTERS

- IMPACT
- RISK INTELLIGENCE
- STRATEGIC PARTNERSHIPS



## RESOURCE

### Intellectual Capital

The intangible assets of the Group, such as intellectual property, research and development, reputation, organisational systems, processes, innovation capacity, and strategic partnerships, comprise resources mobilised and TDB Group entities, capabilities, and skills base of the employees.

## SERVICES DELIVERED

Partnerships: 12 new partnerships in 2024

TDB Academy Spend: US\$581,330

**US\$1.2M** | **US\$1.1M**  
IT-related Costs      Capital Expenditure

## MATERIAL MATTERS

- IMPACT
- ORGANISATIONAL EXCELLENCE
- STRATEGIC PARTNERSHIPS



## RESOURCE

### Human Capital

Represents the skills, knowledge, experience, wellbeing, and culture of the Group's workforce. This includes their ability to innovate, adapt, and contribute to value creation.

## SERVICES DELIVERED

Job Creation: 23 employees hired in FY24

Workforce: 233 employees; 129 males and 94 females

## MATERIAL MATTERS

- ORGANISATIONAL EXCELLENCE
- STRATEGIC PARTNERSHIPS

**US\$581,330M**

Training Spend: allocated for professional development and certification



## RESOURCE

### Natural Capital

Natural capital consists of the environmental resources we depend on and use, such as water, land, energy, and ecosystems. Also, the impact the operations and business activities have on the local environment.

## SERVICES DELIVERED

Water and Energy Efficiency Improvements: Implementing innovative saving practices and technologies

Environment Risk Assessments: 2 resources dedicated to E&S screening and monitoring within Risk and Portfolio Management















## MATERIAL MATTERS

- IMPACT

**US\$233M**

Invested: in renewable energy projects



RISKS	IMPACT	LINK TO SDGs
<ul style="list-style-type: none"> <li>STRATEGIC RISK</li> <li>CAPITAL RISK</li> <li>OPERATIONAL RISK</li> <li>IT RISK</li> </ul>	<p>Number of EDGE Certified Green Buildings: 1</p>  <p><b>TDB ACADEMY</b> Auditoriums and workshop rooms: in the Nairobi regional hub</p>	 Industry, Innovation, and Infrastructure  Responsible Consumption and Production
RISKS	IMPACT	LINK TO SDGs
<ul style="list-style-type: none"> <li>STRATEGIC RISK</li> <li>REPUTATION RISK</li> <li>CREDIT RISK</li> </ul>	<p>Digital processes: Trade finance transactions using blockchain technology</p>  <p><b>&gt;US\$900<sup>M</sup></b> Mobilised through partnerships: in 2024</p>  <p><b>5</b> Number of external programmes organised by TDB Academy</p>	 Industry, Innovation, and Infrastructure
RISKS	IMPACT	LINK TO SDGs
<ul style="list-style-type: none"> <li>STRATEGIC RISK</li> <li>HUMAN CAPITAL RISK</li> <li>CULTURE RISK</li> <li>CONDUCT RISK</li> <li>OPERATIONAL RISK</li> <li>REPUTATIONAL RISK</li> </ul>	<p>Employee Knowledge: 1,493 hours of training for employees</p>  <p><b>6.7</b> Training hours delivered: per employee annually</p>  <p><b>95%</b> Employee Retention Rate</p>	 Decent Work and Economic Growth  Good Health and Wellbeing
RISKS	IMPACT	LINK TO SDGs
<ul style="list-style-type: none"> <li>BUSINESS CONTINUITY/ RESILIENCE</li> <li>CLIMATE RISK</li> <li>OPERATIONAL RISK</li> </ul>	<p>Contribution to CO<sub>2</sub> emissions prevention: 374,012 tons in 2024 through renewable and solar projects</p>  <p><b>1,711,503<sup>L</sup></b> Water usage: for offices use</p>  <p><b>832,374<sup>kWh</sup></b> Energy Consumption: electricity and fuel usage in offices and regional hubs</p>	 Climate Action  Sustainable Cities and Communities

\* Environmental and risk assessment undertaken for all projects.

### 3.3 Development Impact

At the core of TDB Group's mission is a commitment to driving sustainable economic development, enhancing financial accessibility, and fostering regional integration across its Member States. The Group's impact story is anchored on building a better future for the continent, and the organisation is focused on an impact model that measures inclusive growth and shared prosperity.

TDB Group's approach to impact measurement has informed its choice of impact areas, such as job creation, intra-African trade, and economic prosperity of households and beneficiaries.

## Improved access to finance

### TDB Group results and impact for 2024

Access to finance remains a crucial enabler of development in the continent, and the Group's efforts in syndicated lending have been instrumental in unlocking greater quanta of development finance for impactful projects and transactions.

In 2024, there was a 9% increase in total syndicated loans, in which TDB Group was mandated lead arranger or participant, reaching US\$20.9 billion, supporting enterprises across multiple sectors. With TDB Group as a mandated lead arranger, our loans grew by 10%, managing US\$4.4 billion in structured financing. At the same time, the Group's loan guarantees empowered financial institutions to extend credit to SMEs and high-risk borrowers. Notably, first-time corporate borrowers benefited from an additional US\$460.8 million, further strengthening business expansion and job creation.

#### ALIGNMENT TO SDGs



#### TDB GROUP ALIGNMENT TO AGENDA 2063 PRIORITY AREA



Agricultural  
productivity and  
production



African  
capital markets



Development  
assistance  
partnerships



Fiscal systems  
and public  
sector revenue

#### ALIGNMENT TO THE PARIS AGREEMENT

TDB Group is committed to incorporating considerations of the Paris Agreement goals into its corporate strategy, operational frameworks and procedures for decision-making and financing.

Guided by its Sustainability Framework, TDB Group has made notable progress across these various impact areas throughout the year, enabling the organisation to continuously actualise six outcomes.

The Group's operations continue to have a profound financial impact, contributing US\$534 million in tax revenue to governments in 2024, with a cumulative US\$3.41 billion over time. The banking and finance sector remains the largest contributor, generating US\$427 million in 2024, reinforcing its role as a critical pillar of economic stability. Similarly, the agribusiness sector contributed US\$86 million, highlighting its contribution as a key food security and employment driver.

## EASETRADE: EXPANDING ACCESS TO DIGITAL LENDING FOR MSMEs

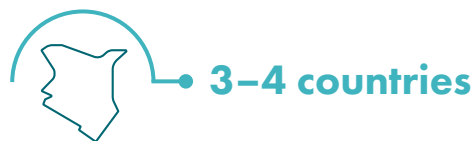
To address the financing gap for MSMEs, TDB Group launched EASETRADE, a US\$100 million programme pan-African programme piloting in Kenya, aiming to address financial exclusion among MSMEs, particularly women-led businesses.



was mobilised



MSMEs (including women-led enterprises) will benefit



including Kenya, will be reached through programme scale-up



# Improved corporate performance

# 2

## TDB Group results and impact for 2024

The Group remains committed to fostering both intra-African trade and exports beyond the continent. In 2024, African businesses facilitated by its initiatives generated US\$1,058 million in exports, bringing the cumulative total to US\$5.3 billion.

The agribusiness sector led with US\$710 million, demonstrating its competitiveness in regional and international markets. Additionally, intra-African trade reached US\$601 million, reinforcing its efforts to integrate African economies and strengthen cross-border commerce.

### ALIGNMENT TO SDGs



### TDB GROUP ALIGNMENT TO AGENDA 2063 PRIORITY AREA



Incomes, jobs, and decent work



Biodiversity, conservation, and sustainable resource management



Water security, climate resilience, and natural disaster preparedness



Education and science, technology, and innovation (STI)-driven skills revolution, STI-driven manufacturing, industrialisation, and value addition

### ALIGNMENT TO THE PARIS AGREEMENT

TDB Group is committed to aligning its activities with the long-term goals of the Paris Agreement.

OUTCOME



## KINYARA SUGAR: POWERING UGANDA'S ENERGY GRID WITH BAGASSE

TDB Group supported Kinyara Sugar Ltd with a **US\$36 million** loan to expand its bagasse co-generation plant in Uganda, enabling:

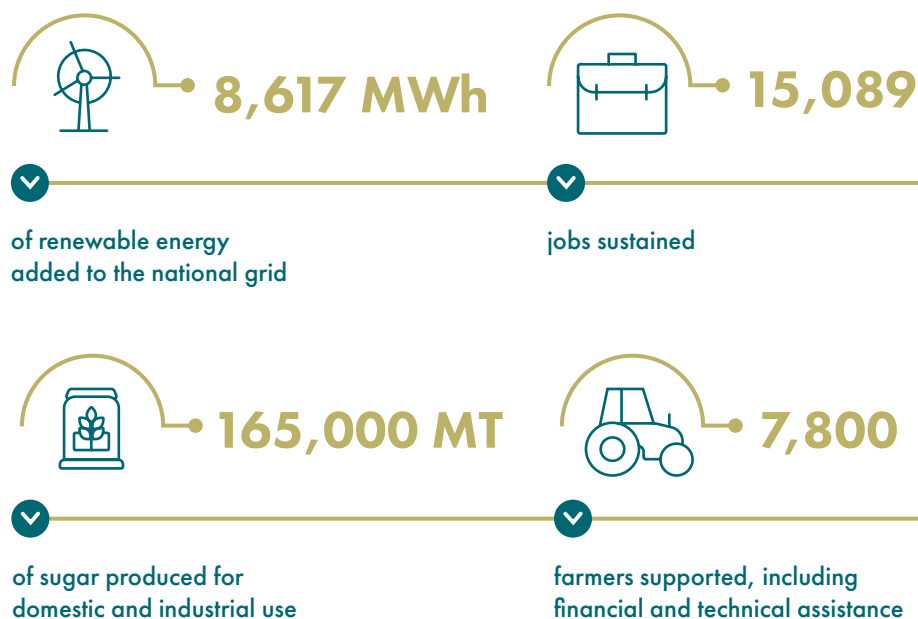










Table 1: Export from African countries (intra-regional trade and exports from African to non-African countries)

SECTOR	2024	CUMULATIVE TO 2024
 Agribusiness	709,884,522	2,589,813,653
 Banking and Finance	347,580,115	2,663,801,112
 Health	0	111,850
 Hospitality	0	6,651,430
 ICT	572,205	572,205
 Manufacturing	0	5,864,122
 Real Estate	27,778	27,778
 Transport	0	1,164,466
<b>TOTAL</b>	<b>1,058,064,660</b>	<b>5,268,006,615</b>

# 3

## Increased employment

### TDB Group results and impact for 2024

TDB Group have deliberately selected sectors to ensure they produce maximum positive impact. That is why sectors like agriculture, a source of employment for the majority of people on the continent, and its multiplier effect are a focus at TDB Group.

1.31 million jobs were created or sustained, with a nearly equal gender distribution – 640,915 for men and 671,518 for women. This reaffirms the Group's commitment to fostering inclusive growth, empowering individuals, and reducing income inequalities.

### ALIGNMENT TO SDGs



### TDB GROUP ALIGNMENT TO AGENDA 2063 PRIORITY AREA



Incomes, jobs,  
and decent work



Education  
and STI-driven  
skills revolution



African  
capital markets



Fiscal systems  
and public  
sector revenue

### ALIGNMENT TO THE PARIS AGREEMENT

Creating more jobs through transactions and projects that are aligned with the Paris agreement goals.



## BANCOBU: ENHANCING AGRICULTURAL TRADE FINANCE IN BURUNDI

Through a **US\$15 million** trade finance facility, TDB Group are supporting fertiliser imports and SME lending, leading to:



### • Sustained jobs



through ongoing agricultural was mobilised employment



### • Increased exports



of tea and coffee, boosting foreign exchange reserves



### • Strengthened regional trade



with suppliers from Tanzania and Kenya



# Increased access to social and economic infrastructure

# 4

## TDB Group results and impact for 2024

TDB Group is cognizant of the catalytic role played by infrastructure in the continent's development agenda and its ability to foster economic integration. Beyond financial support, the Group's investments have directly improved the lives of 10.4 million individuals in 2024 and 16 million cumulatively by enhancing access to essential services such as finance, energy, transport, and ICT.

Additionally, 770,298 households benefited from our projects, particularly in agribusiness and energy, demonstrating our role in strengthening rural and urban communities.

### ALIGNMENT TO SDGs



### TDB GROUP ALIGNMENT TO AGENDA 2063 PRIORITY AREA



Incomes, jobs, and decent work



STI-driven manufacturing, industrialisation, and value addition



Poverty, inequality, and hunger



Fiscal systems and public sector revenue



Social security, and protection, including for persons with disabilities



OUTCOME

## OFF-GRID SOLAR SOLUTIONS TRANSFORMING LIVES

Through financing solar energy providers like Sunspot Energy, d.Light, and Sun King, TDB Group enabled:



**219,219**



households and  
2.87 million  
individuals to gain  
electricity access



**US\$ 191<sup>M</sup>**



in private capital  
mobilised



**17,241**



jobs created or  
sustained



**193,000**



tCO<sub>2</sub>e in emissions  
avoided

Benefits include improved health, education, and economic productivity with extended study hours for children and additional business operating hours.

Table 2: Number of individuals benefiting directly from TDB supported activities

SECTOR	2024	CUMULATIVE TO 2024
Agribusiness	1,981,315	5,109,981
Banking and Finance	3,375,005	3,780,903
Energy	3,646,678	3,655,852
Health	0	4,345
Hospitality	0	9,311
ICT	0	847,985
Transport	1,407,430	2,803,320
<b>TOTAL</b>	<b>10,410,428</b>	<b>16,000,670</b>

Table 3: Number of households benefiting directly from TDB supported activities

SECTOR	2024	CUMULATIVE TO 2024
Agribusiness	396,263	1,021,996
Energy	374,035	382,911
ICT	0	7,911
<b>TOTAL</b>	<b>770,298</b>	<b>1,412,759</b>



# 5

## Improved strategic sector performance

### TDB Group results and impact for 2024

TDB Group considers electricity a key ingredient to living life to its full potential. In 2024, the Group played a crucial role in supporting clean energy initiatives, realizing a cumulative total of 827 MW of installed energy generation capacity and avoiding 372,012 tCO<sub>2</sub>e emissions – a cumulative reduction of 1,504,247 tCO<sub>2</sub>e.

When projected for life of these projects, it is estimated that these projects shall have contributed to 9 million tCO<sub>2</sub>e of emissions being avoided. The Group continues to prioritise operational efficiency, achieving a 74% energy load factor while maintaining steady efficiency levels in hospitality and manufacturing.

Overall, TDB Group's sectoral lending increased by an average of 10% in Agribusiness, Infrastructure, and Oil and Gas.

### ALIGNMENT TO SDGs



### TDB GROUP ALIGNMENT TO AGENDA 2063 PRIORITY AREA



Incomes, jobs,  
and decent work



Education  
and STI-driven  
skills revolution



Health and  
nutrition



STI-driven  
manufacturing,  
industrialisation,  
and value addition

### ALIGNMENT TO THE PARIS AGREEMENT

TDB continues to support low-GHG climate-resilient development across all business areas and transactions. This implies that activities would be carried out consistent with the Paris long-term goals and investment in activities supporting mitigation or adaptation outcomes.

## GEOHERMAL POWER GENERATION IN KENYA

In partnership with AfDB and FINNFUND, we co-financed a **35MW Globeleq geothermal power plant** in Menengai, Nakuru. The Group's **US\$28.5 million** investment supports:



**375**



jobs created during construction, including 45 for women



over **60%**



of the workforce is from the five local communities or Nakuru County



**Local business**



opportunities within the five local communities



**Energy security**



strengthened with affordable clean baseload power

Table 4: Generation capacities and efficiencies

SECTOR	2024	CUMULATIVE TO 2024
Generation Capacity of energy constructed or rehabilitated (MW)		827
GHG emissions avoided life of project (tCO <sub>2</sub> e)	5,743,175	9,004,479
GHG emissions avoided to date (tCO <sub>2</sub> e)	374,012	1,504,247
Total Units produced/procured/manufactured by the borrower (MT)	794,791	3,528,157
EFFICIENCIES	2023	2024
Generation efficiency (Load factor)	55%	57%
Occupancy efficiency (Hospitality)	67%	67%
Manufacturing efficiency	47%	47%

Table 5: Value of loans disbursed to TDB clients in 2024

SECTOR	SECTORAL LENDING AMOUNT 2024 (USD MILLION)
Agribusiness	1,709
Infrastructure	1,211
Energy	2,142
Oil and Gas	233
Energy	1,291
Banking and Finance	151
ICT	140
Manufacturing and Heavy Industry	454
Other	1,709



# Increased extra- and intra-regional trade

# 6

## TDB Group results and impact for 2024

The Group's impact is reflected in the expansion of trade connectivity with and outside Africa. In 2024, TDB Group supported the financial services sector to deliver approximately US\$2 billion worth of commodity trading on the continent.

The Group facilitated a total intra-Africa trade of US\$601 million, with cumulative figures that reinforce its role in linking African markets to global supply chains. This expanded connectivity supports local business and promotes economic diversification, resilience, and long-term prosperity.

### ALIGNMENT TO SDGs



### TDB GROUP ALIGNMENT TO AGENDA 2063 PRIORITY AREA



Prosperity



Integration



Global partnerships

OUTCOME



## PPC BARNET: CEMENT MANUFACTURING IN DR CONGO

TDB Group's **US\$84 million** investment in a **3,000 TPD** cement plant in the DR Congo:



**650**



jobs created across  
construction and  
operations



**Local production**



boosted through reduced reliance  
on cement import



**Infrastructure**



development facilitated, supporting  
industrial expansion

This project enhances the availability of building materials, supporting the DR Congo's economic growth and construction sector.

Table 6: Access to regional market (Intra-African trade) in USD




















SECTOR	2024	CUMULATIVE TO 2024
 Agribusiness	255,417,717	831,129,772
 Banking and Finance	345,149,955	2,654,667,118
 Hospitality	0	6,245,591
 ICT	572,205	572,205
 Manufacturing	0	5,864,122
 Real Estate	27,778	27,778
 Transport	0	1,164,466
<b>TOTAL</b>	<b>601,167,665</b>	<b>3,499,782,902</b>

Table 7: Access to extra regional trade market  
(extra-African trade) in USD

SECTOR	2024	CUMULATIVE TO 2024
 Agribusiness	454,466,795	2,150,182,511
 Banking and Finance	1,699,968,399	7,576,255,380
 Energy	28,693	64,477,186
 Health	0	5,134,722
 Hospitality	0	4,211,724
 ICT	0	51,534,089
 Infrastructure	0	40,154,484
 Manufacturing	0	39,545,633
 Mining	0	9,500,000
 Oil and Gas	59,839,531	2,262,559,847
 Real Estate	194,444	194,444
 Transport	0	5,447,851
<b>TOTAL</b>	<b>2,193,306,740</b>	<b>12,171,737,549</b>

# 4 TDB Group's Stakeholders

## 4.1 Material Matters Determination Process

TDB Group applied the double materiality analysis to comprehensively understand the key issues shaping its actions. This approach enabled the Group to identify potential risks and opportunities while assessing factors that significantly impact its ability to generate long-term value for its stakeholders.

### UNDERSTANDING DOUBLE MATERIALITY

Double materiality evaluates the significance of key issues from two perspectives: financial materiality, which examines how sustainability-related factors affect the Group's financial performance and value creation, and impact materiality, which assesses how the Group's activities, products, and services influence society, the environment, and the broader economy. It ensures a balanced approach that aligns the bank's priorities with its broader societal responsibilities.

### KEY STEPS IN THE DOUBLE MATERIALITY PROCESS

1

#### Identification

Engage with internal and external stakeholders to gather diverse perspectives and identify issues that could affect the business and ability to create, preserve, or erode stakeholder value.

2

#### Assessment and Prioritisation

Evaluate economic, environmental, and social issues that may impact the Group's financial performance, analyse the Group's influence on economic, environmental, and social outcomes and prioritise the most relevant and significant issues within our operating context.

3

#### Integration

Incorporate validated material issues into decision-making, strategy, six capitals, and target-setting. Continuously assess material matters to ensure our strategy remains aligned with evolving challenges and opportunities.

4

#### Monitoring

Regularly evaluate material issues and their solutions to maintain the relevance and effectiveness of our strategy.

This structured approach ensures that the Group's strategy remains dynamic, forward-looking, and responsive to both financial imperatives and societal expectations.

This chapter explores how TDB Group identifies and responds to the evolving priorities of its stakeholders, guided by a robust double materiality approach. It outlines the key material topics influencing the Group's ability to deliver long-term value, and how these insights shape its strategy, risk management, and sustainability efforts. The chapter also highlights the Group's stakeholder engagement framework, strategic partnerships, and industry recognitions – demonstrating TDB Group's commitment to inclusive dialogue, collaborative impact, and operational excellence.



## Impact

Enhancing the Group's competitive advantage by expanding its reach across the continent. Providing capital, funding, and financial solutions for sustainable development. Integrating responsible practices for sourcing and pursuing sustainability-related opportunities that positively impact the environment and local communities.

### IMPACT MATERIALITY



#### POSITIVE

**Infrastructure development.** TDB Group invested US\$730 million in eight sectors, providing 7.699 million people with access to social and economic infrastructure.

**Regional integration and growth.** Derisking investments with diversified financing, with growth of US\$982.6 million exports from African countries, US\$599.5 million intra-regional trade and exports from African countries, and US\$2.19 billion extra-regional trade. Through trade and project financing, created 1.3 million job opportunities.

**Contributing to sustainable impact** championing impactful projects in society. For example, TDB Group's green finance of sustainability linked loans to incentivise achievement of sustainability targets by borrowers.



#### NEGATIVE

**Market distortion and debt dependency.** Reliance on below-market-rate financing and overborrowing resulting in high debt-to-GDP ratio, crowding out private investors, reducing competition and innovation.

**Environmental and Social Risks (E&S risks).** While the Group's focus is on advancing sustainable development, some projects or investments may inadvertently lead to negative environmental or social consequences.

### FINANCIAL MATERIALITY



#### RISKS

**Macroeconomic and political instability.** Economic downturn, inflation, currency fluctuations, and political unrest can affect investment returns.

**Credit and default risks.** Borrower defaults and weak credit markets can hinder sustainable financial returns.

**Reputation risks.** Perceived shortcomings in project implementation and financing governance, environmental and social considerations can harm the Group's credibility and investor confidence.

**Change in Member States expectations and funding needs** due to the socio-political climate of the countries we operate in.



#### OPPORTUNITIES

**Increased capital and resource mobilisation.** Partnerships opportunities to pool resources that increase funding capacity.

**Climate finance and sustainability.** Promote sustainability-led projects.

**Financial Inclusion.** Through TDF, the Group facilitates regional integration by providing financing for the underserved and supports key infrastructure projects and capacity building.



TDB Group invested

**US\$730M**

in eight sectors



Providing infrastructure access to

**7.699M**

people



Through trade and project financing, created

**1.3M**

job opportunities





## Strategic Partnerships

This relates to attracting and maintaining partnerships and investors that would enable the Group's capabilities to offer differentiated services, explore new opportunities and markets, and increase the Group's access to diversified funding.

### IMPACT MATERIALITY



#### POSITIVE

**Enhancing resilience for the Group's stakeholders by creating long-term value through projects with positive impact and knowledge-sharing** to strengthen industries and institutions.

**Accelerated project implementation with the Group's efficiency and experience**, sped execution, and scalability on impactful projects for positive impact.

**Risk sharing and de-risking investments.** Leveraging partnerships to mitigate risks, making high-risk investments more feasible.



#### NEGATIVE

**Priorities alignment.** Different partners may have diverging goals that could lead to strategic misalignment.

**Slow decision making and bureaucracy.** Aligning stakeholder priorities in multi-stakeholder collaborations often involves complex approval processes that result in delaying project execution.

### FINANCIAL MATERIALITY



#### RISKS

**TDB Group requires project stakeholders to implement mitigation strategies and undergo E&S screening** before providing funding for projects. This practice risks limiting the kind of partners and stakeholders we can engage with.

**Through association with various partners**, there is increased reputational risk if any of our publicly acknowledged partners encounter negative publicity.



#### OPPORTUNITIES

**Increased capital and resource mobilisation.**

TDB Group has several new and expanded funding and collaboration partnerships to bolster impact on a triple bottom line basis in the region.

**By collaborating with new and diversified partners**, TDB Group can increase penetration in sectors and venture into more markets, all while contributing to the achievement of SDGs and other aligned goals.

**Enhancing stakeholder resilience through value, impact, and knowledge-sharing.**





## Risk Intelligence

External and internal factors affecting the Group's financial position and ability to create sustainable impact. Managing sustainability-related and climate-related risks and opportunities. Adoption of technologies and processes to better manage and mitigate risks and enhance the Group's operations. Applying best practice in corporate governance and ethical conduct of the board, executives, and employees.

### IMPACT MATERIALITY



#### POSITIVE

**Reducing perceived financial risks** by attracting private sector co-investment in high impact projects and leveraging blended finance.

**Committed to improving corporate governance principles, policies, and practices** by implementing best practices and acting on regular feedback from stakeholders.



#### NEGATIVE

**Volatile credit risks.** Credit Risk is monitored continuously. Subsequently, periods of elevated credit risk influence lending capabilities and terms, making us a less favoured lender and partner.

**Exposure to high-risk markets.** Due to a diversified funding base, TDB Group does not shy away from investment in high-risk sectors with higher default rates, credit losses or economic volatility. This can weaken the Group's financial stability and long-term sustainability.

### FINANCIAL MATERIALITY



#### RISKS

**Failure to do proper risk management** can impact TDB Group's bottom line and influence the Group's ability to price properly.

**Changes in laws and regulations.** TDB Group are facing numerous regulatory requirements, with associated risks and challenges.

**A few of TDB's sovereign Member States having been downgraded** due to debt sustainability have put downward pressure on the Bank's Fitch and Moody's ratings.

**Cybersecurity risks.** Ensuring information security and reducing the risk of information security breaches, which can affect the Group's credibility and reputation.



#### OPPORTUNITIES

**The Group has improved its risk management practices which enables** the Group to secure investment grade status, and, in so doing, increase the Group's access to international capital markets and decrease the overall cost of funds.

**TCl provides risk insurance and reinsurance cover exclusively for TDB** Group subsidiaries to provide further efficiencies in the Group's risk management.

**Reducing perceived risk with private co-investment and blended finance.**





## Organisational Excellence

Enhancing competitive advantage through efficient service delivery and innovative financial solutions to meet stakeholder expectations. The degree of satisfaction of our partners, customers, and Member States with the Group's service and responsiveness when resolving issues. This pertains to employees and organisational culture, including employee wellbeing, business legal obligations, benefits, and professional development. These are the communication channels with stakeholders.

### IMPACT MATERIALITY



#### POSITIVE

**Diversification of offerings** to maintain competitive advantage, TDB Group continue to diversify in markets such as Insurance, capacity building, Asset Management etc.

**Employee engagement and retention** A safe, healthy, and engaging workforce results in enhanced performance. TDB Group are committed to developing its staff, and through TDB Academy, provide training workshops, seminars, and management development programmes to enhance staff technical skills and knowledge.

**Responsible value chain.** TDB Group integrates sustainability into its operations. For example, the Group has invested in innovative water-saving, waste-reduction, and energy-saving practices and technologies in its Nairobi Regional Office Tower.



#### NEGATIVE

**Bureaucracy and Inefficiency.** TDB Group often operates within complex markets and governance structures, which can slow decision-making with excessive red tape. This can delay project approvals, reduce responsiveness, undermine operational efficiency, and impact the overall performance of our employees.

**Balancing development impact and financial sustainability.** As a DFI, TDB Group are required to achieve both development impact and financial viability. Prioritising one over the other can compromise the Group's mission and efficiency.

**Talent retention and institutional knowledge loss.** Attracting and retaining top talent can be challenging, resulting in a loss of institutional knowledge and reduced operational efficiency.

### FINANCIAL MATERIALITY



#### RISKS

**Maintaining license of operation amongst community of DFIs.** If the Group's ambition is not robust, we risk becoming a less favoured financial partner, impacting our resource mobilisation and reputation.

**Succession planning.** The Group's current retention rate is below 5%, and with challenges in attracting young talent due to the limited pool of specialised skills, the Group risks having a weak staff base.

**Competition from other financial institutions.** As TDB Group is expanding into markets and are at a nascent phase, the Group might not meet stakeholder expectations, thus risk losing their trust and loyalty.



#### OPPORTUNITIES

**TDB Group is revising its organisational structure to encompass several subsidiaries** and strategic business units. This will allow the Group to provide tailored financial solutions and bespoke services with greater capacity to meet clients' growing needs.

**The loan portfolio and asset growth has been underpinned by the extensive reforms undertaken in recent years in the Bank's governance structure.** This has led to a growth in the appetite of funding partners and trust in the Group's agility in intermediating capital.

**Ensuring reliable connectivity across TDB Group's offices** for seamless operations.

**Safe, healthy workforce leads to enhanced performance.**



## 4.2 Creating Value for TDB Group's Stakeholders

Stakeholder engagement is a key feature of TDB Group's approach, fostering transparent and mutually beneficial relationships. The Group prioritises inclusive and ongoing interaction, championing transparency and accountability. Its formal stakeholder engagement framework ensures a two-way flow of information, recognising stakeholders as vital partners in enhancing sustainability and managing risk. Tailored engagement strategies evolve with project life cycles, guided by the Group's Information Disclosure Policy. This commitment to transparency empowers stakeholders to actively participate in decision-making processes, building trust and driving successful project outcomes.

TDB Group's key stakeholders and how they are engaged:

### 1 TDB Board, Executives and Employees

The Group engages its employees frequently throughout the year regarding their performance through the TDB Group performance management process. This begins with goal setting at the beginning of the year and performance review throughout the year. The senior management team is responsible for overseeing the Group's corporate plan, sharing updates, addressing any operational issues, and maintaining accountability by addressing inappropriate conduct in accordance with the Group's governance protocols.

The Board of Directors meet at least once every quarter or more frequently, depending on matters arising.

### 2 Project Stakeholders

In all TDB Group-related projects and initiatives, a rigorous process is employed to define the expected outcomes and impacts of projects. As part of the monitoring and evaluation procedures, the Group undertakes biannual monitoring visits to project sites and conducts interviews with stakeholders, documenting achievements. This engagement with project stakeholders ensures a continuous feedback loop between them and the Group, facilitating the validation of progress and the sharing of lessons learned.

Tailored engagement strategies evolve with project life cycles, guided by the Group's Information Disclosure Policy. Information relevant to transactions and their development is shared with stakeholders on a regular basis to ensure that all consultation is informed.

### 3 Shareholders

TDB Group sovereign shareholders are the Member States it serves, and each Member State designates an appropriate official, entity, or person with whom TDB Group communicates concerning any arising matters.

TDB Group formally engages with its shareholders at least every quarter for financial updates, performance reviews and projections. This typically occurs through shareholder presentations and quarterly reports. The Group also engage with its shareholders annually during its annual general meeting.

### 4 Partners and Clients

TDB Group carries out a customer and partner satisfaction survey every year to gain insight into the Group's partners, clients and shareholders' views, attitudes, opinions, perceptions, and levels of satisfaction towards the Group's services as it pertains to each stakeholder segment.

An external reputable company conducted the 2024 Customer and Partner Satisfaction Survey and TDB Group received an overall positive score of 4.18 over 5. The Survey highlighted stakeholders' continued appreciation for TDB Group's level of service. In particular, the good relationship that TDB Group fosters is the biggest factor driving high ratings.

## STAKEHOLDER GROUP

TDB Board,  
Executives and  
EmployeesQUALITY OF  
RELATIONSHIP INDICATORS

The quality of the relationship with employees is assessed by evaluating the following metrics:

- **Performance review** of employees through Key Performance Indicators and performance ratings
- **Feedback from the feedback sessions** organised by Human Resources department
- **Trainings and professional development programmes** completed by employees
- **Feedback from our partner and customer satisfaction surveys**

## CAPITALS IMPACTED



FINANCIAL

SOCIAL AND  
RELATIONSHIPS

HUMAN

KEY CONCERNS  
AND EXPECTATIONS

Their continuous professional development and recognition of success

Workplace diversity and equal opportunities

Remuneration and benefits

## OUR RESPONSE

Ensuring the **professional development and growth of employees** through:

- The TDB Academy provides employee training workshops, seminars, and management development programmes to enhance core competencies, technical skills and knowledge.
- E-learning platforms offer courses ranging from technical skills, soft skills, leadership development and mandatory courses.
- TDB Group performance management process evaluates employee's effectiveness and efficiency in their roles.

**Attractive compensation structure and remuneration packages** aligned to the market and industry.

The Group has an **incentive programme** in place to retain and attract top talent, which includes:

- Retirement contributions
- Schooling subsidies for dependents.
- Medical aid subsidies
- Reward and recognition schemes.

**TDB actively encourages female candidates to apply** for vacancies and is committed to equity in pay and benefits.

## VALUE CREATED OR PRESERVED

**Job creation** and employment opportunities.

**Total no. of new employees hired:** 23.

**Equal distribution of appointments to offices** among citizens of all Member States.

**Staff turnover rates** at TDB Group over the past 10 years average 5% per annum.

**Equal opportunity employer:** Females constitute 42% of total staff, 41% of employees in the professional category and 30% at management level positions.

Female  
total staff:

**42%**

Professional  
employees:

**41%**

Management  
level positions:

**30%**



## STAKEHOLDER GROUP

### Project Stakeholders

## QUALITY OF RELATIONSHIP INDICATORS

The quality of the relationship with project stakeholders is assessed by evaluating the following metrics:

- **Project performance**, impact, and outcomes
- Feedback from project performance **monitoring reports**

## CAPITALS IMPACTED



FINANCIAL



SOCIAL AND RELATIONSHIPS



HUMAN



INTELLECTUAL

## KEY CONCERNS AND EXPECTATIONS

Monitoring and evaluation of project performance

Adherence to contractual terms for project outcomes and timelines

Value co-creation and agility in project implementation

Transparency and accountability

## OUR RESPONSE

TDB Group has an **internal team of specialists** who assess the environmental, social, and sustainability aspects of projects.

The portfolio management department **monitors and tracks the performance**, ongoing sustainability, and impact of projects over the life of the loan.

Part of the Group's M&E policy is the **participation of project teams in both internal and external knowledge-sharing events** on monitoring and evaluation of project performance.

## VALUE CREATED OR PRESERVED

**TDB Group's solid liquidity and diverse funding**, and solid capitalisation positions the Group as the preferred DFI to support the implementation of projects.

**TDB Group has an internal team of specialists.**

## STAKEHOLDER GROUP

Sovereign  
and Institutional  
ShareholdersQUALITY OF  
RELATIONSHIP INDICATORS

The quality of the relationship with investors and shareholders is assessed by evaluating the following metrics:

- The **return of equity** to shareholders
- Our **performance** and a strong balance sheet
- **Number of jobs** supported or created in the country
- **Revenue** generated for the government of the Member State
- Increased **intra- and extra-regional trade**

## CAPITALS IMPACTED



FINANCIAL

SOCIAL AND  
RELATIONSHIPS

MANUFACTURED



INTELLECTUAL

KEY CONCERNS  
AND EXPECTATIONS

The Group's performance  
and returns

Social and environmental  
constraints

Transparent and consistent  
communication on performance,  
project impacts and progress and  
results

Profitability and asset growth

Regional development  
and integration

Stable operating environment

Stability and performance  
of various sectors

TDB Group's contribution to Member  
States' development goals

Positive environmental impact  
through sustainable finance  
and responsible operations

## OUR RESPONSE

**The Group has a monitoring and evaluation system** that holds the Group and its subsidiaries accountable to its shareholders and ensures that the Group can provide progress reports on the initiatives' financial performance and development impacts.

**TDB Group has a mandate to support triple bottom-line development** in its Member States by financing high impact transactions with tailored solutions.

**Regional integration and intra-regional trade have been identified** as drivers of economic growth in Africa, and the Group seeks to enable these drivers.

**The Group supports high-priority sectors for its Member States, playing a critical role in** addressing working capital challenges and forex shortages through trade finance solutions.

**The trade finance arm of the Group has continued to support critical trade flows for** essential commodities into the region through dollar liquidity and working capital support to local financial institutions within its geographical footprint, including credit extension to enhance forex-generating capacity for exporters.

## Sovereign and Institutional Shareholders (continued)

### VALUE CREATED OR PRESERVED

**Institutional shareholders continue to demonstrate confidence in TDB Group** by investing additional equity and recapitalising dividends.

TDB was rated for the first time in October 2024 by the Japan Credit Rating Agency (JCR), which extended the Bank an A -long-term issuer investment grade rating with a stable outlook. According to JCR's assessment, **TDB's rating reflects, among other things, strong shareholder support and solid earning capacity.**

As lead arranger or syndicated loan member, the Group aids in structuring and financing large loans, **facilitating major government projects, and attracting African and global capital.**

Amount of **revenue paid to the government as taxes** through TDB supported activities: **US\$530 million.**

**Number of jobs supported or created** in Member States: **1.3 million.**

**Number of individuals benefiting** directly from TDB supported activities: **7.699 million.**

**Number of households benefiting** directly from TDB supported activities: **603,319**

Through its project and infrastructure window, TDB finances long-term critical energy projects that **reduce the electricity access gap, boost economic activity and create jobs.** These projects also contribute to climate action by reducing GHG emissions, in line with the SDGs, Agenda 2063, and Paris Agreement imperatives.

Number of jobs created in Member States:

**1.3<sup>M</sup>**

Number of individuals benefiting directly from TDB supported activities:

**7.699<sup>M</sup>**

Number of households benefiting directly from TDB supported activities:

**603,319**

**TDB's rating reflects, strong shareholder support and solid earning capacity.**



## STAKEHOLDER GROUP

Partners  
and ClientsQUALITY OF  
RELATIONSHIP INDICATORS

TDB Group adopted global customer service metrics to evaluate customer satisfaction:

**Customer and partner satisfaction surveys are conducted annually** to gain insight into the Group's partners, clients and shareholders' views, attitudes, opinions, perceptions, and levels of satisfaction towards the Group's services. The Group's 2024 Customer and Partner Satisfaction Survey, with a score **4.18 out of 5** highlighted.

## CAPITALS IMPACTED



FINANCIAL

SOCIAL AND  
RELATIONSHIPS

HUMAN

KEY CONCERNS  
AND EXPECTATIONS

Experience and satisfaction  
with projects and services

Mutually beneficial  
partnership terms

Providing offerings and services  
that meet their changing needs

## OUR RESPONSE

**Meeting customer needs is at the centre of TDB Group's strategy.** The Group has optimised its regional presence via its hybrid coverage-product model to be closer to its markets, sovereign, financial institutions, corporate clients, SME clients and final beneficiaries, to improve customer service and impact. TDB Group's coverage teams provide the requisite support to ensure facilities are well structured in a way that maximises impact for everyone.

Currently, TDB Group has **principal offices in Burundi, and Mauritius, from where TDB Indian Ocean Member States are covered, an operations hub in Kenya and regional offices in Zimbabwe, Ethiopia, and DR Congo** covering Eastern, Southern, North-East, Central, and West African Member States respectively. This model enables TDB Group to continuously deliver better customer service to its clients.

## VALUE CREATED OR PRESERVED

TDB Group has continued to **leverage blockchain technology** to execute some of its trade finance transactions for clients in its Member States. The efficiencies realised from a time efficiency point of view continue to be remarkable.

**All potential transaction opportunities are reviewed and evaluated** against applicable requirements, including national laws of an E&S nature applicable; AfDB Operational safeguards, funding partners/lenders E&S requirements etc.

**TDB Group has  
continued to  
leverage blockchain  
technology.**



## 4.3 Bolstering Impact through Strategic Partnerships

Over the past year, TDB Group has forged and expanded multiple strategic funding and collaborative partnerships, reinforcing its role as a development finance institution (DFI) committed to driving sustainable development impact across the region. These partnerships have been instrumental in bolstering TDB Group's ability to support economic growth, climate resilience, financial inclusion, and regional trade. Notable key partnerships include:

### 1 Scaling Renewable Energy with the World Bank

In December 2024, TDB and the World Bank launched the US\$294 million Accelerating Sustainable and Clean Energy Access Transformation Programme, aimed at financing grid and distributed renewable energy (DRE) and clean cooking solutions, while putting in motion wider efforts, processes, platforms, and partnerships that will set countries in the Eastern and Southern African region on the path toward universal energy access. By leveraging direct lending, co-financing, and financial intermediation, the facility enhances access to funding for private sector players, including SMEs through TDB's TDF. Additionally, catalytic grants and technical assistance will drive market expansion, innovation, and sustainability in the sector.

### 2 Advancing Climate Finance with GGGI

In collaboration with the Global Green Growth Institute (GGGI), TDB Group aims to expand adaptation finance in line with our climate finance strategy ambition in supporting Member States. The aim of this combined effort is to scale investment in resilience-building projects and co-financing initiatives to enhance climate impact.

### 3 Strengthening Trade and Food Security with BII

The US\$100 million finance facility, announced in March 2024 in partnership with British International Investment (BII), will enhance economic resilience by facilitating trade finance, bolstering agricultural development, and addressing food security challenges across the region.

### 4 Enhancing Business Development with SBM Bank

The Memorandum of Understanding (MoU) with SBM Bank Mauritius, signed in April 2024, establishes a framework for collaboration in business development, co-financing, and capacity building. This partnership will enable TDB Asset Management and TDB Academy to expand their impact-driven initiatives.

### 5 Expanding Trade Finance in Senegal with BOAD

The Memorandum of Understanding (MoU) with the West African Development Bank (BOAD), signed in May 2024, looks to expand co-financing opportunities between the two institutions in the common members state of Senegal in key sector of energy, infrastructure, healthcare, financial institutions, and other social sectors.

### 6 Innovative Cross-Border Financing with SMBC, Citi and SACE

The EUR 100 million SACE Push Facility, launched in June 2024, marks a milestone as the first Push Facility extended to a multilateral development bank. Backed by SACE, SMBC, and Citi, the facility supports economic growth, job creation, and cross-border trade, while promoting Italian private sector participation in TDB Member States in alignment with the African Continental Free Trade Area (AfCFTA) and the Sustainable Development Goals (SDGs).

### 7 Pioneering AED-Denominated Financing with Mashreq

In September 2024, TDB successfully closed its first-ever AED 500 million syndicated loan, arranged, and coordinated by Mashreq. This landmark transaction, backed by seven leading Gulf-based financial institutions, unlocks access to the deep and dynamic AED liquidity pool, further strengthening TDB's financial position and lender relationships.

Through these strategic partnerships, TDB continues to expand its capacity as a DFI, driving impact through innovative financing solutions, fostering sustainable economic growth, and addressing critical development challenges across its Member States.





## 4.4 Accolades and Awards

TDB Group won the following awards in the year ending 31 December 2024:



### African Banker of the Year

Awarded to: Admassu Tadesse,  
Group President and  
Managing Director

From: African Banker Awards

Mr Admassu Tadesse, Group President and Managing Director, was named African Banker of the Year in 2024. This prestigious award recognises leaders who exhibit exceptional integrity, visionary leadership, and a deep commitment to socio-economic development. Mr. Tadesse's unwavering dedication to advancing the growth of TDB and the broader African development agenda earned him this honour, a distinction he also received in 2019.



### Best Bank for Trade Finance in Mauritius

From: Global Finance – Trade and  
Supply Chain Finance

TDB was named the 'Best Bank for Trade Finance in Mauritius' for the third time, recognising the Bank's strong presence and continued leadership in trade finance services within the region. Mauritius, home to one of TDB's principal offices, has long been a strategic hub for the Bank's operations.

### Best Bank for Trade Finance in Emerging Markets

From: Global Finance – Trade and  
Supply Chain Finance



TDB received the Global Finance award for 'Best Bank for Trade Finance in Emerging Markets' for the second consecutive year. This accolade recognises the Bank's excellence in providing innovative trade finance solutions to clients in its Member States, including sovereign entities, financial institutions, and corporations. The selection criteria was based on transaction volume, customer service, global coverage, and technological innovation.

### PSGRS Rating Award for achieving a performance result of A+

From: African Association of Development  
Finance Institutions (AADFI)



TDB received the Silver Award in 2024 for achieving an A+ rating in the 2023 AADFI Prudential Standards, Guidelines, and Rating System (PSGRS) self-assessment exercise. With the Bank achieving an 80% score on the Compliance and Rating Index, this award acknowledges the Bank's strong governance, operational efficiency, and financial performance, reflecting its commitment to excellence and adherence to rigorous standards in the development finance sector.



### ECA Syndicated Loan Award

Awarded to: TDB's €349mn MIGA-  
Guaranteed Trade Finance Syndicated Loan  
From: EMEAFINANCE

In 2024, TDB was honoured with the ECA Syndicated Loan Award for its €349 million, seven-year MIGA-guaranteed trade finance syndicated loan. This recognition celebrates the Bank's collaboration with MIGA and the expansion of trade finance in Africa, contributing significantly to bridging the trade finance gap on the continent. The loan was facilitated by Standard Chartered Bank as the agent, with Citibank acting as the arranger.

Furthermore, TDB Group clients and partners continue to acknowledge the Group's outstanding performance with their high level of satisfaction with TDB was revealed through the 2024 Customer and Partner Satisfaction Survey, conducted by an external firm. With an overall score of 4.18 out of 5, the survey provides valuable insights into the views, attitudes, opinions, and satisfaction levels of the Bank's clients and partners, with a focus on each stakeholder segment. The 2024 results highlight the strong relationships TDB maintains with its stakeholders, which remains a key driver of the high satisfaction ratings.



# TDB Group's Governance

This chapter outlines TDB Group's approach to enterprise risk management, highlighting how a strong risk culture and governance framework underpin strategic decision-making across the organisation. It details the Group's risk management architecture, appetite, and principal risks, demonstrating how risk intelligence is embedded across operations.

The following sections explore the roles of oversight bodies, the Group's three lines of defence, compliance and credit ratings, and the evolving risk landscape. Together, they illustrate how TDB Group remains agile, forward-looking, and resilient in a complex and shifting global environment.

The Group has established a robust corporate governance framework, developed in close reference to principles and guidelines adopted by other DFIs. This framework includes a collection of key documents, including the Charter. As a DFI, TDB adheres to strong corporate governance principles and high ethical standards, among others, incorporated within its governance framework. To reinforce its commitment to sound corporate governance, TDB signed a joint approach statement on corporate governance alongside thirty (30) other international DFIs in October 2007, which contributed to the

development of the Corporate Governance Development Framework (CGDF).

The CGDF aims to foster cooperation among signatory institutions to promote key institutional reforms based on international best practices in transparency, accountability, and good governance. It also provides a platform for assessing and improving governance practices among these institutions. Furthermore, TDB closely engages with other multilateral institutions to stay current with the best practices in corporate governance.

## 5.1 The Governance Framework of TDB

The governance framework includes the Charter of the Board of Directors (the Board Charter), the Code of Conduct of the Board of Directors, the Group's Fit and Proper Criteria Policy, resolutions adopted by the Board of Governors and the Board of Directors from time to time, the respective Rules of Procedure of the Board of Governors and the Board of Directors, and the relevant principles and international standards.

### 5.1.1 THE TDB CHARTER

The Charter, as the prevailing constitutive document of TDB, serves as the principal governing document and source of authority for TDB.

The Charter is binding for each member of TDB (Member) and outlines the objectives, membership, capital structure, and organisation of TDB, including its governance structure (as further discussed below). It identifies the types of transactions TDB may engage in and details the capacity, status, immunities, exemptions, and privileges afforded to TDB, its subsidiaries, and entities. Additionally, the Charter includes provisions regarding the allocation of capital subscriptions and is periodically reviewed to ensure alignment with TDB's growth, shareholders' interests, and best corporate governance practices.

### 5.1.2 THE BOARD CHARTER

The purpose of the Board Charter is to set out the key values and principles of the Board of Directors. It is intended to provide a concise overview of the role and responsibilities of the Board of Directors, powers of the Board of Directors, sub-committees of the Board of Directors and their roles, and the policies and practices of the Board of Directors in respect of corporate governance matters.

### 5.1.3 THE CODE OF CONDUCT

The Board of Directors has a Code of Conduct approved by it and applicable to all Directors. The Code of Conduct is made available to all Directors during induction and as part of reference documents at their disposal during their term of office as a Director and is reviewed and updated, from time to time, by the Board of Directors.

### 5.1.4 CONFLICT OF INTEREST

The Board of Directors is required to uphold the highest standards of integrity and avoid actual or perceived conflicts of interest. They must disclose any personal interests that could interfere with their duties and refrain from participating in related decision-making. All conflicts, actual or potential, must be reported to REMCO, which guides on the appropriate action to be taken. The Board of Directors is also required to declare outside directorships upon onboarding and annually thereafter. A register of declared conflicts is maintained by the Group Corporate Secretary to ensure transparency and accountability.

### 5.1.5 FIT AND PROPER CRITERIA POLICY

In assessing the fitness and probity of candidates for appointment, nomination, confirmation, or continuation as Directors, the Board of Directors considers both primary and supplementary criteria. Key considerations include integrity, legal compliance, reputation, and the absence of adverse findings such as fraud, corruption, or regulatory sanctions.

### 5.1.6 OTHERS

The Board of Directors and the Board of Governors operate under their respective Rules of Procedure and, from time to time, adopt resolutions and regulations that form part of the TDB Group's governance framework, in alignment with relevant principles and international standards.





## 5.2 Governance Structure

TDB has a governance structure that comprises a Board of Governors, a Board of Directors, and a Group President and Managing Director, supported by an Executive Management Board (EMB).

### 5.2.1 BOARD OF GOVERNORS

The Board of Governors is the supreme governing body of TDB, and all powers of TDB are vested in it. Each Member appoints one Governor and one Alternate Governor, with the Alternate voting only in the principal Governor's absence. The Governor or the Alternate, as applicable, exercises voting powers on behalf of the Member he or she represents and is entitled to cast the number of votes allocated to that Member. Except as otherwise expressly provided in the Charter, decisions before the Board of Governors are made by a majority of the voting power represented at a meeting.

The Board of Governors typically comprises Ministers of Finance, Economic Planning, Trade and Industry, or State from Member States, as well as appointees of Members from non-Member States.

The Board of Governors appoints the Group President and Managing Director, along with Non-Executive Directors (NEDs) of the Board of Directors, including independent NEDs.

Most powers of the Board of Governors are delegated to the Board of Directors, with specific powers – such as changes to the Bank's authorised capital and amendments to the Charter – reserved for the Board of Governors.

The Board of Governors usually meets once a year for an Annual General Meeting with TDB's Members or shareholders.

### 5.2.2 BOARD OF DIRECTORS

To support the effective performance of responsibilities, of the Board of Directors, the Charter along with the Board Charter, act as a primary reference documents for the Board of Directors, outlining its roles, responsibilities, fiduciary duties, and authority in the daily operations of TDB. In accordance with the Rules of Procedure of the Board, the Board Charter and the Charter, the Board of Directors elects a Chairperson and a Vice Chairperson from among themselves to serve a term of one (1) year. The Group President and Managing Director works jointly with the Chairperson and Vice Chairperson. The roles and responsibilities of the Chairperson and the Group President and Managing Director are distinct and separately defined in the Charter, the Board Charter, and the Rules of Procedure of the Board of Directors.

### Board Composition

According to the Charter, the Board of Directors can consist of up to ten (10) NEDs – in addition to the Group President and Managing Director – or any other number as determined by the Board of Governors. Five (5) of the NEDs represent five Member State constituencies, each with an alternate NED. Additionally, each of the following shareholder categories has one seat on the Board of Directors:

- i. non-African states
- ii. African institutions
- iii. all other institutional shareholders not represented by African institutions.

The remaining two (2) seats on the Board of Directors are reserved for independent NEDs to ensure good corporate governance.

At its second Annual Meeting, the Board of Governors established a rotation principle for NED appointments. Under this principle, both the directorship and alternate directorship rotate among Member States within a constituency every three (3) years, giving each shareholder the opportunity to participate in the governance of the Bank, provided that the Member State has met its obligations under the Charter.

As of 31 December 2024, the Board of Directors includes nine (9) NEDs.







## ● Board Composition



### MR VEENAY RAMBARASSAH

**DIRECTOR AND CHAIRPERSON**

#### Designation

Non-Executive Director  
for all other shareholders and  
Chairperson of the Board of Directors

#### Committee membership

FINCO  
INVESCO

### MR SOLOMON ASAMOAH

**DIRECTOR AND  
VICE CHAIRPERSON**

#### Designation

Non-Executive Director for Burundi,  
Ethiopia, Ghana, Madagascar,  
Malawi and Seychelles and Vice-  
Chairperson of the Board of Directors

#### Committee membership

FINCO  
INVESCO

### MR ADMASSU TADESSE

**DIRECTOR**

#### Designation

Group President and  
Managing Director<sup>35</sup>

#### Committee membership

FINCO  
INVESCO  
REMCO



### MR SOLOMON QUAYNOR

**DIRECTOR**

#### Designation

Non-Executive Director  
for Africa Institutions

#### Committee membership

FINCO  
INVESCO

### VACANT

**DIRECTOR**

#### Designation

Independent  
Non-Executive Director

### MS LEKHA NAIR

**DIRECTOR**

#### Designation

Independent  
Non-Executive Director

#### Committee membership

INVESCO  
REMCO

### MS SHUO ZHOU

**DIRECTOR**

#### Designation

Non-Executive Director  
for Non-African States

#### Committee membership

FINCO  
INVESCO



## MR ARMANDO MANUEL

**DIRECTOR**

### Designation

Non-Executive Director for Angola, Comoros, DR Congo, Sudan, and Uganda

### Committee membership

ARCO  
FINCO

## MS BUSISIWE ALICE DLAMINI-NSIBANDE

**DIRECTOR**

### Designation

Non-Executive Director for Djibouti, Egypt, Eswatini, South Sudan, and Tanzania

### Committee membership

ARCO  
REMCO

## MR GEORGE T. GUVAMATANGA

**DIRECTOR**

### Designation

Non-Executive Director for Botswana, Eritrea, Mauritius, Rwanda, and Zimbabwe

### Committee membership

ARCO  
REMCO

## MR ADELE TURA HALAKE

**DIRECTOR**

### Designation

Non-Executive Director for Kenya, Mozambique, Senegal, Somalia, and Zambia

### Committee membership

ARCO  
REMCO



## VACANT

**ALTERNATE DIRECTOR**

### Designation

Alternate Non-Executive Director for Botswana, Eritrea, Mauritius, Rwanda, and Zimbabwe

## MR GERALD KASAATO

**ALTERNATE DIRECTOR**

### Designation

Alternate Non-Executive Director for Angola, Comoros, DR Congo, Sudan, and Uganda

## DR NATU MWABA

**ALTERNATE DIRECTOR**

### Designation

Alternate Non-Executive Director for Djibouti, Egypt, Eswatini, South Sudan, and Tanzania

## MS NNENNA NWABUFO

**ALTERNATE DIRECTOR**

### Designation

Alternate Non-Executive Director for Africa Institutions

<sup>35</sup> The Group President and Managing Director is a member of the Board of Directors by virtue of his position as Group President and Managing Director





## ● Board Composition (continued)



**MS ISABEL  
SUMAR**

**ALTERNATE DIRECTOR**

**Designation**

Alternate Non-Executive Director for Kenya, Mozambique, Senegal, Somalia, and Zambia



**MR LIU  
WENZHONG**

**ALTERNATE DIRECTOR**

**Designation**

Alternate Non-Executive Director for Non-African States



**MR PETER  
SIMBANI**

**ALTERNATE DIRECTOR**

**Designation**

Alternate Non-Executive Director for Burundi, Ethiopia, Ghana, Madagascar, Malawi, and Seychelles





**MR YAHYA M.  
ALI**

**ALTERNATE DIRECTOR**

**Designation**

Alternate Non-Executive Director  
for all other shareholders



**DR ABDELRAHMAN  
TAHA**

**ALTERNATE DIRECTOR**

**Designation**

Alternate Independent  
Non-Executive Director



**MR JOSEPH M.  
CHIKOLWA**

**ALTERNATE DIRECTOR**

**Designation**

Alternate Independent  
Non-Executive Director  
(Alternate to Ms Nair)

## Annual Board Effectiveness Review

As part of TDB Group's commitment to good corporate governance, the Board of Directors conducts an annual board effectiveness review (Board Effectiveness Review or BER). The Board Effectiveness Review process is a vital tool for assessing the collective effectiveness of the Board of Directors. It provides the Board of Directors an opportunity to identify areas for improvement in the context of the Board of Director's discharge of its oversight role with respect to the Group.

To further ensure the Board of Director's collective effectiveness, the Board of Directors undergo training sessions every year. In the fiscal year 2024, the following three training sessions were under-taken by the Board in line with the approved training schedule for 2024:

- Climate Finance
- Cybersecurity
- Anti-money Laundering / Counter-Terrorism Financing (CTF)

## Board Sub-Committees

The Board of Directors has four sub-committees:

- the Audit and Risk Committee (ARCO);
- the Investment and Credit Committee (INVESCO);
- the Remuneration and Nominations Committee (REMCO); and
- the Finance and Capital Committee (FINCO).

In line with the practice of the Bank, the sub-committees are reconstituted annually. Each sub-committee of the Board of Directors is formed according to its specific terms of reference. On the next page is the status of the sub-committees for the year under review.



## Board Sub-Committees

Audit, Risk and Compliance Committee (ARCO)		No. of meetings held: 4
Committee Members	Role of the Committee	
Mr George Guvamatanga	Responsible for assisting the Board of Directors in identifying and managing the key risks that the Bank faces. This includes monitoring and reviewing TDB’s Enterprise Risk Management Framework, internal controls, and financial reporting practices. ARCO serves in an advisory capacity to the Board of Directors, ensuring that TDB’s assets are safeguarded, adequate internal controls are established, and material risks are managed effectively.	
Mr Adele Tura Halake		
Mr Gerald Kasaato		
Ms Busisiwe Alice Dlamini-Nsibande		
Mr Juste Rwamabuga *		
Mr Armando Manuel		
Dr Abdel Rahana Taha		
Investment and Credit Committee (INVESCO)		No. of meetings held: 4
Committee Members	Role of the Committee	
Mr George Guvamatanga	It oversees matters related to the TDB Group’s investment and credit activities. It advises management on implementing investment initiatives, assists the Board in making significant investment decisions, and monitors the TDB’s investment policies.	
Mr Adele Tura Halake		
Ms Busisiwe Alice Dlamini-Nsibande		
Mr Juste Rwamabuga *		
Ms Lekha Nair		
Mr Armando Manuel		
Mr Armando Manuel		
Mr Admassu Tadesse		
Remuneration and Nominations Committee (REMCO)		No. of meetings held: 4
Committee Members	Role of the Committee	
Mr George Guvamatanga	Focuses on reviewing, recommending, and improving TDB’s human resource management policies, including remuneration, incentives, and general working conditions. It makes recommendations to the Board of Directors about corporate performance and issues affecting staff working conditions. REMCO also serves as the reference committee for matters related to the Board of Directors’ Code of Conduct.	
Mr Adele Tura Halake		
Ms Busisiwe Alice Dlamini-Nsibande		
Mr Juste Rwamabuga *		
Ms Lekha Nair		
Mr Armando Manuel		
Mr Admassu Tadesse		
Finance and Capital Committee (FINCO)		No. of meetings held: 4
Committee Members	Role of the Committee	
Mr Gerald Kasaato	Advises the Board of Directors on financial and treasury management, as well as capital-raising activities.	
Ms Shou Zhou		
Mr Solomon Asamoah		
Mr Solomon Quaynor		
Mr Veenay Rambarassah		
Mr Armando Manuel		
Mr Admassu Tadesse		

\*The Board Member unfortunately passed away in November 2024



## Board Meetings

The Board of Directors meets at least quarterly at TDB Group's offices or at another location specified in the meeting notice. A quorum for board meetings is achieved with a majority of the total number of directors representing at least two-thirds of TDB's voting power. In 2024, all meetings of the Board of the of Directors met this quorum requirement.

Board meetings are held in various locations across our Member States as determined by the Board. These meetings also double as retreats for the Board, presenting opportunities

for the Board to experience different cultural offerings across our Member States and visit select projects the Group is undertaking in different jurisdictions as part of its oversight role. These visits strengthen collaboration among Board members, enhance the Board's understanding of the Group's interventions in its Member States and its operation region generally.

*A table showing the attendance of Board members in 2024 is provided below.*

Name of Member	Board Meetings	ARCO Meetings	INVESCO Meetings	REMCO Meetings	FINCO Meetings
Mr Veenay Rambarassah	4/4	N/A	4/4	N/A	4/4
Mr Solomon Asamoah	4/4	N/A	4/4	N/A	4/4
Mr Admassu Tadesse	4/4	N/A	4/4	4/4	4/4
Mr Armando Manuel	2/2	2/2	1/1	1/1	2/2
Ms Busisiwe Alice Dlamini-Nsibande	4/4	4/4	N/A	4/4	N/A
Mr George T. Guvamatanga	4/4	4/4	N/A	4/4	N/A
Mr Adele Tura Halake	4/4	4/4	N/A	N/A	4/4
Mr Solomon Quaynor	4/4	N/A	4/4	N/A	4/4
Ms Lekha Nair	4/4	N/A	4/4	N/A	4/4
Ms Shuo Zhou	4/4	N/A	4/4	N/A	4/4
Mr Gerald Kasaato	3/3	3/3	N/A	N/A	3/3
Dr Abdel Rahan Raha	1/1	1/1	N/A	N/A	1/1
Mr Juste Rwamabuga*	2/4	2/4	N/A	2/4	N/A

\*The Board Member unfortunately passed away in November 2024

*A table outlining a summary of venues and activities of the Board meetings in 2024 is provided below.*

Activities	Q1 BOD 2024	Q2 BOD 2024	Q3 BOD 2024	Q4 BOD 2024
Venue	Dar-es-Salaam, Tanzania	Bujumbura, Burundi	Port Louis, Mauritius	Luanda, Angola
Training	NIL	Climate Finance	Cybersecurity	AML/CFT
Side Events	Networking event	Courtesy call to the Minister of Finance of Burundi TDB Group principal office visit and networking event with the Group's clients in Burundi	Networking event ESATAL's 5th anniversary event	Cultural evening Corporate business seminar and networking event
Project Site Visit	NIL	Yes	NIL	Yes

## The Group President and Managing Director, and the Executive Management Board

The Group President and Managing Director is the legal representative of TDB Group. The Charter requires the Group President and Managing Director to be a person of integrity and of the highest competence and proven track record in business, management, and administration of TDB Group, among others. The Group President and Managing Director, supported by EMB, oversees the affairs of TDB Group.

EMB serves as a coordination mechanism under the authority of the Group President and Managing Director as its chairperson, operating with stronger linkages to other management committees of TDB Group and improving coordination and preparation for management submissions to the non-executive Board of Directors. The membership of EMB includes the Group President and Managing Director, Group Vice President and Deputy Managing Director(s), Chief Executives, Chief Operating Officers, Group Corporate Secretary, and other Group Executives and Executives.

## 5.3 Subsidiaries and Entities

### A. The board of directors of the Eastern and Southern African Trade Fund (ESATF) (managed by the Eastern and Southern African Trade Advisers Limited (ESATAL))

The ESATF is a limited liability company incorporated in March 2015 under the laws of the Republic of Mauritius. This establishment fulfils TDB's mandate to create a trade finance fund as outlined in Article 9 of the Charter. Article 9 provides for the creation of a trade financing fund, which may be established as a separate entity or otherwise, to achieve the objectives of TDB related to trade financing as detailed in Article 4 of the Charter. ESATF is licensed by the Financial Services Commission of Mauritius to operate as a collective

investment scheme and holds a Category 1 Global Business License. ESATF has a board of directors (the 'board of directors of ESATF') that convenes at least once a quarter and possesses general powers to govern the company, including the authority to appoint a fund manager. ESATAL, which is wholly owned by TDB, continues to serve as the fund manager for ESATF.

*The table at the bottom shows the attendance of members of the board of directors of ESATF in 2024.*

Name of Member	Board Meetings
Mr Admassu Tadesse	4/4
Mr Veenay Rambarassah	4/4
Ms Mohamed Kalif	4/4
Ms Joy Ntare	4/4

ESATAL is a limited liability company that was incorporated in March 2015 in the Republic of Mauritius. The company is authorised by the Financial Services Commission of Mauritius to provide professional fund management services. ESATAL operates under a Category 1 Global Business License, which is issued under Section 72(6) of the Financial Services Act. Additionally, it holds a collective investment scheme (CIS) manager license pursuant to Section 98 of the Securities Act 2005 and the Financial Services (Consolidated Licensing and Fees) Rules 2008 of the laws of Mauritius.

ESATAL has a board of directors (the 'board of directors of ESATAL') that meets at least once a quarter. The board of directors of ESATAL retains the general authority to govern the company and has the power to establish sub-committees as needed, including an investment sub-committee.

*The table on the right provides details on the attendance of the board of directors of ESATAL in 2024.*

Name of Member	Board Meetings
Mr Admassu Tadesse	4/4
Mr David Bamlango	4/4
Ms Joy Ntare	4/4
Mr Mohamed Kalif	4/4
Ms Gloria Mamba	4/4
Ms Umulinga Karangwa	4/4

In accordance with its constitution, the Board of Directors of ESATAL has established an Investment Sub-Committee (the 'IC') that exercises delegated authority to manage ESATF's investment portfolio, as outlined in the fund management agreement between ESATF (as the client/fund) and ESATAL (as the service provider/fund manager). The IC ensures that all investment proposals comply with the constitution and prospectus of the ESATF.

ESATF and ESATAL are recognised as international organisations in the Republic of Mauritius, enjoying similar inviolability, exemptions, facilities, privileges, and immunities as TDB, under the Eastern and Southern African Trade and Development Bank (PTA Bank) (Privileges and Immunities) Regulations 2013, which were (a) enacted under the International Organisations and Conferences (Privileges and Immunities) Act (the International Organisations Act), and (b) amended by virtue of Republic of Mauritius Government Notice No. 83 of 2021.

## B. The board of directors of the TDB Captive Insurance Company (TCI)

TCI was established in 2020 as a wholly owned subsidiary of TDB by authority of the Board of Governors. Although a legally separate and distinct entity, TCI shares the same Member States as TDB, thereby ensuring strategic coherence and alignment within TDB Group. Its mandate is to undertake liability insurance or reinsurance, exclusively covering the risks of TDB and its affiliated entities. Insurance arranged through TCI provides capital relief for TDB Group and increases its capacity to conduct business based on this relieved capital. Overall, the establishment of TCI has helped minimise the Bank's costs related to annual credit mitigation while optimising risk management strategy.

TCI (i) enjoys the same immunities, privileges, capacity, status, and exemptions as TDB by virtue of Article 32 of the Charter; and (ii) is recognised as an international organisation enjoying similar inviolability, exemptions, facilities, privileges, and immunities as TDB under the Eastern and Southern African Trade and Development Bank (PTA Bank) (Privileges and Immunities) Regulations 2013, which were (a) enacted under the International Organisations and Conferences (Privileges and Immunities) Act (the International Organisations Act); and (b) amended by virtue of Republic of Mauritius Government Notice No. 83 of 2021. In accordance with its Articles of Establishment (TCI AoE), TCI is dual-domiciled in the Republic of Mauritius and the Republic of Burundi.

TCI operates under the governance framework set out in the TCI AoE. Its board of directors (the 'board of directors of TCI'), though legally distinct, maintains strong institutional and strategic ties with TDB Group, in line with the provisions of the TCI AoE. The composition and representation of the board of directors of TCI is designed to ensure alignment with the Group's broader mandate and objectives. The TCI AoE and its by-laws comprehensively define the mandate, responsibilities, and procedural rules of the board of directors of TCI. The board of directors of TCI typically convenes quarterly and maintains a reporting line to the Board of Directors of TDB Group.

The board of directors of TCI has three sub-committees: the Finance and Investment Committee; the Underwriting and Technical Committee; and the Audit and Risk Committee.

The Finance and Investment Committee is responsible for financial matters such as management accounts, performance assessments, solvency management, investment, and cash flow management.

The Underwriting and Technical Committee advises the board of directors of TCI and the Captive Manager on establishing and reviewing TCI's underwriting policies and procedures. Its responsibilities include:

- Overseeing TCI's underwriting policies and procedures
- Reviewing TCI's underwriting performance
- Managing TCI's underwriting risk and exposure
- Approving TCI's underwriting policies in line with the risk *appetite statement and any exceptions*

The Audit and Risk Committee identifies, assesses, monitors, and manages risk. It ensures that the Board of Directors of TCI receives assurance regarding risk management and other concerns related to TCI's activities. Its duties include:

- Making recommendations to the Board of Directors of TCI concerning underwriting, financial, and non-financial risks faced by TCI
- Overseeing audit matters, financial reporting practices, quality and integrity of financial reports, compliance, internal controls, risk management, and business ethics

The table below shows the attendance of the board of directors of TCI and sub-committee members in 2024.

Name of Member	Board Meetings	Finance and Investment Committee Meetings	Underwriting and Technical Committee Meetings	Audit and Risk Committee Meetings
Mr Admassu Tadesse	4/4	4/4	4/4	4/4
Dr Goodman Chakanyuka	4/4	4/4	4/4	N/A
Ms Busisiwe Alice Dlamini-Nsibande	4/4	4/4	N/A	4/4
Mr Abdel Rahman Taha	4/4	4/4	N/A	4/4
Mr Shreekantsingh Bissessur	4/4	3/3	N/A	3/3
Mr Courage Mundandi	N/A	N/A	4/4	N/A
Ms Hanjali Permalloo Le Roux	N/A	1/1	N/A	1/1

\* Ms Permalloo resigned on 12 June 2024

### C. The board of directors of the Trade and Development Fund

Established in 2020 as a subsidiary of TDB, TDF is jointly owned by the sovereign states that comprise the member state pool of TDB. The membership of TDF is open to eligible sovereigns and bilateral or multilateral development institutions vested with public mandates that have no private shareholding in their capital structure. TDF's mandate includes the provision of concessional financing, technical assistance, grants, and programme and facility management services within the jurisdictions of the member states of TDB and beneficiary participants of TDF. It serves as the concessional window of TDB Group, among others.

TDF is governed by its Articles of Establishment (TDF AoE) and is dual-domiciled in the Republic of Burundi and the Republic of Mauritius.

TDF (i) has similar exemptions, privileges, immunities, status, and capacity afforded to TDB under the Charter; and (ii) is recognised as an international organisation enjoying similar inviolability, exemptions, facilities, privileges, and immunities as TDB under the Eastern and Southern African Trade and Development Bank (PTA Bank) (Privileges and Immunities) Regulations 2013, which were (a) enacted under the International Organisations and Conferences (Privileges and Immunities) Act (the International Organisations Act); and (b) amended by virtue of Republic of Mauritius Government Notice No. 83 of 2021.

Unlike other subsidiaries of TDB, TDF has its own board of governors and board of directors (the 'board of directors of TDF'). The board of governors of TDF is the supreme governing body and consists of governors and alternate governors of TDB representing member states on the Board of Governors of TDB, as well as appointees from TDF members other than TDB's Member States. The board of governors of TDF meets once a year and has delegated specific executive powers to the board of directors of TDF.

The TDF AoE delineates the roles and responsibilities of the board of directors of TDF. It specifies that the board of directors of TDF is responsible for the general conduct of TDF's ordinary operations and exercises all powers delegated to it by the board of governors of TDF to fulfil this responsibility. The board of directors of TDF comprises no more than ten (10) non-executive directors, in addition to the Group President and Managing Director.

The Group President and Managing Director (i) also serves as the legal representative of TDF and is responsible for the organisation of the staff of TDF. He has designated two Group Executives of TDB Group to concurrently serve as executive directors of TDF to support him and the board of directors of TDF in running the general operations of TDF. TDF has also established the Technical Assistance/

Programme Management Operations Committee (TAPOC) as a management-level committee designed to support the executive directors in the discharge of their responsibilities on matters related to technical assistance and programme and facility management.

Similarly, and in line with the Group's commitment to improving operational efficiency and enhancing governance, the board of directors of TDF approved a revised operational model in June 2024. Under this model, the day-to-day management of the SME Programme – including transaction approvals and financial monitoring – was delegated to TDB, operating through the TDB Group Asset Management Strategic Business Unit (TAM) (the 'Delegated Authority'). To support this Delegated Authority and ensure appropriate credit governance, TDB's Corporate Credit Committee established a specialised sub-committee, the Credit Review Committee (CRC). The CRC is mandated to review and approve SME Programme and programme-based lending transactions under the Delegated Authority framework. This governance enhancement enables timely, well-informed decision-making while maintaining alignment with TDB Group's risk management standards and oversight expectations.

*The table below shows the attendance of members of the board of directors of TDF in 2024.*

Name of Member	Board Meetings
Mr Morten Elkjaer	2/2
Mr Oliver Saasa	4/4
Mr Isabel Sumar	4/4
Dr Natu Mwamba	2/2
Ms Susan Tuguta	1/1
Mr Admassu Tadesse	4/4

### 5.3.1 TDB GROUP CORPORATE SECRETARIAT

In line with best practices in corporate governance, TDB Group has a Corporate Secretariat function responsible for managing and overseeing the governance function of TDB Group. This role includes ensuring the overall effectiveness of governing bodies within TDB Group including subsidiaries of TDB, implementing corporate governance standards within TDB Group, maintaining records including minutes of the Board of Directors and resolutions of the Board of Governors, and coordinating (i) statutory meetings of the Board of

Governors and Board of Directors and (ii) the preparation of working documents for the board.

The Group Corporate Secretary has oversight responsibility for the governance function of TDB Group and serves as the head of the Corporate Secretariat. With respect to regulated or specialised subsidiaries, the Group Corporate Secretariat is supported by company secretaries in line with the regulatory requirements of the jurisdiction in which such specialised subsidiaries are domiciled.



### 5.3.2 TDB GROUP'S SHAREHOLDERS

#### Member States and Designated Institutions

 <b>Fundo Soberano de Angola</b> Fundo Soberano de Angola (FSDEA)	 <b>REPUBLIC OF BOTSWANA</b>	 <b>REPUBLIC OF BURUNDI</b>	 <b>UNION OF THE COMOROS</b>	 <b>DEMOCRATIC REPUBLIC OF CONGO</b>
 <b>REPUBLIC OF DJIBOUTI</b>	 <b>Caisse Nationale de Sécurité Sociale (CNSS, Djibouti)</b>	 <b>ARAB REPUBLIC OF EGYPT</b>	 <b>STATE OF ERITREA</b>	 <b>KINGDOM OF ESWATINI</b>
 <b>FEDERAL DEMOCRATIC REPUBLIC OF ETHIOPIA</b>	<b>REPUBLIC OF GHANA</b> through Ghana Infrastructure Investment Fund (GIIF) as Designated Institution	 <b>REPUBLIC OF KENYA</b>	 <b>REPUBLIC OF MADAGASCAR</b>	 <b>REPUBLIC OF MALAWI</b>
 <b>REPUBLIC OF MAURITIUS</b>	 <b>National Pension Fund (NPF, Mauritius)</b>	 <b>REPUBLIC OF MOZAMBIQUE</b>	 <b>Banco Nacional de Investimento (BNI, Mozambique)</b>	 <b>REPUBLIC OF RWANDA</b>
 <b>Agaciro Development Fund (AgDF)</b>	 <b>Rwanda Social Security Board (RSSB)</b>	 <b>REPUBLIC OF SENEGAL</b>	 <b>REPUBLIC OF SEYCHELLES</b>	 <b>Seychelles Pension Fund (SPF)</b>
 <b>FEDERAL REPUBLIC OF SOMALIA</b>	 <b>REPUBLIC OF SOUTH SUDAN</b>	 <b>REPUBLIC OF THE SUDAN</b>	 <b>UNITED REPUBLIC OF TANZANIA</b>	 <b>NSSF</b> <b>National Social Security Fund (NSSF, Tanzania)</b>
 <b>REPUBLIC OF UGANDA</b>	 <b>National Social Security Fund (NSSF, Uganda)</b>	 <b>REPUBLIC OF ZAMBIA</b>	 <b>REPUBLIC OF ZIMBABWE</b>	

## Members Countries



People's Republic of China through People's Bank of China (PBoC) as Designated Institution



Republic of Belarus through the Development Bank of the Republic of Belarus (the DBRB) as a Designated Institution

## African and non-African Public Institutions



African Development Bank (the AfDB)



African Development Bank (the AfDB), as implementing entity of the Clean Technology Fund



Arab Bank for Economic Development in Africa (BADEA)



Investment Fund for Developing Countries (IFU, Denmark)



The OPEC Fund for International Development (the OPEC Fund)



This chapter explores how TDB Group identifies and responds to the evolving priorities of its stakeholders, guided by a robust double materiality approach. It outlines the key material topics influencing the Group's ability to deliver long-term value, and how these insights shape its strategy, risk management, and sustainability efforts. The chapter also highlights the Group's stakeholder engagement framework, strategic partnerships, and industry recognitions – demonstrating TDB Group's commitment to inclusive dialogue, collaborative impact, and operational excellence.

## 6 Risk Intelligence

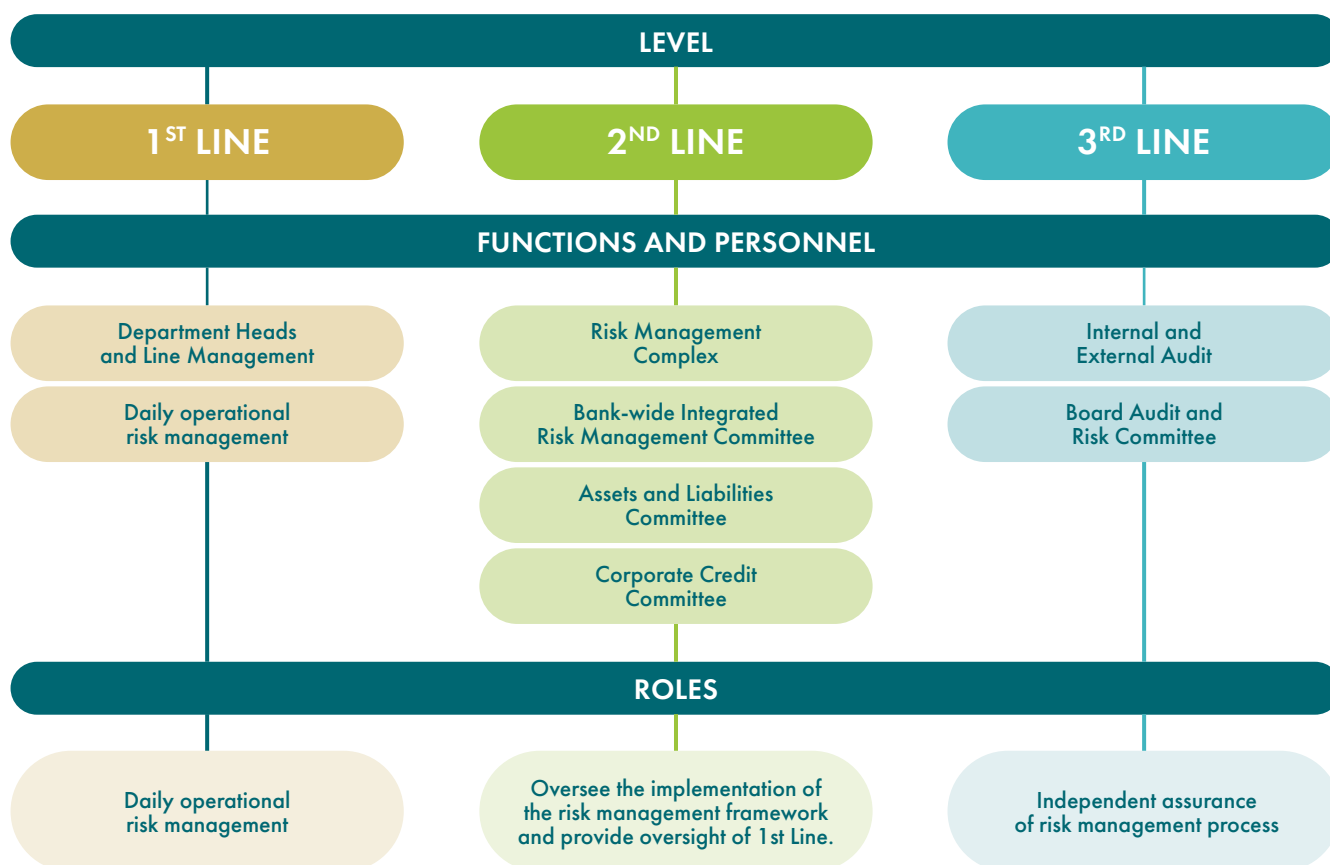
Effective risk management is a key driver for how TDB Group determines strategy and priorities. The Group nurtures a risk-intelligent culture to reinforce enterprise-wide risk management and strong governance strategies.

### 6.1 Risk Governance and Oversight

Success in TDB Group's dynamic operating environment depends on its ability to be innovative and respond to changes quickly and effectively. The Board of Directors has overall responsibility for risk management within the Group, with high-level risk functions delegated to the Audit and Risk Committee (ARCO), and the Investment and Credit Standing Committee (INVESCO). The day-to-day responsibility is delegated to the Group-wide Integrated Risk Management Committee (BIRMC), which reviews the entire risk universe. The Risk Management Complex, comprising the Compliance Unit, the Enterprise Risk Management Unit and the Credit Risk Management Department, is responsible for implementing the Risk Management Framework Policy (RMF), which stipulates how the TDB Group manages risk across the organisation.

The Group has adopted the 'Three Lines of Defence Model' model to ensure appropriate responsibility is allocated for the governance and management of risks with ownership of risks across the Group. The first line, Line Management, is responsible for daily risk management while the second line, the Risk Management Function, oversees the implementation of the Group's risk management framework and independent reporting of risks to Senior Management and the Board of Directors. The third line consists of Internal and External Auditors who provide independent assurance of the adequacy and effectiveness of the control environment and report independently to the Board Audit and Risk Committee.

*The diagram on the next page illustrates the key roles and responsibilities across our risk management framework.*



## 6.2 Risk Management Approach

The Risk Management Framework (RMF) defines the Group's approach to risk management, including the risk strategy, appetite, policies and processes which articulate how risk management is embedded into daily business operations. The RMF provides a framework to consistently identify, assess, measure, monitor and report risks across the Group ensuring:

- Decisions consistently reflect the appropriate risk appetite and limits, leveraging the right controls;
- Current and emerging risks are timely identified, assessed, monitored and reported to all stakeholders;
- A sound risk culture is embedded throughout the Group; and
- Continuous improvement and maturity in risk management.

Throughout 2024, TDB Group continued to enhance its risk management including:

- Management of operational risk through Risk Control Self Assessments (RCSAs) and other operational risk tools
- Review of reported incidents
- Review of policies
- Risk-based internal audit reviews
- Enhance risk culture through training
- Continuous compliance monitoring
- Board oversight of risk management activities is via quarterly reporting to the Audit, Risk and Compliance Committee





## 6.3 Risk Culture

**The Risk Management Committee is responsible for facilitating the Group's risk management culture. The risk governance and oversight framework has created a robust risk culture that ensures all employees contribute to the identification, measurement, mitigation, and escalation of risks affecting the Group.**

Management and employees alike understand the Group's approach to risks and take personal responsibility for managing risks in everything they do. The Board of Directors, in its oversight role, ensures that TDB Group makes the right risk-related decisions and exhibits appropriate risk management behaviour.

TDB Group continued to record substantial progress in managing operational risk, with an enhanced risk culture taking hold throughout the institution. There has been a noted improvement in the use of operational risk tools, including risk analytics, Risk Control Self-Assessments (RCSAs), and emerging risks briefings, to pro-actively identify, report, and monitor risks within operational domains.

To entrench a risk culture, the Group set the tone through management, clear communication of appetite and tolerance, ongoing training and enforcing compliance.

### 6.3.1 RISK APPETITE AND TOLERANCE

The Group's risk appetite defines how much risk it's prepared to take to create value and meet its goals. This is assessed through both qualitative and quantitative measurements, ensuring a balance between desired growth, returns, and potential risks. The Board of Directors is responsible for setting the Group's risk appetite. This is formalised in the Risk Appetite Statement, which sets limits for the Group's principal risks. It includes:

- The operational process for setting risk appetite in the Group
- The risk appetite review process, that is aligned to the annual planning cycle
- Quantitative risk appetite limits for risks and other major exposures as appropriate
- Governance arrangements for the approval of risk appetite at the Group and legal entity levels
- Requirements for monitoring, reporting, and escalation

The statement identifies how the Group's risk appetite translates into operational limits that the business can apply. The Group President and Managing Director is responsible for setting TDB's risk appetite and detailed risk limits and tolerances. The Group President and Managing Director is supported by the BIRMC in considering, reviewing, and setting the risk appetite, risk limits, and tolerances. To be meaningful, risk appetite must be directly related to the Group's strategy whereby the desired return from a selected strategy is aligned to its risk appetite since different strategies will expose the Group to different risks.

The Group's risk appetite is maintained quantitatively and qualitatively through:

- A moderate risk profile for the Group;
- Monitoring of compliance with policies, procedures and controls monitored through the compliance function;
- Monthly reporting to Management and quarterly to the Board;
- Zero tolerance on issues of integrity and reputation; and
- Clearly defined limit thresholds and mandates on various risk types.

The Board of Directors reviews its risk appetite at least annually to ensure it is consistent with the operating environment and strategic goals. There were no changes to the risk appetite in 2024. Every quarter, the Audit and Risk Committee monitors the Group's risk exposure to ensure that the principal risks are managed in alignment with our strategic goals and objectives.

## 6.4 TDB Group's Risk Focus during the Year

In 2024, events of the previous years, especially the COVID-19 pandemic and geopolitical conflicts, continued to greatly impact the Group's risk landscape. This was further exacerbated by higher inflation, shortage of hard currencies, depreciation of local currencies, and tight financing conditions for emerging and frontier markets due to high US interest rate levels.

The Group maintained its focus on operational risk management through several key initiatives. This included the ongoing implementation of its risk management framework, proactive management of operational risks using automated Risk Control Self Assessments (RCSAs) and other relevant tools, regular reviews of policies to ensure their effectiveness, and independent assurance through risk-based internal audit reviews. Further, the Group sought to enhance its risk culture through targeted training programmes, fostering a proactive and informed approach to risk management and ownership across the organisation.

Compliance risk continues to be one of the most significant concerns for financial institutions with anti-money laundering and combating the financing of terrorism (AML/CFT) risks capable of affecting multiple risk categories, including liquidity, strategic, operational, legal, reputational, and in some instances, credit risk. The Group maintained a continuous compliance monitoring approach as per the Group's policies. This was further enhanced by:

- Compliance risk assessment and development of mitigation plans
- Mandatory and refresher training and awareness for all employees
- Collaboration with other stakeholders and financial institutions to share knowledge and best practices
- Enhanced due diligence and monitoring of third-party relationships
- Comprehensive policy reviews and updates
- Integrating ESG compliance requirements into existing compliance programmes
- Quarterly reporting to the Audit and Risk Committee

The Group continues to explore advanced technologies to enhance the compliance monitoring processes.

### 6.4.1 TDB'S CREDIT RATINGS

#### Enhancing Our Risk Intelligence Through Credit Ratings and Oversight

As part of ongoing efforts to strengthen risk intelligence and enhance credit oversight, TDB has continued to engage with global rating agencies, ensuring a transparent assessment of its financial health, governance structures, and operational resilience. These ratings provide critical insights that help TDB refine its risk management frameworks, reinforce investor confidence, and adapt to evolving market conditions.

In October 2024, the Japan Credit Rating Agency (JCR) rated TDB for the first time, receiving an A- long-term issuer investment grade rating with a stable outlook. JCR's assessment highlighted key strengths, including robust shareholder support and solid earning capacity, reinforcing the Bank's financial stability and institutional resilience. During the same period, GCR Ratings reaffirmed TDB's investment-grade standing, maintaining its BBB+/A2 ratings on an international scale with a stable outlook. GCR's assessment emphasised TDB's strong liquidity position, diversified funding base, governance structures, and consistent track record in fulfilling its development mandate.

At the same time, macroeconomic challenges in some TDB Member States – particularly debt sustainability concerns – have exerted downward pressure on the Bank's Fitch and Moody's ratings. In September 2024, Fitch affirmed TDB's long-term issuer default rating at BB+ but revised the outlook from stable to negative, reflecting external risks from Member States' sovereign credit downgrades. Meanwhile, Moody's adjusted TDB's long-term issuer credit rating to Ba1 from Baa3, though the outlook improved from negative to stable in October 2024.

TDB Group has proactively strengthened its risk oversight mechanisms and diversified its credit assessment landscape, ensuring a comprehensive evaluation of its financial instruments. Notably, JCR assigned an inaugural A- investment grade rating to ESATF, JCR's evaluation cited ESATF's structured and stable trade finance model, robust collateral protection, and conservative borrowing limits as key factors underpinning its rating.

Further validating TDB Group's risk management framework, CARE Ratings (Africa) Private Limited (CRAF) issued the fund a 'CARE MAU AAAF' investment grade rating. According to CRAF's assessment, ESATF benefits from strong investment and credit guidelines, well-managed assets, and secure collateral structures, including preferred creditor status and offshore bankruptcy-remote operating accounts. The rating reflects the highest level of safety concerning timely payments from its investments.

Through these engagements with multiple credit rating agencies, TDB Group continues to refine its risk intelligence, reinforce credit governance, and strengthen its resilience against external financial pressures. These assessments not only validate the Group's institutional strengths but also provide valuable insights to further enhance its financial stability and strategic decision-making.

## 6.5 Managing TDB Group's Key Risks

For the current reporting period, the Group validated the continued importance of its identified principal risks through its ongoing ability to aggregate and analyse risk. The Group ensures up-to-date policies and controls through regular review, updates, and reports to respective committees.

Our Principal Risk Policy clearly defines:

- Principal risk and supporting level 2 risks
- Roles and responsibilities for risk management
- Risk appetite/tolerance and key measures to monitor exposure
- Reporting requirements
- Discretions/limits of authority and breach escalating and reporting process



The eight principal risks, including inherent risks which can impact the Group's reputation and brand, and ability to achieve its strategic objectives, are outlined on the next page.



## PRINCIPAL RISK

### Credit Risk

Risk of loss from a borrower's failure to repay a loan or otherwise meet a contractual obligation.

#### RISK DRIVERS

- In 2024, the total loan portfolio grew by 4% to US\$7.34 billion, driven by trade and project finance transactions, as well as the drawdown of sovereign and infrastructure facilities.
- All Member state and sector exposures were within the approved risk appetite limits.
- All countries were within their set utilisation limits although some countries had exhausted their limit.
- All sectors were well below the set utilisation limits, with available headroom for each sector.

#### RISK RESPONSE/ MITIGATION

- Enhancement of the Group's risk sharing strategy through Risk Participation Agreements (RPAs) with strategic partners to enhance credit.
- TDB Captive Insurance (TCI) subsidiary helps TDB Group realise efficiencies in risk management and to accrue the benefits of placing insurance within the TDB Group.
- Balance sheet optimisation, including hybrid capital structures for sustainable business and credit ratings.
- Adherence to set country and sector limits and quarterly portfolio stress testing and scenario analysis for the impact on asset quality, capital adequacy and liquidity.
- Proactive engagement with external stakeholders, including insurers, rating agencies, and lenders, to report TDB's standing and performance metrics.
- Supporting Member States undergoing IMF-led sovereign restructures.



LINK TO MATERIAL TOPIC

- IMPACT
- STRATEGIC PARTNERSHIPS
- RISK INTELLIGENCE



## PRINCIPAL RISK

### Market Risk

Risk of losses due to fluctuations in market prices of assets, liabilities, and financial instruments from changes in interest and forex rates, and commodity and equity prices

#### RISK DRIVERS

- Member States continued to struggle with access to hard currencies, and their currencies underperformed, mainly driven by currency regime changes as guided by the IMF.
- Global inflation reduced throughout the year but remained at elevated levels, forcing central banks to slow down the pace of interest rate cuts.

#### RISK RESPONSE/ MITIGATION

- Monitoring of key global market events, including US and Eurozone economic performance, the global energy crisis, and central bank monetary policy announcements.
- Foreign exchange hedging derivatives with other reputable financial institutions to minimise forex risk exposure.



LINK TO MATERIAL TOPIC

- RISK INTELLIGENCE

In 2024 the loan portfolio grew by 4% to

**US\$7.34<sup>B</sup>**



## PRINCIPAL RISK

## Liquidity and Funding Risk

Risk that the Group is unable to meet its financial obligations as they become due, resulting in an inability to support normal business activity and failure to meet liquidity requirements or rating agency concerns.

### RISK DRIVERS

- Global interest rates remained high, with investors reducing their appetite for emerging markets.
- The yield to maturity of TDB's 7-year Eurobond maturing in 2028 remained significantly above the coupon rate of 4.125% due to the perception of TDB's operating environment and the credit rating downgrade by Moody's.

### RISK RESPONSE/ MITIGATION

- The Group's liquidity position remained significantly above the appetite limit, highlighting the Group's ability to meet its liquidity requirements under current market conditions.



#### LINK TO MATERIAL TOPIC

- STRATEGIC PARTNERSHIPS
- IMPACT



## PRINCIPAL RISK

## Operational Risk

Risk of loss from inadequate or failed internal processes, people, or systems or from external events, including compliance and legal risk.

### RISK DRIVERS

- Operational risk remained stable, with external factors such as regional conflicts being monitored closely to mitigate any impact on TDB's offices and staff.
- There were several developments in the compliance and sanctions space, including enhanced regulatory frameworks and beneficial ownership transparency, the adoption of advanced technologies for compliance monitoring and intensified sanctions. Refer to section 'Focus during the year' for a detailed analysis of the compliance trends.

### RISK RESPONSE/ MITIGATION

- Monitoring of external factors such as regional conflicts.
- Continuous compliance monitoring programmes by the Compliance unit. Refer to section Focus during the year for a detailed analysis of the compliance unit activities.



#### LINK TO MATERIAL TOPIC

- STRATEGIC PARTNERSHIPS
- ORGANISATIONAL EXCELLENCE

TDB's 7-year Eurobond  
yield is above

# 4.125%





## PRINCIPAL RISK

### Strategic Risk

Risk of losses or unrealised opportunities from failed or inadequate design and execution of strategy and failure to timely respond to significant changes in the operating environment.

#### RISK DRIVERS

- Despite the challenging year, the Group's capital and reserves continued its year-on-year growth trajectory driven by profits and capital subscriptions during the year.
- The Group's balance sheet contracted slightly year-on-year, driven by a strategic reduction in cash holding in response to the current interest rate environment.
- Moody's downgraded the Group's rating by one notch to Ba1 from Baa3 and revised the outlook from Negative to Stable. Japan Credit Rating Agency (JCR) assigned TDB and ESATF an inaugural rating of A- with a Stable Outlook. Refer to the Credit Ratings section for a detailed analysis of the credit ratings.

#### RISK RESPONSE/ MITIGATION

- TDB remained comfortably above the defined capital adequacy ratio (CAR) limit and stretch target.
- The Group continued to progressively implement portfolio diversification by country, sector, and obligor to spread earnings and mitigate earnings risk arising from portfolio concentration.
- The Group engaged advisors to improve or maintain the credit ratings, given the challenging market conditions and operating environment. Refer to the Credit Ratings section for a detailed analysis of the credit ratings interventions.



#### LINK TO MATERIAL TOPIC

- STRATEGIC PARTNERSHIPS
- OUR IMPACT



## PRINCIPAL RISK

### Environmental and Social (E&S) Risk

Potential negative consequences of the Group from actual and perceived impacts on the natural environment and communities of people.

#### RISK DRIVERS

- The trend remained stable due to implementing E&S Risk Management Guidance Notes, compliance with LOC providers, and deployment of Technical Assistance. It reduced the number of new high-risk transactions in the loan book.

#### RISK RESPONSE/ MITIGATION

- Preparation of Annual TDB E&S Performance Report to lenders.
- Update of Environmental and Social Action Plans for various lines of credit.
- Ongoing risk management support to the business development teams and monitoring/ supervision activities.



#### LINK TO MATERIAL TOPIC

- OUR IMPACT
- STRATEGIC PARTNERSHIPS
- RISK INTELLIGENCE



## PRINCIPAL RISK

## Political Risk

Risk that governments will significantly change policies or regulations or fail to comply with agreements affecting TDB's operations or risk of political violence.

### RISK DRIVERS

- In 2024, Member States faced significant political risk volatility. Elections, cost-of-living protests, and conflicts caused unrest and disrupted economic activity across the region.

### RISK RESPONSE/ MITIGATION

- Monitoring key political events, including elections, conflicts, and government policy changes.
- Adherence to the approved country risk appetite limits and utilisation limits.
- Portfolio diversification by country to mitigate risks arising from portfolio concentration.



#### LINK TO MATERIAL TOPIC

- OUR IMPACT
- STRATEGIC PARTNERSHIPS
- RISK INTELLIGENCE



## PRINCIPAL RISK

## Reputational Risk

Risk that Group perception is damaged in the eyes of stakeholders, affecting the ability to establish and maintain business relationships and access funding.

### RISK DRIVERS

- The Group's brand image remains positive as the branding, industry accolades and social media efforts continue to improve the Group's profile.

### RISK RESPONSE/ MITIGATION

- Proactive engagement with all stakeholders to improve the Group's profile.



#### LINK TO MATERIAL TOPIC

- OUR IMPACT
- STRATEGIC PARTNERSHIPS



## Looking Ahead

By December 2024, the Group's overall risk profile was moderate with a rising trend, primarily due to regional political instability and volatile international markets. Policy uncertainty in the United States, particularly regarding trade and foreign policy, significantly increased volatility in international markets, increasing credit, market, and funding risks. Political risk continued to be heightened due to ongoing and emerging regional conflicts, the changing landscape of global conflicts and planned elections in several Member States.

Additionally, several Member States sought IMF bailouts due to debt distress, currency shortages, depreciation, and credit rating downgrades. While emerging market funding access improved slightly, it remained limited by favorable interest rates in the US and other developed markets. Climate events, including prolonged drought and predicted floods, continue to significantly impact the region, further affecting the risk outlook. The Bank will continue to closely monitor these risks and adjust its mitigation strategies accordingly.



# Organisational Excellence

This chapter highlights how TDB Group integrates sustainability and operational excellence across its internal systems, infrastructure, and human capital. It showcases the Group's commitment to environmental responsibility, digital innovation, and a high-performance culture – aligned with its strategic pillars and sustainable development goals.

The following sections examine TDB Group's green operations, IT systems, risk-aware governance, and its diverse, agile workforce. Together, they reflect how the Group fosters efficiency, inclusion, and wellbeing – creating the institutional resilience needed to deliver impact across its Member States.

## 7.1 Operational Excellence

TDB Group's efforts to minimise its environmental footprint while maximising efficiency across all facets of its operations remain a priority. Initiatives include constructing green office buildings, implementing recycling programmes, and adopting policies that commit and encourage beneficiaries to uphold sustainable practices.

Through energy-saving technologies and responsible waste management strategies, the Group continues to enhance efficiency while minimising its environmental impact across all operations.

### Waste Management

TDB Group promotes responsible waste management through its clean desk policy, an electronic data and records management system (EDRMS), and electronic signature technology to minimise paper consumption. The Group significantly reduces printing needs by shifting towards digital processing and electronic approvals. Future sustainability initiatives under consideration include:

#### SUSTAINABLE PAPER

purchased from certified, responsible sources

#### EDRMS EXPANDED

to support digital efficiency and recycling efforts

### Water Consumption

Recognising the critical importance of water resources, TDB Group has implemented innovative water-saving measures, particularly in our Nairobi Regional Office Tower. These efforts aim to further reduce the Group's water consumption while promoting long-term conservation.

### Energy and Emissions

The green building that hosts the Group's Operations Hub in Nairobi incorporates resource-efficient design features and technologies and received a preliminary EDGE certificate from Green Business Certification Inc. (GBCI). The TDB Nairobi Regional Office Tower:

- **50.03 TONNES CO<sub>2</sub> SAVED ANNUALLY THROUGH IMPROVED EFFICIENCY**
- **21% LESS ENERGY CONSUMED COMPARED TO STANDARD USE**
- **LOW-ENERGY MATERIALS USED IN CONSTRUCTION TO REDUCE IMPACT**
- **32% LESS ENERGY REQUIRED TO MANUFACTURE KEY MATERIALS**
- **36% LESS WATER USED THAN A COMPARABLE STRUCTURE**



Through these energy, water and waste management measures, TDB Group continues to integrate sustainability into its core operations, fostering environmental responsibility while enhancing operational efficiency.

### 7.1.1 STREAMLINING THE GROUP'S OPERATIONAL EFFICIENCY

#### Our Digital Infrastructure

The Information Technology (IT) function at TDB Group plays a crucial role in advancing the organisation's business and developmental goals. As a key strategic unit, the IT department is committed to deploying technology solutions that drive operational efficiency, support sustainability and foster growth.

By seamlessly integrating IT into its core functions, TDB Group enhances its processes and strengthens its position as a leading force in achieving the Sustainable Development Goals (SDGs).

#### Information and Cyber Security

In today's increasingly interconnected business landscape, information is a critical asset that requires robust protection. Growing interconnectivity has introduced a wider range of threats and vulnerabilities, making information security more essential than ever. Recognising this, TDB Group prioritises strong information and cyber security practices to mitigate risks effectively. By aligning with international standards such as the ISO information security framework, the Group continuously enhances its cybersecurity maturity, protecting critical data assets.

To ensure that the Group remains resilient against evolving information and cyber threats, TDB Group has implemented a comprehensive set of security controls, including policies, processes, procedures, organisational structures (administrative controls), and advanced software and hardware solutions (technical controls).

#### IT Infrastructure

The IT department's key focus is maintaining reliable connectivity across TDB Group's offices in Mauritius, Burundi, and regional hubs in Kenya, Ethiopia, Zimbabwe, and the Democratic Republic of Congo. Ongoing upgrades to communication infrastructure and enhancements in equipment improve performance and capacity, ensuring seamless operations.

#### IT Governance

TDB Group adheres to well-defined IT architecture principles and governance frameworks to ensure IT investments align with business objectives. The IT oversight committee is vital in maintaining accountability and ensuring IT initiatives are strategically aligned with the organisation's overall goals.

#### Automation Initiatives

The IT department leads automation efforts across various operational areas, including loan origination, financial product processing, and agency financing. Additionally, automation is being implemented in key support functions such as records management, data analytics, and reporting.



## 7.2 People and Organisation

At the core of the TDB Group are its people, who are driven and dedicated to advancing sustainable development and creating an impact. The Group's organisational culture is built on diversity, wellness, and performance to ensure that the institution remains agile and effective in fulfilling its mandate and that the employees work in an environment that is flexible and accommodative.



### DIVERSITY

bringing together professionals from different backgrounds, generations, cultures, and expertise, enabling innovation, well-rounded decision making and inclusive financial solutions.



### WELLNESS

creating and supporting a healthy and productive work environment with initiatives that promote employee wellbeing.



### PERFORMANCE

aligning employee responsibilities and goals with the Group's strategic pillars, fostering accountability, growth, and excellence.

### 7.2.1 TALENT ATTRACTION

The Group's recruitment and selection policy is merit-based. The key consideration in appointing employees is to obtain employees who meet the highest standards of efficiency, competence, and integrity. Consequently, candidates are required to possess the requisite academic and professional requirements.

The Group's talent pool is not limited to the continent, with employees hired from the global market to ensure global best practices and top talent.

When recruiting employees for jobs in the Professional category, due consideration is given to equitable distribution of appointments to such offices among citizens of all Member States. The employee turnover rates at TDB Group over the past 10 years average 5per cent per annum.

The TDB Group recognises that it operates in a continent with a predominately youthful population; therefore, the organisation aims to create opportunities for the youth. The Group run various platforms to attract and develop young talent, including the Young Professionals Programmes (YPP), Mid-Career Professional Programme (MCP) and an Internship Programme.

The programmes encourage multi-skilling, capacity building and knowledge transfer to contribute to the Group's short- and long-term strategic objectives.

## 7.2.2 PERFORMANCE MANAGEMENT

The TDB Group performance management process evaluates employee's effectiveness and efficiency in their roles. The performance management system is based on the balanced scorecard, which evaluates several perspectives as follows:

- **Profitability and Sustainability Perspective**
- **Quality and Efficiency Internal Perspective**
- **Effectiveness and Innovation**

The performance management process begins with goal setting at the beginning of the year and reviewing performance throughout the year. Although it is an ongoing process, there are three key phases:

- **Goal Setting and Planning** - This is conducted at the beginning of the year. The employee and supervisor set goals, including Key Performance Indicators (KPIs) and additional responsibilities.
- **Mid-year Review** - The mid year evaluation checks progress against KPIs/Balanced Scorecards and allows priorities to be adjusted where the business context has altered.
- **Year-end Annual Review** - The year-end review evaluates overall performance against KPIs/Balanced Scorecards.

A rating scale of 1 to 5 is used to evaluate individual performance. To ensure performance ratings are fair and consistent across the Group, the People and Organisation Department calibrates evaluation ratings.

## 7.2.3 LEARNING AND DEVELOPMENT

Through the TDB Academy, The Group provides various employee training workshops, seminars, and management development programmes to enhance core competencies, technical skills, and knowledge.

Training programmes are conducted on trade finance, structuring trade and commodity finance, financial modelling, blended finance, environmental and social risk management, and periodic updates to the International Financial Reporting Standards (IFRS). In addition to receiving internal training, our employees are sent to selected external institutions for specialised training.

The Group also have e-learning platforms that offer courses in technical skills, soft skills, leadership development, and mandatory courses.

Female  
total staff:

**42%**

Professional  
employees:

**41%**

Management  
level positions:

**30%**

## 7.2.4 DIVERSITY AND INCLUSION

TDB Group operates in a dynamic, globalised, and multicultural environment, bringing together employees from all its Member States. Recognising the unique skills, experiences, and capabilities of its workforce, the Group fosters an inclusive culture where collaboration and alignment with shared goals generate greater value than individual contributions alone.

TDB Group integrates the human element into its human resource management by implementing inclusive talent management practices. These structures enable employees to leverage their diverse perspectives and backgrounds to drive business success. As a result, the Group benefits from a more engaged workforce, enhanced innovation, higher productivity, and improved overall performance.

TDB Group is an equal-opportunity employer. To ensure this, the Group's internal human resources policies are aligned with diversity and inclusion, gender sensitivity, staff wellness, and health and safety.

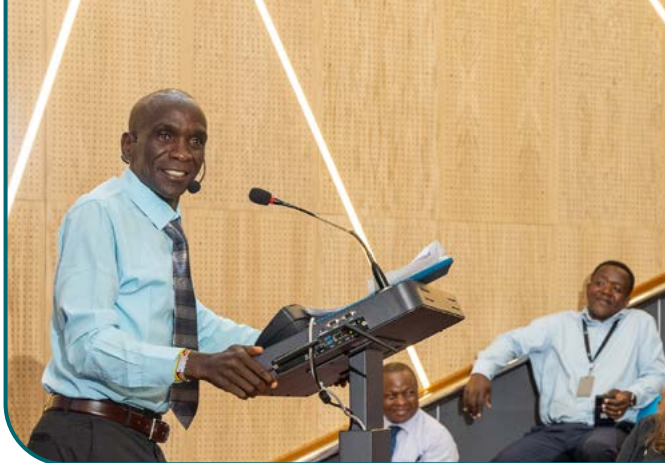
TDB Group actively encourages female candidates to apply for vacancies and has made female-friendly policies such as flexible-work and remote working for nursing mothers. As of December 2024, female employees constituted 42% of the total staff complement at TDB Group and 41% of employees in the Professional Category. Females hold 30% management-level positions.

### The Group Diversity and Inclusion Pillars:

Pillar I	Pillar II	Pillar III
Wellness Policy	Gender Sensitivity Policy	Internal Policy on Employee Assistance Programme







### 7.2.5 EMPLOYEE WELLNESS AND WELLBEING

TDB Group prioritises the health and safety of its employees and key stakeholders, ensuring a secure work environment that supports its broader objectives. A safe and healthy workplace aligns with Sustainable Development Goal 8 (Decent Work and Economic Growth), reinforcing the Group's commitment to employee wellbeing.

The Group has established a comprehensive Occupational Health and Safety (OHS) management system that promotes hazard identification, risk assessment, and incident investigation. To support these efforts, TDB Group provides in-house training sessions, seminars, and workshops. The OHS management team also develops capacity-building frameworks that define essential health and safety protocols for all employees.

Key components of TDB Group's OHS management system include:

- **Policy statements outlining health and safety commitments.**
- **A dedicated implementation team responsible for overseeing safety measures**
- **Defined roles and responsibilities within the implementation team**
- **Clear enforcement and sanction guidelines to ensure compliance**

In collaboration with senior management, the People and Organisation Development (POD) function runs awareness campaigns to keep employees informed about health and safety initiatives. Additionally, TDB Group regularly monitors and evaluates its health and safety performance, preparing periodic reports to drive continuous improvement.

The Group continues to prioritise the mental and emotional wellbeing of its employees. It has an Employee Assistance Programme that provides counselling and advice to employees regarding any emotional, personal, or mental issues they may be dealing with. The programme is a private and confidential line to respect our employees' privacy.

### 7.2.6 COMPENSATION AND BENEFITS

The Group has an attractive compensation structure and remuneration packages aligned to the market and industry. The compensation and benefits offered to our employees prioritise their continuous professional development, wellness, and family wellbeing.

Part of the compensations and benefits The Group offers is an incentive programme to retain and attract top talent, which includes:

- **Wellness expense coverage:** TDB Group provided cover of up to US\$900 in wellness-related expenses per staff member to help ensure staff's personal health and wellbeing.
- Retirement contributions
- Schooling subsidies for dependents
- Medical aid subsidies and health check spending account
- On-site gym in our offices
- Various types of leave including maternity and paternity leave
- Transport for international employees for 3 months upon appointment
- Housing allowance
- Reward and recognition schemes

### 7.2.7 WELLNESS INITIATIVES 2024

- **Annual Wellness Day**  
The TDB Group hosts a wellness day annually across all our offices and regional hubs. This year's wellness day focused on mental health in partnership with Tibu. Each office hosted workshops and seminars about the importance of prioritising one's mental health and wellbeing, and had wellness checks onsite with medical professionals.
- **TDB Group Walkathons**  
TDB Group introduced walkathons in October 2024, offering distance categories of 20 km, 50 km, 100 km, and 200 km, with certificates and prizes for participants.
- **Participation in Standard Chartered Marathon**  
TDB Group sponsored staff entries into the Standard Chartered Yearly Marathon in Nairobi to encourage fitness and team spirit.
- **Special Visit from Eliud Kipchoge**  
This year, the TDB Group hosted a special guest, Olympic Champion Eliud Kipchoge, at our Nairobi regional hub. The purpose of this visit was to inspire our employees on redefining success, humility, and resilience.



# **Annual Consolidated Financial Statements**

**FOR THE YEAR ENDED  
31 DECEMBER 2024**

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## Corporate Information

### SHAREHOLDERS

#### Member States

Shareholder Representative	Name of Member	Holding Ministry/Entity
Chairman of the Board of Directors	Republic of Angola	Fundo Soberano de Angola
Minister of Finance and Economic Development	Republic of Botswana	Sovereign
Minister of Finance, Budget and Economic Planning	Republic of Burundi	Sovereign
Minister of Finance and Budget	Union of Comoros	Sovereign
Minister of Finance	Democratic Republic of Congo	Sovereign
Minister of Economy and Finance, in charge of Industry Director General	Republic of Djibouti	Sovereign Caisse Nationale de Sécurité Sociale
Minister of Investment and Foreign Trade	Arab Republic of Egypt	Sovereign
Minister of Finance	Republic of Eritrea	Sovereign
Minister of Finance	Federal Democratic Republic of Ethiopia	Sovereign
Minister of Finance	Kingdom of eSwatini	Sovereign
Minister for Finance and Economic Planning	Republic of Ghana	Sovereign (through Ghana Infrastructure Investment Fund (GIIF) as a Designated Institution)
Cabinet Secretary for the National Treasury and Economic Planning	Republic of Kenya	Sovereign
Minister of Economy and Finance	Republic of Madagascar	Sovereign
Minister of Finance and Economic Affairs	Republic of Malawi	Sovereign
Minister of Finance, Economic Planning and Development Senior Analyst	Republic of Mauritius	Sovereign National Pensions Fund Mauritius (NPF)
Minister of Economy and Finance Chief Executive Officer	Republic of Mozambique	Sovereign Banco Nacional de Investimento (BNI)
Minister of Finance and Economic Planning Chief Executive Officer	Republic of Rwanda	Sovereign AgDF Corporate Trust Ltd Rwanda Social Security Board (RSSB)
Minister of the Economy and Finance	Republic of Senegal	Sovereign
Minister for Finance, National Planning and Trade Chief Executive Officer	Republic of Seychelles	Sovereign Seychelles Pension Fund
Minister of Finance	Federal Republic of Somalia	Sovereign
Minister of Finance and Planning	Republic of South Sudan	Sovereign
Minister of Finance and Economic Planning	Republic of Sudan	Sovereign
Minister for Finance and Planning Director General	United Republic of Tanzania	Sovereign Board of Trustees of National Social Security Fund of Tanzania
Minister of Finance, Planning and Economic Development Managing Director	Republic of Uganda	Sovereign National Social Security Fund of Uganda
Minister for Finance and National Planning	Republic of Zambia	Sovereign
Minister of Finance and Investment Promotion	Republic of Zimbabwe	Sovereign

## Corporate Information (continued)

### SHAREHOLDERS

#### Member Countries

Shareholder Representative	Name of Member	Holding Ministry/Entity
Governor of the People's Bank of China	People's Republic of China	Sovereign (through People's Bank of China as a Designated Institution)
Chairman of the Management Board	Republic of Belarus	Sovereign (through JSC Development Bank of Belarus as a Designated Institution)

#### African and non-African Institutions

Shareholder Representative	Name of Member	Holding Ministry/Entity
Vice President for Power, Energy, Climate and Green Growth	African Development Bank	Multilateral Institution
President	Arab Bank for Economic Development in Africa (BADEA)	Multilateral Institution
Vice President, Finance	The Investment Fund for Developing Countries (IFU)	Bilateral Institution
Assistant Director General	OPEC Fund for International Development	Multilateral Institution

## Corporate Information (continued)

### DIRECTORS

Mr Veenay Rambarassah	Non-Executive of Directors for all other shareholders and Chairperson of the Board of Directors
Mr Solomon Asamoah	Non-Executive Director for Burundi, Ethiopia, Ghana, Madagascar, Malawi and Seychelles and Vice-Chairperson of the Board of Directors
Mr Armando Manuel	Non-Executive Director for Angola, Comoros, DR Congo, Sudan and Uganda
Ms Busisiwe Alice Dlamini-Nsibande	Non-Executive Director for Djibouti, Egypt, eSwatini, South Sudan and Tanzania
Mr George T. Guvamatanga	Non-Executive Director for Botswana, Eritrea, Mauritius, Rwanda, and Zimbabwe
Mr Adele Tura Halake	Non-Executive Director for Kenya, Mozambique, Senegal, Somalia and Zambia
Mr Solomon Quaynor	Non-Executive Director for African Institutions
Vacant	Independent Non-Executive Director
Ms Lekha Nair	Independent Non-Executive Director
Ms Shuo Zhou	Non-Executive Director for Non-African States
Mr Admassu Tadesse	TDB Group President and Managing Director*
Vacant	Alternate Non-Executive Director for Botswana, Eritrea, Mauritius, Rwanda and Zimbabwe
Mr Gerald Kasaato	Alternate Non-Executive Director for Angola, Comoros, DR Congo, Sudan and Uganda
Dr Natu Mwamba	Alternate Non-Executive Director for Djibouti, Egypt, eSwatini, South Sudan and Tanzania
Ms Nnenna Nwabuo	Alternate Non-Executive Director for African Institutions
Ms Isabel Sumar	Alternate Non-Executive Director for Kenya, Mozambique, Senegal, Somalia and Zambia
Mr Liu Wenzhong	Alternate Non-Executive Director for Non-African States
Mr Peter Simbani	Alternate Non-Executive Director for Burundi, Ethiopia, Ghana, Madagascar, Malawi and Seychelles
Mr Yahya M. Ali	Alternate Independent Non-Executive Director for all other shareholders
Dr Abdelrahman Taha	Alternate Independent Non-Executive Director
Mr Joseph M. Chikolwa	Alternate Independent Non-Executive Director (Alternate to Ms Nair)

\*The Group President and Managing Director occupies the board seat ex-officio by virtue of Article 27(1) of the Charter.

## Corporate Information (continued)

### INDEPENDENT AUDITORS

#### Deloitte & Touche LLP

Certified Public Accounts (Kenya)  
Deloitte Place, Waiyaki Way, Muthangari  
P. O. Box 40092-00100  
Nairobi, Kenya

### HEADQUARTERS

#### Principal Office

##### Africa FI place

Lot 13, Wall street, Ebene, Cybercity  
P.O. Box 43, Reduit, Mauritius  
Email : Official@tdgroup.org

#### Principal Office

##### Chaussee, Prince Louis, Rwagasore

P.O. Box 1750,  
Bujumbura, Burundi  
Email : Official@tdgroup.org

### OTHER OFFICES

#### TDB Nairobi Operations Hub: East Africa

##### TDB Tower

184 Lenana Road  
P.O. Box 48596-00100,  
Nairobi, Kenya

#### TDB Harare Regional Office: Southern Africa

##### 70 Enterprise Road

Harare,  
Zimbabwe

#### TDB Addis Ababa Regional Office: Horn of Africa and North Africa

##### UNDP Compound

Main Bole Rd, Olympia Roundabout, DRC St.  
Kirkos Subcity, Kebele 01, House No.119  
Addis Ababa, Ethiopia

#### TDB Kinshasa Regional Office

##### Crown Tower 2nd Floor off No.301

Avenue Batetela and Boulevard du 30 Juin  
Gombe Commune, Kinshasa  
Democratic Republic of Congo

## Report of the Directors

The directors have pleasure in presenting the Annual Report and Financial Statements of the Eastern and Southern African Trade and Development Bank and its subsidiaries (TDB Group) for the year ended 31 December 2024.

### 1. Principal Activities

The principal activity of the Group is to finance, where possible, viable projects and trade activities which have the potential to make the economies of the Member States increasingly complimentary to each other.

The Bank is established by a Charter pursuant to chapter 9 of the Treaty for the establishment of the Preferential Trade Area (PTA), as subsequently repealed and replaced by the Treaty for the Common Market for the Eastern Southern African States (COMESA).

### 2. Financial Results

The results for the year are set out on pages 110–113.

### 3. Dividends

The Board does not recommend a dividend for the year ended 31 December 2024 (2023: USD 377.70 per share).

### 4. Board of Governors

The current shareholders are shown on page 100–101.

In accordance with the Bank's Charter, each member shall appoint one governor.

### 5. Directors

The current members of the Board of Directors are shown on page 102.

In accordance with the Bank's Charter, and subject to re-appointment by the Board of Directors, the directors hold office for a term of three years and are, therefore, not subject to retirement by rotation annually.

### 6. Events after Reporting Period

There were no material events after the reporting date which would require adjustments to, or disclosure in, these financial statements as at the date of the approval of the financial statements.

### 7. Auditors

The Group's auditors, Deloitte & Touche LLP, were appointed for a three-year term with effect from July 2024. The auditors have expressed willingness to continue in office in accordance with Article 26 (2) of the Charter of the Bank.

**By order of the board**

.....  
Chairman

26 March 2025



## Statement of Directors' Responsibilities

The Bank's Charter requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Group and of the Bank at the end of the financial year and of the operating results of the Group and of the Bank for that year. It also requires the directors to ensure that the Group and Bank keep proper accounting records that disclose with reasonable accuracy, the financial position of the Group and Bank. They are also 'responsible for safeguarding the assets of the Group and Bank.

The directors accept responsibility for the preparation and presentation of these financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards and in the manner required by the Bank's Charter. The directors are of the opinion that the annual financial statements give a true and fair view of the state of the financial affairs of the Group and of the Bank and of its operating results. The directors further accept responsibility for the maintenance of accounting records which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Having made an assessment of the Bank and its subsidiaries' abilities to continue as a going concern, the directors are not aware of any material uncertainties related to events or conditions that may cast doubt upon the Bank and its subsidiaries' abilities to continue as a going concern.

The directors acknowledge that independent audit of the financial statements does not relieve them of their responsibilities.

.....  
Director

26 March 2025

.....  
Director

26 March 2025



**Deloitte & Touche LLP**

Certified Public Accounts (Kenya)  
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P. O. Box 40092-00100  
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## Independent Auditors' Report to the Members of Eastern and Southern African Trade and Development Bank (TDB)

### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### **Opinion**

We have audited the accompanying consolidated and separate financial statements of Eastern and Southern African Trade and Development Bank (the "Bank") and its subsidiaries (together the "Group"), set out on pages 110 to 253, which comprise the consolidated and separate statements of financial position at 31 December 2024, and the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statements of changes in equity and consolidated and separate statements of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying consolidated and separate financial statements give a true and fair view of the financial position of the Group and Bank as at 31 December 2024 and of their financial performance and cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Bank's Charter.

#### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' responsibilities for Audit of the financial statements* section of our report.

We are independent of the Bank and its subsidiaries in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Kenya, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key Audit Matter**

A key audit matter is a matter that, in our professional judgement, was of most significance in our audit of the consolidated and separate financial statements of the current year.

The matter was addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on it.

# Independent Auditors' Report to the Members of Eastern and Southern African Trade and Development Bank (TDB)

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Key Audit Matter	How the matter was addressed in the audit
<p><b>Estimation of expected credit losses on loans and advances</b></p> <p>Loans and advances to customers constitute a significant portion of the total assets of Eastern and Southern African Trade and Development Bank (TDB). As disclosed in notes 2(c), 2(m), and 47 (b), management exercises significant judgment when determining both when and how much to record as loan impairment. This is because a number of significant assumptions and inputs go into the determination of expected credit loss (ECL) impairment amounts on loans and advances to customers as required by IFRS 9 Financial Instruments.</p> <p>The key areas where we identified greater levels of management judgment and therefore increased levels of audit focus in the Group's estimation of ECL IFRS 9 include:</p> <ul style="list-style-type: none"> <li>The judgments made to determine the categorisation stage 1, 2 or 3 of individual loans and advances accounts in line with IFRS 9. In particular, the identification of a Significant Increase in Credit Risk ("SICR") and Default requires consideration of quantitative and qualitative information. This is a key area of judgement as this determines whether a 12-month or lifetime PD is used;</li> <li>The estimation of ECL involves modelling for estimation of ECL parameters: <ul style="list-style-type: none"> <li>Probabilities of Default (PDs)</li> <li>Loss Given Default (LGD)</li> <li>Exposure at Default (EAD); and</li> <li>Economic scenarios on forward looking information.</li> </ul> </li> </ul> <p>Of the above parameters, the key area of judgement is determination of Probabilities of Default (PDs) as the group applies default data from Moody's and S&amp;P which are 12 month PD which are then adjusted with PD derived from survival analysis which compute the chances of survival at different residual tenures.</p> <p>Because of the significance of these estimates, judgments and the size of loans and advances portfolio, the audit of loan impairment provisions is considered a key audit matter.</p>	<p>Our audit of the impairment of loans and advances included the following audit procedures performed together with the assistance and involvement of our internal credit risk specialists:</p> <ol style="list-style-type: none"> <li>Obtained an understanding of the Group's methodology for determining expected credit losses, including enhancements in the year, and evaluated this against the requirements of IFRS 9, Financial Instruments;</li> <li>Tested the design and implementation of critical controls across all ECL-related processes, particularly the allocation of assets into stages;</li> <li>Tested the assumptions, inputs and formulae used in the ECL models with the support of our internal credit risk specialists (including assessing the appropriateness of model design and formulae used, considering alternative modelling techniques and recalculating the Probability of Default, Loss Given Default and Exposure at Default);</li> <li>On a sample of contracts, we assessed the identification of loans and advances that had experienced a significant increase in credit risk or met the Group's default definition criteria for classification purposes. This was completed by reviewing documentation and credit performance to determine whether the staging of such facilities was in accordance with Group policy and IFRS 9 standards;</li> <li>Tested the data used in the ECL calculation by reconciling to source systems; and</li> <li>Assessed the adequacy and appropriateness of disclosures for compliance with the accounting standards.</li> </ol>

# Independent Auditors' Report to the Members of Eastern and Southern African Trade and Development Bank (TDB)

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

### **Other Information**

The directors are responsible for the other information which comprises the Corporate Information, Report of the Directors and Statement of Directors' Responsibilities, which we obtained prior to this auditors' report and the rest of the other information in the Annual Report which are expected to be made available to us after that date, but does not include the financial statements and our auditors' report thereon. The directors are responsible for the other information.

Our opinion on the financial statements does not cover the other information and we do not and will not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of the Directors for the Financial Statements**

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board and the requirements of the Bank's Charter, and for such internal control as the directors determine are necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group and Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Bank or to cease operations, or have no realistic alternative but to do so.

### **Auditors' Responsibilities for the Audit of the Consolidated and Separate Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group and the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group and Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group and/or Bank to cease to continue as going concerns.

# Independent Auditors' Report to the Members of Eastern and Southern African Trade and Development Bank (TDB)

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

### ***Auditors' Responsibilities for the Audit of the Consolidated and Separate Financial Statements (Continued)***

- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the Group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with the relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner responsible for the audit resulting in this independent auditors' report is **CPA David Waweru, Practising certificate No. 2204.**

.....  
For and on behalf of Deloitte & Touche LLP  
Certified Public Accountants (Kenya)  
Nairobi

Date:



## Consolidated Statement of Profit or Loss and Other Comprehensive Income

### For the year ended 31 December 2024

	NOTE	2024	2023
		USD	USD
<b>INCOME</b>			
Gross effective interest income	4	742,440,511	723,580,407
Interest expense	5	(477,436,083)	(416,370,840)
Net interest income		265,004,428	307,209,567
Other borrowing costs	6	(6,420,432)	(3,510,744)
Fee and commission income	7	13,769,286	16,368,562
Gains on FVTPL - Derivatives	17	33,903,387	12,347,138
Gains on FVTPL - Trade Fund loan assets	23	7,896,904	16,236,861
Valuation of investment property	28	719,370	-
Trading income		314,872,943	348,651,384
Risk mitigating costs	8	(33,316,584)	(41,070,552)
Other income	9	16,652,308	6,716,742
<b>Operating income</b>	12	298,208,667	314,297,574
<b>EXPENDITURE</b>			
Operating expenses	10	(54,696,430)	(53,300,747)
Impairment on Project and Trade Finance loans	20	(54,167,280)	(27,964,424)
Net foreign exchange losses	14	(15,593,250)	(3,068,038)
Other financial assets written-off	13	(2,500,188)	(365,579)
Impairment on corporate bonds	22	(709,894)	-
<b>Total expenditure</b>		(127,667,042)	(84,698,788)
<b>Profit for the year</b>		170,541,625	229,598,786
<b>OTHER COMPREHENSIVE INCOME</b>			
<i>Items that will not be subsequently reclassified to profit and loss:</i>			
Fair value (loss)/gain through other comprehensive income - equity investments	25	(4,177,141)	234,354
<b>Total comprehensive income for the year</b>		166,364,484	229,833,140
<b>Profit for the year</b>		170,541,625	229,598,786
<b>Total comprehensive income for the year</b>		166,364,484	229,833,140
<i>Profit for the year is attributable to:</i>			
Owners of the Bank		159,324,679	223,322,057
Non-controlling interest		11,216,946	6,276,729
		170,541,625	229,598,786
<i>Total comprehensive income for the year is attributable to:</i>			
Owners of the Bank		155,147,538	223,556,411
Non-controlling interest		11,216,946	6,276,729
		166,364,484	229,833,140

## Separate Statement of Profit or Loss and Other Comprehensive Income For the year ended 31 December 2024

	NOTE	2024	2023 RESTATED *
		USD	USD
<b>INCOME</b>			
Gross effective interest income	4	739,343,081	721,890,675
Interest expense	5	(476,397,803)	(416,171,692)
Net interest income		262,945,278	305,718,983
Other borrowing costs	6	(6,420,432)	(3,510,744)
Fee and commission income	7	13,744,286	16,368,562
Gains on FVTPL - Derivatives	17	33,903,387	12,347,138
Valuation of investment property	28	719,370	-
Trading income		304,891,889	330,923,939
Risk mitigating costs	8	(40,793,494)	(44,733,692)
Other income	9	2,999,160	6,618,646
<b>Operating income</b>	12	267,097,555	292,808,893
<b>EXPENDITURE</b>			
Operating expenses	10	(51,456,113)	(50,643,979)
Impairment allowance on loans	20	(54,092,547)	(27,793,152)
Net foreign exchange losses	14	(15,492,847)	(3,244,120)
Other financial assets written-off	13	(2,500,188)	(365,579)
Impairment of investment in subsidiary	26	(63,951)	(1,227,054)
Grant expenses		-	(1,120,000)
<b>Total expenditure</b>		(123,605,646)	(84,393,884)
<b>Profit for the year</b>		143,491,909	208,415,009
<b>OTHER COMPREHENSIVE INCOME</b>			
<i>Items that will not be subsequently reclassified to profit and loss:</i>			
Fair value (loss)/gain through other comprehensive income - equity investments	25	(4,177,141)	234,354
<b>Total comprehensive income for the year attributable to equity holders</b>		139,314,768	208,649,363

## Consolidated Statement of Financial Position As at 31 December 2024

	NOTE	2024	2023 RESTATED *
		USD	USD
<b>ASSETS</b>			
Cash and balances held with other banks-less than 90 days	16	1,198,858,759	2,099,938,569
Cash and balances held with other banks-over 90 days	16	452,674,208	923,257,268
Derivative financial instruments	17	62,162,697	4,248,951
Trade finance loans	18	4,602,070,897	4,587,581,150
Project loans	19	2,238,150,320	2,131,094,979
Investment in government securities	21	841,906,952	51,867,034
Investment in corporate bonds	22	40,630,615	-
Trade Fund loan receivables	23	256,359,097	146,140,978
Other receivables	24	98,661,664	42,333,144
Equity investments - at fair value through other comprehensive income	25	67,692,339	71,880,869
Property and equipment	27	37,423,023	37,421,800
Investment property	28	8,923,990	8,020,916
Right-of-use assets	29	2,228,720	2,253,507
Intangible assets	30	29,883	195,284
<b>Total assets</b>		<b>9,907,773,164</b>	<b>10,106,234,449</b>
<b>LIABILITIES AND EQUITY</b>			
<b>LIABILITIES</b>			
Collection account deposits	31	172,330,020	289,437,554
Short term borrowings	32	4,482,774,367	4,379,401,963
Provision for service and leave pay	33	13,724,517	13,050,513
Non-controlling interest payables	34	153,451,272	79,064,874
Other payables	35	251,081,182	170,428,430
Long term borrowings	36	2,530,610,185	2,966,360,186
<b>Total liabilities</b>		<b>7,603,971,543</b>	<b>7,897,743,520</b>
<b>EQUITY</b>			
Share capital	38	602,717,362	603,081,183
Share premium	38	306,326,253	256,185,817
Retained earnings		1,306,342,101	1,236,944,337
Proposed dividend	38	-	49,498,565
Fair value reserve-Equity investments	39	25,287,096	29,464,237
Management reserve	40	19,842,913	19,842,913
Equity attributable to owners of the Bank		2,260,515,725	2,195,017,052
Non-controlling interest		43,285,896	13,473,877
		2,303,801,621	2,208,490,929
<b>Total liabilities and shareholders' funds</b>		<b>9,907,773,164</b>	<b>10,106,234,449</b>

\*Details of restatement is disclosed on page 114 consolidated statement of changes in equity.

The notes on page 119 to 253 are an integral part of these financial statements.

The financial statements were approved by the Board of Directors on 26 March 2025 and were signed on its behalf by:

.....  
Group MD/Director

.....  
Director

## Separate Statement of Financial Position As at 31 December 2024

	NOTE	2024	2023 RESTATED *
		USD	USD
<b>ASSETS</b>			
Cash and balances held with other banks-less than 90 days	16	1,179,618,435	2,058,871,432
Cash and balances held with other banks-over 90 days	16	452,674,208	923,257,268
Derivative financial instruments	17	62,162,697	4,248,951
Trade finance loans	18	4,599,238,845	4,584,822,529
Project loans	19	2,238,150,320	2,131,094,979
Investment in government securities	21	805,677,931	42,168,768
Other receivables	24	109,791,952	55,826,198
Equity investments - at fair value through other comprehensive income	25	67,692,339	71,880,869
Investment in subsidiaries	26	139,478,580	89,478,580
Property and equipment	27	37,423,023	37,421,800
Investment property	28	8,923,990	8,020,916
Right-of-use assets	29	2,228,720	2,253,507
Intangible assets	30	29,883	195,284
<b>Total assets</b>		<b>9,703,090,923</b>	<b>10,009,541,081</b>
<b>LIABILITIES AND EQUITY</b>			
<b>LIABILITIES</b>			
Collection account deposits	31	172,330,020	289,437,554
Short term borrowings	32	4,482,774,367	4,379,401,963
Provision for service and leave pay	33	13,540,264	12,911,887
Other payables	35	252,025,780	177,880,160
Long term borrowings	36	2,530,610,185	2,966,360,186
<b>Total liabilities</b>		<b>7,451,280,616</b>	<b>7,825,991,750</b>
<b>EQUITY</b>			
Share capital	38	602,717,362	603,081,183
Share premium	38	306,326,253	256,185,817
Retained earnings		1,297,636,683	1,225,476,616
Proposed dividend	38	-	49,498,565
Fair value reserve-Equity investments	39	25,287,096	29,464,237
Management reserve	40	19,842,913	19,842,913
<b>Total equity</b>		<b>2,251,810,307</b>	<b>2,183,549,331</b>
<b>Total liabilities and equity</b>		<b>9,703,090,923</b>	<b>10,009,541,081</b>

\*Details of restatement is disclosed on page 114 consolidated statement of changes in equity.

The notes on page 119 to 253 are an integral part of these financial statements.

The financial statements were approved by the Board of Directors on 26 March 2025 and were signed on its behalf by:

.....  
Group MD/Director

.....  
Director

## Consolidated Statement of Changes in Equity

	NOTE	SHARE CAPITAL	SHARE PREMIUM	RETAINED EARNINGS	PROPOSED DIVIDEND	FAIR VALUE RESERVE	MANAGEMENT RESERVE	TOTAL EQUITY	NON- CONTROLLING INTEREST	TOTAL
As at 31 December 2024		USD	USD	USD	USD	USD	USD	USD	USD	USD
As at 1 January 2024		603,081,183	256,185,817	1,236,944,337	49,498,565	29,464,237	19,842,913	2,195,017,052	13,473,877	2,208,490,929
Capital subscription	38	29,044,415	-	-	-	-	-	29,044,415	-	29,044,415
Share premium	38	-	58,679,699	-	-	-	-	58,679,699	-	58,679,699
Share Repurchase	38	(29,408,236)	(8,539,263)	(71,331,842)	-	-	-	(109,279,341)	-	(109,279,341)
Dividend proposed, declared and paid	38	-	-	-	(11,340,525)	-	-	(11,340,525)	-	(11,340,525)
Dividend proposed, declared and allocated to Members' capital subscriptions	38	-	-	-	(27,427,793)	-	-	(27,427,793)	-	(27,427,793)
Dividend proposed, declared and payable	38	-	-	-	(10,730,247)	-	-	(10,730,247)	-	(10,730,247)
ESATF opening reserves ceded to NCI*		-	-	(18,595,073)	-	-	-	(18,595,073)	18,595,073	-
Profit for the year		-	-	159,324,679	-	-	-	159,324,679	11,216,946	170,541,625
Fair value gain through other comprehensive income	25	-	-	-	-	(4,177,141)	-	(4,177,141)	-	(4,177,141)
		602,717,362	306,326,253	1,306,342,101	-	25,287,096	19,842,913	2,260,515,725	43,285,896	2,303,801,621

\*TDB% of shareholding in ESATF changed from 44% in 2023 to 30.83% in 2024. The decrease in TDB shareholding has been ceded to non-controlling interest through TDB's retained earnings.



## Consolidated Statement of Changes in Equity (continued)

	NOTE	SHARE CAPITAL	SHARE PREMIUM	RETAINED EARNINGS	PROPOSED DIVIDEND	FAIR VALUE RESERVE	MANAGEMENT RESERVE	TOTAL EQUITY	NON-CONTROLLING INTEREST	TOTAL
As at 31 December 2023		USD	USD	USD	USD	USD	USD	USD	USD	USD
As at 1 January 2023		580,439,034	217,131,487	1,063,097,870	49,431,823	29,035,466	19,842,913	1,958,978,593	3,458,353	1,962,436,946
Capital subscription	38	22,642,149	-	-	-	-	-	22,642,149	-	22,642,149
Share premium	38	-	39,054,330	-	-	-	-	39,054,330	-	39,054,330
Proposed dividends	38	-	-	(49,498,565)	49,498,565	-	-	-	-	-
Dividend proposed, declared and paid	38	-	-	-	(12,439,154)	-	-	(12,439,154)	-	(12,439,154)
Dividend proposed, declared and allocated to Members' capital subscriptions	38	-	-	-	(26,572,581)	-	-	(26,572,581)	-	(26,572,581)
Dividend proposed, declared and payable	38	-	-	-	(10,420,088)	-	-	(10,420,088)	-	(10,420,088)
TDF reserves on recognition of equity and reserves*		-	-	3,419,869	-	-	-	3,419,869	536,318	3,956,187
ESATF opening reserves ceded to NCI**		-	-	(3,202,477)	-	-	-	(3,202,477)	3,202,477	-
Profit for the year		-	-	223,322,057	-	-	-	223,322,057	6,276,729	229,598,786
Disposal of equity investments	25	-	-	(194,417)	-	194,417	-	-	-	-
Fair value gain through other comprehensive income	25	-	-	-	-	234,354	-	234,354	-	234,354
		603,081,183	256,185,817	1,236,944,337	49,498,565	29,464,237	19,842,913	2,195,017,052	13,473,877	2,208,490,929

\*This relates to TDF opening reserves of USD 3,956,186 (loss) which were previously not recognised through retained earnings because TDF had no shareholders' equity.

\*\*TDB% of shareholding in ESATF changed from 46.62% in 2022 to 44.00% in 2023. The decrease in TDB shareholding has been ceded to non-controlling interest through TDB's retained earnings.

\*\*\* There was a classification error between the two lines; Fair value reserve and Management reserve (being transposition error between the two lines in the statement of financial position for both Group and Bank amounting to USD 9,192,553. Furthermore, the movement of USD 194,417 and USD 234,354 relating to the Fair value reserve were included under Management reserve in the audited financial statements for the year ended 31 December 2023.

## Separate Statement of Changes in Equity

	NOTE	SHARE CAPITAL	SHARE PREMIUM	RETAINED EARNINGS	PROPOSED DIVIDEND	FAIR VALUE RESERVE	MANAGEMENT RESERVE	TOTAL EQUITY
As at 31 December 2024		USD	USD	USD	USD	USD	USD	USD
As at 1 January 2024		603,081,183	256,185,817	1,225,476,616	49,498,565	29,464,237	19,842,913	2,183,549,331
Capital subscription	38	29,044,415	-	-	-	-	-	29,044,415
Share Premium	38	-	58,679,699	-	-	-	-	58,679,699
Share Repurchase	38	(29,408,236)	(8,539,263)	(71,331,842)	-	-	-	(109,279,341)
Dividend proposed, declared and paid	38	-	-	-	(11,340,525)	-	-	(11,340,525)
Dividend proposed, declared and allocated to Members' capital subscriptions	38	-	-	-	(27,427,793)	-	-	(27,427,793)
Dividend proposed, declared and payable	38	-	-	-	(10,730,247)	-	-	(10,730,247)
Profit for the year		-	-	143,491,909	-	-	-	143,491,909
Fair value loss through other comprehensive income	25	-	-	-	-	(4,177,141)	-	(4,177,141)
<b>As at 31 December 2024</b>		<b>602,717,362</b>	<b>306,326,253</b>	<b>1,297,636,683</b>	<b>-</b>	<b>25,287,096</b>	<b>19,842,913</b>	<b>2,251,810,307</b>

## Separate Statement of Changes in Equity (continued)

	NOTE	SHARE CAPITAL	SHARE PREMIUM	RETAINED EARNINGS	PROPOSED DIVIDEND	FAIR VALUE RESERVE	MANAGEMENT RESERVE	TOTAL EQUITY
As at 31 December 2023		USD	USD	USD	USD	USD	USD	USD
As at 1 January 2023		580,439,034	217,131,487	1,066,754,589	49,431,823	29,035,466	19,842,913	1,962,635,312
Capital subscription	38	22,642,149	-	-	-	-	-	22,642,149
Share Premium	38	-	39,054,330	-	-	-	-	39,054,330
Proposed dividends	38	-	-	(49,498,565)	49,498,565	-	-	-
Dividend proposed, declared and paid	38	-	-	-	(12,439,154)	-	-	(12,439,154)
Dividend proposed, declared and allocated to Members' capital subscriptions	38	-	-	-	(26,572,581)	-	-	(26,572,581)
Dividend proposed, declared and payable	38	-	-	-	(10,420,088)	-	-	(10,420,088)
Profit for the period		-	-	208,415,009	-	-	-	208,415,009
Disposal of equity investments	25	-	-	(194,417)	-	194,417	-	-
Fair value loss through other comprehensive income	25	-	-	-	-	234,354	-	234,354
<b>As at 31 December 2023</b>		<b>603,081,183</b>	<b>256,185,817</b>	<b>1,225,476,616</b>	<b>49,498,565</b>	<b>29,464,237</b>	<b>19,842,913</b>	<b>2,183,549,331</b>

## Consolidated and Separate Statement of Cash Flows

	GROUP			BANK	
	NOTE	2024	2023 RESTATED *	2024	2023 RESTATED *
		USD	USD	USD	USD
OPERATING ACTIVITIES					
Cash (used in)/ generated from operations	41 (a)	(231,034,407)	1,333,936,885	(224,124,654)	1,323,752,451
Interest received		95,384,420	259,646,867	92,286,990	259,617,273
Interest paid		(405,656,502)	(329,441,338)	(404,618,222)	(329,441,338)
Net cash (used in)/ generated from operations		(541,306,489)	1,264,142,414	(536,455,886)	1,253,928,386
INVESTING ACTIVITIES					
Purchase of property and equipment	27	(2,112,043)	(7,649,575)	(2,112,043)	(7,649,575)
Purchase of investment property	28	(183,704)	-	(183,704)	-
Disposal of equity investments	25	11,389	1,755,000	11,389	1,755,000
Investment in government securities	21	(771,791,461)	(9,698,266)	(745,540,360)	-
Redemption of government securities	21	38,803,370	15,058,364	38,803,370	15,058,364
Investment in corporate bonds	22	(40,725,109)	-	-	-
Dividend received	9	1,616,188	1,485,356	1,616,188	1,485,356
Bank balances with more than 90 days to maturity	16	470,583,060	(206,968,399)	470,583,060	(206,968,399)
Net cash used in investing activities		(303,798,310)	(206,017,520)	(236,822,100)	(196,319,254)
FINANCING ACTIVITIES					
Proceeds from capital subscriptions	38	21,469,105	20,026,405	21,469,105	20,026,405
Share capital redemption	38	(29,408,236)	(5,231,571)	(29,408,236)	(5,231,571)
Proceeds from share premium	38	38,827,216	32,812,573	38,827,216	32,812,573
Share premium disposal	38	(8,539,263)	(12,483,509)	(8,539,263)	(12,483,509)
Payment of dividends	38	(11,340,525)	(12,439,154)	(11,340,525)	(12,439,154)
Share repurchase	38	(71,331,842)	-	(71,331,842)	-
Payment of lease liabilities		-	(134,763)	-	(134,763)
Investment in subsidiaries	26	-	-	(50,000,000)	-
Net cash (used in)/generated from financing activities		(60,323,545)	22,549,981	(110,323,545)	22,549,981
(Decrease)/Increase in cash and cash equivalents		(905,428,344)	1,080,674,875	(883,601,531)	1,080,159,113
Foreign exchange (gains)/losses on cash and cash equivalents	14	4,348,534	(2,064,275)	4,348,534	(2,240,357)
Cash and cash equivalents at 1 January		2,099,938,569	1,021,327,969	2,058,871,432	980,952,676
Cash and cash equivalents at the end of the year	16	1,198,858,759	2,099,938,569	1,179,618,435	2,058,871,432

\*Details of restatement are disclosed in note 54.

# Notes to the Annual Financial Statements

## 1. Corporate Information

Eastern and Southern African Trade and Development Bank ("the Bank" or "TDB") was established by the Charter pursuant to Chapter 9 of the Treaty for the establishment of the preferential Trade Area (PTA), as subsequently repealed and replaced by the Treaty for the Common Market for the Eastern and Southern African States (COMESA). The Bank, together with its subsidiaries make up the TDB Group ("the Group").

The principal activity of the Group is to finance, where possible, viable projects and trade activities which have the potential to make the economies of the Member States increasingly complementary to each other.

## 2. Material Accounting Policy Information

Except for changes explained in Note 3, the Group has consistently applied the following material accounting policies in preparation of its financial statements.

### a. Basis of preparation

#### i. Statement of compliance

The financial statements of the Group have been prepared in accordance with International Financial Reporting standards (IFRS) as issued by the international accounting Standards Board (IASB) and the Bank's Charter.

The measurement basis applied is the historical cost basis, except where otherwise stated in the accounting policies below. The Group's functional and reporting currency is the United States Dollars (USD).

#### ii. Presentation of financial statements

The Group presents its statement of financial position broadly in the order of liquidity.

### b. Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Bank and its subsidiaries. Control is achieved when the Bank:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Bank reassesses whether or not it controls an investee, if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Bank has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Bank considers all relevant facts and circumstances in assessing whether or not the Bank's voting rights in an investee are sufficient to give it power including:

- the size of the Bank's holding of voting rights relative to the size and dispersion of holdings of the other vote holders
- potential voting rights held by the Bank, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Bank has, or does not have, the current ability to direct relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Bank obtains control over the subsidiary and ceases when the Bank loses control of the subsidiary. Specifically, the income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Bank gains control until the date when the Bank ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Bank and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Bank and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intergroup assets and liabilities, equity, income, expenses, and cash flows relating to transactions between members of the group are eliminated in full on consolidation.



## 2. Material Accounting Policy Information (continued)

### c. Critical judgments in applying the Group's accounting policies

In the process of applying the Group accounting policies, management has made estimates and assumptions that affect the reported amounts of assets and liabilities, as well as disclosure of contingent liabilities within the next financial year. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances of assets and liabilities within the next financial year.

#### i. Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of mathematical models. The inputs to these models are derived from observable market data where possible, but if this is not available, judgment is required to establish fair values. The judgments include considerations of liquidity and model inputs such as volatility for 'longer-dated' derivatives and discount rates, prepayment rates, and default rate assumptions for asset-backed securities. The Group measures financial instruments, such as, derivatives, and non-financial assets, at fair value at each reporting date.

The fair value of financial instruments is disclosed in more detail in Note 42.

#### ii. Impairment losses on loans — Trade and Project Finance

Judgement is made in establishing the criterion for determining whether credit risk on the financial instrument has increased significantly since initial recognition, determining the methodology for incorporating forward-looking information into the measurement of Expected Credit Losses (ECLs), and selection and approvals of models used to measure ECL.

Assets accounted for at amortised cost and fair value through other comprehensive income are evaluated for impairment on a basis described in accounting policy 2(m).

The Group recognises loss allowance at an amount equal to either 12-month expected credit losses (ECLs) or lifetime ECLs. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument, whereas 12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date.

For credit exposures where there have not been significant increases in credit risk since initial recognition, the Group provides for 12-month ECLs. These are classified as Stage 1 assets.

For credit exposures where there have been significant increases in credit risk since initial recognition on an individual or collective basis, a loss allowance is required for lifetime ECLs. These are classified as Stage 2 assets.

For credit exposures that are credit impaired and in default, similar to stage 2 assets, a loss allowance is required for lifetime ECLs however the probability of default for these assets is presumed to be 100% less any determined recovery and cure rate.

The impairment loss on loans is disclosed in more detail in notes 18, 19 and 20.

#### iii. Significant increase of credit risk

ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. IFRS 9 does not define what constitutes a significant increase in credit risk. Instead, in assessing whether the credit risk of an asset has significantly increased the Group takes into account qualitative and quantitative reasonable and supportable forward-looking information.

The Group applies the judgements on these forward-looking information as reflected in final assigned PD, LGD and exposure classification through the following considerations:

- Active portfolio management that enables TDB to have information from client on forward performance exposure against terms and conditions/covenants, account performance, prospects of the borrower and collateral diminution.
- Expected regional and sector performance information from various sources like the World Bank, International Monetary Fund, and Central Banks, observable and forecast market risk parameters and their expected impact on individual exposures, in discussions with the clients.

## 2. Material Accounting Policy Information (continued)

### c. Critical judgments in applying the Group's accounting policies (continued)

#### iv. Classification and measurement of financial assets

Judgement is made on the classification of financial assets assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial assets are Solely for Payment of Principal and Interest (SPPI) on the principal amount outstanding.

Debt instruments that meet the following conditions are measured subsequently at amortised cost:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows.
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

The Group determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment includes judgement reflecting all relevant evidence including how the performance of risks affects the performance of the assets and how these are managed and how the managers of the assets are compensated. The Group monitors financial assets measured at amortised cost or fair value through other comprehensive income that are derecognised prior to their maturity to understand the reason for their disposal and whether the reasons are consistent with the objective of the business for which the asset was held. Monitoring is part of the Group's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in the business model and so a prospective change to the classification of those assets. Note 2 (m) details this assessment.

### d. Key sources of estimation uncertainty

#### i. Establishing the number and relative weightings of forward-looking scenarios for each type of product and determining the forward-looking information relevant to each scenario:

When measuring ECL the Group uses reasonable and supportable forward-looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other.

The Group employs country risk index data for all countries where it operates in over a historical period of 5 years as the primary model data input. The Group also applies point-in-time percentage portfolio distribution analysis by country in the FLI model. The Group incorporates macroeconomic projections over a period of 4 years for assessment of the impact of macroeconomic projections on modelled forward default rates.

#### ii. Probability of default (PD):

PD constitutes a key input in measuring ECL. PD is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions, and expectations of future conditions.

#### iii. Loss given default (LGD):

LGD is an estimate of the loss arising on default. It is based on the difference between the contractual cash flows due and those that the lender would expect to receive, taking into account cash flows from collateral and integral credit enhancements.

#### iv. Fair value measurement and valuation process:

In estimating the fair value of a financial asset or a liability, the Group uses market-observable data to the extent it is available. Where such Level 1 inputs are not available the Group uses valuation models to determine the fair value of its financial instruments.

### e. Revenue recognition

#### i. Interest income from loans and investment

Interest income including interest on financial instruments is measured at amortised cost which comprise project finance loans, trade finance loans, placements with banks, corporate bonds and government securities.

Interest income is recognised on an accrual basis using the effective interest rate method in line with IFRS 9.

## 2. Material Accounting Policy Information (continued)

### e. Revenue recognition (continued)

#### i. Interest income from loans and investment (continued)

##### *Effective interest rate*

The 'effective interest rate' is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instruments to:

- The gross carrying amount of the financial asset; or
- The amortised cost of the financial liability

When calculating the effective interest rate for financial instruments other than purchased or originated credit impaired assets, the group estimates future cash flows considering all contractual terms of the financial instrument, but not the expected credit loss (ECL). For purchased or originated credit-impaired financial assets, a credit-adjusted effective interest rate is calculated using estimated future cash flows including ECL. A purchased or originated credit impaired asset (POCI) refers to assets for which on initial recognition one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred, such as significant financial difficulty, default, and additional events.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability.

Fee and commission income and expense that are integral to the effective interest rate on a financial assets or financial liability are included in the effective interest rate. If a loan commitment is not expected to result in the draw-down of a loan, then the related loan commitment fee is recognised on a straight-line basis over the commitment period.

##### *Amortised cost and gross carrying amount*

The 'amortised cost' of a financial asset is the amount at which the financial asset is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest rate method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any ECL.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

##### *Calculation of interest income*

The effective interest rate of a financial asset is calculated on the initial recognition of a financial asset in calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). The effective interest rate is revised as a result of period re-estimation of cash flows of floating rate instruments to reflect movements in market rates of interest.

For financial assets that were credit-impaired on initial recognition, purchased originated credit-impaired (POCI) assets, interest income is calculated by applying the credit-adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

For financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

##### *Presentation*

Interest income from loans and investments is presented in the statement of profit or loss and OCI and includes:

- Interest on financial assets measured at amortised cost
- Interest on deposits or investment held at amortised cost

#### ii. Fees and Commissions

Fees and commission income is earned by the Group by providing services to customers and excludes amounts collected on behalf of third parties.

Fee and commission income is earned on the execution of a significant performance obligation, which may be as the performance obligation is fulfilled (over time) or when the significant performance obligation has been performed (point in time) fee and commission income that is yet to be earned is recognised as deferred income.

Fees and commissions are generally recognised over time when a financing facility is provided over a year of time. These fees include letter of credit fees, confirmation fees, commitment and other fees.

## 2. Material Accounting Policy Information (continued)

### e. Revenue recognition (continued)

#### ii. Fees and Commissions (continued)

Other fees and commission income include one-off fees arising from the provision of financing facilities to the Group's clients, like draw-down fees, arrangement fees, document handling fees and others that do not form an integral part of the effective interest rate of the facilities are recognised on completion of the underlying transaction. Other fees are recognised at the point when the service is completed or significant act is performed.

Facility fees are recognised as revenue when the syndication has been completed and the Group retained no part of the loan package for itself, or retained a part at the same effective interest rate as for the other participants.

Fees arising from negotiating or participating in the negotiation of a transaction for a third party, such as the arrangement of loans or the acquisition of shares or other securities or the purchase or sale of businesses, are recognised at a point in time on completion of the underlying transactions. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding criteria.

### f. Borrowings and financing costs

Borrowing costs are interest and other borrowing and financing costs that the Group incurs in connection with the borrowing of funds. Interest expense is recognised in profit or loss on an accrual basis taking into account the effective interest rate. Other borrowing and financing costs are expensed in the year in which they are incurred. Discounts and premiums or other differences between the initial carrying amount of an interest-bearing instrument and its amount at maturity are calculated on an effective interest basis.

Further, an effective interest expense is calculated on financial liabilities held at amortised cost. Application of the EIR methodology results in the recognition of interest, together with direct and incremental fees and costs, on a time portion basis over the expected lives of the assets and liabilities. The expected life of an instrument or a portfolio of instruments may be modelled as being shorter than the contractual tenor where historical experience suggests that customer prepayment behaviour impacts the forecasted cash flow profile.

### g. Foreign currencies

Transactions in foreign currencies are initially recorded at their respective functional currency rates prevailing at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are re-translated at the functional currency spot rate of exchange ruling at the reporting date. All differences are subsequently taken to profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

### h. Property and equipment

All categories of property and equipment are stated at historical cost and subsequently stated at cost less depreciation and less impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial year in which they are incurred.

Depreciation on assets is calculated at rates which are estimated to write off the cost of property and equipment to their estimated residual values in equal annual installments over their expected useful lives.

The expected useful life of each class of asset is up to the following:

Computer equipment	3 years
Motor vehicles	5 years
Office equipment	5 years
Furniture and fittings	10 years
Buildings	50 years
Leasehold land	50 years

Freehold land and buildings under construction are not depreciated. Leasehold land is depreciated over the unexpired term of the lease on the straight-line basis.

## 2. Material Accounting Policy Information (continued)

### h. Property and equipment (continued)

Assets in the course of construction for administrative purposes are carried at cost, less any recognised impairment loss. Depreciation of these assets, on the same basis as other assets, commences when the assets are ready for their intended use.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

The asset's residual values, useful lives, and methods of depreciation are reviewed at each reporting date, and adjusted prospectively, if appropriate.

Property and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised in the statement of profit or loss for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

### i. Investment property

Investment property, which is property held to earn rentals and/or for capital appreciation (including property under construction for such purposes), is measured at fair value through profit or loss.

Investment property is assessed and valued every year and whenever events or changes occur which may necessitate such valuation. Such fair value is disclosed in the financial statements.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the period in which the property is derecognised.

### j. Intangible assets

The Group's intangible assets relate to the value of computer software. An intangible asset is recognised only when its cost can be measured reliably, and it is probable that the expected future economic benefits that are attributable to it will flow to the group. Intangible assets are stated at cost less accumulated amortisation and impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives.

An intangible asset is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in profit or loss in the year the asset is derecognised.

The intangible assets' useful lives and methods of amortisation are reviewed at each reporting date and adjusted prospectively if appropriate.

### k. Taxation

In accordance with paragraph 6 of Article 43 of its Charter, the Bank, and its subsidiaries are exempt from all forms of tax.

### l. Share capital

In accordance with Article 7 of the Charter, for class A shares, issued and called-up shares are paid for in installments by the members, payable capital is credited as share capital and installments not yet due and due but not paid at year-end are deducted therefrom. For Class B and Class C payments of the amount subscribed by subscribers shall be paid in full within 90 days from the date of subscription. For Class B and Class C shares, payment of the amount subscribed by subscribers shall be paid in full within a period determined by the Board of Directors.

### m. Financial instruments

A financial asset or liability is recognised when the Group becomes a party to the contractual provisions of the instrument (i.e. the trade date). This includes regular way trades: Purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the market place.

#### Initial recognition and measurement

At initial recognition, an entity shall measure a financial asset or financial liability at its fair value plus or minus, in the case of a financial asset or financial liability not at fair value through profit or loss transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.



## 2. Material Accounting Policy Information (continued)

### m. Financial instruments (continued)

#### Initial recognition and measurement (Continued)

The Group classifies its financial assets into three principle classification categories based on the cash flow characteristics of the asset and the business model assessment. Financial instruments are measured at:

- Amortised cost;
- Fair value through other comprehensive income (FVOCI); and
- Fair value through profit or loss (FVTPL)

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL if:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows;
- and its contractual terms give rise on specified dates to cash flows that are solely payments of principle and interest (SPP) on the principle amount outstanding.

The Group recognises its cash and balances held with banks, investment in government securities, investment in corporate bonds, trade finance and project finance loans and other receivables at amortised cost. Project financing is long-term in nature, while trade financing is short-term in nature. These instruments are subject to impairment.

#### Fair value through other comprehensive income (FVOCI) - Equity

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in fair value in Other Comprehensive Income (OCI). This election is made on an investment-by-investment basis. The Group has elected to classify certain equity Investments it holds at FVOCI.

#### Fair value through profit or loss (FVTPL)

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. In addition, on initial recognition the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases. The Group classifies its derivative financial instruments and investment property at FVTPL.

#### An assessment whether contractual cash flows are solely payments of principal and interest

To determine whether a financial asset should be classified as measured at amortised cost or FVOCI an entity assesses whether the cash flow the financial asset represents, on specified dates, solely payments of principal and interest on the principal amount outstanding - i.e the SPPI criterion. A financial asset that does not meet the SPPI criterion is always measured at FVTPL, unless it is an equity instrument for which an entity may apply the OCI election.

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. "Interest" is defined as consideration for the time value of money, for the credit risk associated with the principal amount outstanding during a particular year of time and other basis lending risks and costs (e.g liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considered the contractual terms and instruments. This included assessing whether the financial asset contained a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition.

In making the assessment, the Group considered:

- contingent events that would change the amount and timing of cash flows;
- leverage features; prepayments and extension terms;
- terms that limit the Group's claim to cash flows from specified assets - e.g non-recourse asset arrangements; and
- features that modify consideration for the time value of money - e.g periodic reset of interest rates.

Interest rates on certain loans made by the Group are based on standard variable rates (SVRs) that are set at the discretion of the Group. SVRs are generally based on a market interbank rate and also include a discretionary spread. The Group will assess whether the discretionary features is consistent with the SPPI criterion by considering a number of factors, including whether:

- the borrowers are able to prepay the loans without significant penalties;
- the market competition ensures that interest rates are consistent between banks; and
- any regulatory or customer protection framework is in place that requires banks to treat customers fairly.

## 2. Material Accounting Policy Information (continued)

### m. Financial instruments (continued)

#### Initial recognition and measurement (continued)

##### *An assessment whether contractual cash flows are solely payments of principal and interest (continued)*

Some of the Group's loans contain prepayment features. A prepayment feature is consistent with the SPPI criterion if the prepayment amount substantially represents the unpaid amount of principal and interest on the principal amount outstanding, which may include reasonable compensation for early termination of the contract.

In addition, a prepayment feature is treated as consistent with this criterion if:

- a financial asset is acquired or originated at a premium or discount to its contractual par amount,
- the prepayment amount substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable compensation for early termination), and
- the fair value of the prepayment feature is insignificant on initial recognition.

#### De minimis

A contractual cash flow characteristic may not affect the classification of a financial asset if it could have a de minimis effect on the financial asset's contractual cash flows. To make this determination, the Group considers the possible effect of the contractual cash flow characteristic in each reporting year and cumulatively over the life of the financial asset.

#### Business model assessment

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice including whether management's strategy focuses on earning contractual interest revenue, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of the liabilities that are funding those assets or realising cash flows through the sale of assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated -e.g whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume, and timing of sales in prior years, the reasons for such sales and expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Group's stated objective for managing the financial assets is achieved and how cash flows are realised.

Financial assets that are held for trading and those that are managed and whose performance is evaluated on a fair value basis will be measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets. Derecognition and modification evaluated on a fair value basis will be measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

#### Derecognition and modification

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or when it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset have transferred any interest in a transferred financial asset that is created or retained by the Group is recognised as a separate asset or liability. However, when the modification of a financial instrument not measured at FVTPL does not result in derecognition, the Group will recalculate the gross carrying amount of the financial asset (or the amortised cost of the financial liability) by discounting the modified contractual cash flows at the original effective interest rate and recognise any resulting adjustment as a modification gain or loss in profit or loss.

The Group enters into transactions whereby it transfers assets recognised on its statement of financial position but retains either all or substantially all of the risks and rewards of the transferred assets or a portion of them. If all or substantially all risks and rewards are retained, then the transferred assets are not derecognised from the statement of financial position. Transfers of assets with retention of all or substantially all risks and rewards include, for example, securities lending and repurchase transactions initial recognition and measurement.

#### Reclassification

The Group only reclassifies financial assets when management changes the business model for managing the financial assets. In that instance, all affected financial assets are reclassified. Such changes are expected to be very infrequent, and are determined by the Group's senior management as a result of external or internal changes. An entity shall not reclassify any financial liability.

## 2. Material Accounting Policy Information (continued)

### m. Financial instruments (continued)

#### Derecognition and modification (continued)

##### Write-off

The Group directly reduces the gross carrying amount of a financial asset when the entity has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. A write-off constitutes a derecognition event. The exposures are written off against the respective impairment allowances for losses. This is in compliance with both the provisions of the International Financial Reporting Standards (IFRS) and Group policy which require the Group to regularly assess accounts that are significantly impaired and are specifically provided for yet continue to deteriorate.

Financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of the amount due. Loans that are written off are therefore not forgiven. Appropriate measures are subsequently undertaken to maximise recovery from these accounts except where the anticipated costs of recovery exceed the amounts expected to be recovered and are therefore considered cost-ineffective.

The loan recovery unit actively follows up with the customer to recover any residual balance post the realisation of collateral and post-write-off.

##### Financial liabilities

##### Initial measurement of financial liabilities

All financial liabilities are recognised initially at fair value plus, in the case of borrowings, redeemable participating shares and payables, directly attributable to transaction costs.

##### Subsequent measurement

The Group classifies all financial liabilities as subsequently measured at amortised cost, except for financial liabilities at fair value through profit or loss. Such liabilities, including derivatives that are liabilities, shall be subsequently measured at fair value. Collection account deposits, short-term borrowings, long-term borrowings, and other payables are classified at amortised cost.

##### Derecognition

The Group derecognises a financial liability when, and only when its contractual obligations specified in this contract are discharged or canceled, or expire.

##### Offsetting

Financial assets and liabilities are offset, and the net amount is presented in the statement of financial position when, and only when, the Group has a legal right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

Income and expenses are presented on a net basis only when permitted under IFRS, or for gains and losses arising from a group of similar transactions such as in the Group's trading actively.

##### Impairment - Trade finance and project finance loans, investments, other receivables, loan commitments, and financial guarantee contracts.

No impairment loss is recognised on equity investments.

The Group recognises loss allowance at an amount equal to either 12-month ECLs or lifetime ECLs. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument, whereas 12-month ECLs are a portion of ECLs that result from default events that are possible within the 12 months (or a shorter year if the expected life of a financial instrument is less than 12 months), weighted by the probability of the default occurring. The Group recognises loss allowances at an amount equal to lifetime ECLs, except in the following cases, for which the amount recognised will be 12-month ECLs:

- debt investment securities that are determined to have low credit risk at the reporting date. The Group considers debt security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'Investment-grade' and
- other financial instruments (other than trade and lease receivables) for which credit risk has not increased significantly since the initial recognition.

The impairment requirements of IFRS 9 are complex and require management judgments, estimates, and assumptions, particularly in the following areas, which are discussed in detail below:

- assessing whether the credit risk of an instrument has increased significantly since initial recognition; and
- incorporating forward-looking information into the measurement of ECLs.

## 2. Material Accounting Policy Information (continued)

### m. Financial instruments (continued)

#### Derecognition and modification (continued)

##### Measurement of ECLs

ECLs are an unbiased and probability-weighted estimate of credit losses and will be measured as follows:

- financial assets that are not credit-impaired at the reporting date: the present value of all cash shortfalls - i.e the difference between the cash flow due to the entity in accordance with the contract and the cash flows that the Group expects to receive;
- financial assets that are credit-impaired at the reporting date: the difference between the gross carrying amount and the present value of estimated future cash flows;
- undrawn loan commitments; the present value of the difference between the contractual cash flows due to the group if the commitment is drawn and the cash flows that the Group expects to receive; and
- financial guarantee contracts; the present value of the expected payments to reimburse the holder less any amount that the Group expects to recover.

An asset is credit-impaired if one or more events have occurred that have a detrimental impact on the estimated future cash flows of the asset. The following are examples of such events;

- significant financial difficulty of the issues or the borrower;
- a breach of contract - e.g a default or past-due event;
- a lender having granted a concession to the borrower - for economies or contractual reasons relating to the borrower's financial difficulty - that lender would not otherwise consider;
- it becoming probable that the borrower will enter bankruptcy or other financial reorganisation;
- the disappearance of an active market for that financial asset because of financial difficulties; or
- the purchase of a financial assets at a deep discount that reflects the incurred credit losses.

## 2. Material Accounting Policy Information (continued)

### m. Financial instruments (continued)

#### Classification of loans under IFRS 9

TDB classifies its loan exposures as follows:

Classification	Explanation of Stage
Stage 1	<p>Capacity to meet financial obligation from primary source of repayment and with secondary sources readily available. Financial condition, liquidity, capitalisation, earnings, cash flow, management and capacity to repay are strong. Fully collateralised with security packages, which may include cash, sovereign guarantees and/or undertakings, standby Letters of Credit or guarantees from banks with investment grade ratings from internationally recognised credit rating agencies and assigned receivables. Repayment of both principal and interest are up to date and in accordance with the agreed terms and there are identifiable receivables.</p> <p>The Group has made an assessment that this classification and explanation is consistent with the requirements of IFRS 9.</p>
Stage 2	<p>Adequate capacity to meet financial obligations, but adverse conditions or changing circumstances are more likely to lead to weakened capacity to meet financial commitments. Company is newly formed (green field) or of average size within its industry and may have difficulty accessing or does not have access to public markets for short term or capital needs. For existing clients, more regular monitoring required as the result of deterioration in earnings or cash flow, irregularities in the conduct of the accounts, lack of customer co-operation, announcement of litigation or some other negative factor. Capacity to repay as measured by key loan repayment indicators remains satisfactory.</p> <p>The principal and/or the interest may be outstanding for more than 90 days, however, the loan has strong project fundamentals such as reasonably high-quality receivables, capitalisation, earnings, cashflow-realignment negotiations, and sound management. Project implementation has delayed due to exogenous factors, but the completion is more likely to be achieved due to strong capitalisation, competent technical team, management commitment and project viability assumptions remain unchanged.</p> <p>The qualitative and quantitative factors which trigger a reclassification from stage 1 to stage 2 have been defined, under note 47. These meet the specific requirements of IFRS 9 and aligns with the Group's credit risk management practices. Stage 2 assets are considered to be cured (ie reclassified back into stage 1), when there is no longer evidence of a significant increase in credit risk, and in accordance with the Group's credit risk management cure criteria.</p> <p>The Group has made an assessment that this classification and explanation is consistent with the requirements of IFRS 9.</p>
Stage 3	<p>Asset has one or more well-defined weaknesses that make the full collection of principal and interest questionable such as weak financial condition including net worth, insufficient collateral, etc.</p> <p>The possibility of loss is very high. A full or partial provision of principal, interest or both may be required. Account has been classified as a non-performing/non-accrual loan. Asset is deemed uncollectible and of such little value that their continuance as bankable assets is not warranted. Full write-off of remaining principal and interest will be required in due course, even though partial recovery may be affected in future.</p> <p>Loans for which the principal and/or the interest remain outstanding for more than 90 days past due and the asset has one or more well-defined weakness(es) that make full collection questionable such as weak financial condition, liquidity, capitalisation, earnings, cash flow and management including net worth, insufficient collateral and impaired receivables. The possibility of loss is high. A full or partial provision of principal, interest or both may be required.</p> <p>Defaulted assets are cured once the original event triggering default no longer exists, and the defined probation period (that is, the required consecutive months of performance) has been met. An asset deemed to be uncollectible and of such little value that their continuance as bankable assets is not warranted may be partially or fully written off even though partial recovery may be achieved in future.</p>



## 2. Material Accounting Policy Information (continued)

### m. Financial instruments (continued)

#### *Financial guarantees, letters of credit, and loan commitments*

Financial guarantees and letters of credit are contracts that require the Group to make specified payments to reimburse the holder for a loss that it incurs because a specified debtor fails to make payment when it is due in accordance with the terms of a debt instrument. 'Loan commitments' are firm commitments to provide credit under pre-specified terms and conditions. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of customers to secure loans and other banking facilities.

Financial guarantees, letters of credit issued, or commitments to provide a loan at a below-market interest rate are initially measured at fair value. Subsequently, they are measured at the higher of the allowance for expected credit losses determined in accordance with IFRS 9, and the amount initially recognised less, when appropriate, the cumulative amount of income recognised in accordance with the principles of IFRS 15.

Other loan commitments issued are measured at the sum of: (i) the allowance for expected credit losses determined in accordance with IFRS 9 and (ii) the amount of any fees received, less, if the commitment is unlikely to result in a specific lending arrangement, the cumulative amount of income recognised.

Derecognition policies are applied to loan commitments issued and held. For loan commitments, the Group recognises allowance for expected credit losses in line with the ECL IFRS requirements. ECL arising from financial guarantees and loan commitments are included within provisions.

#### *Derivative financial instruments*

As part of its asset and liability management, the Group uses derivatives in order to reduce its exposure to foreign currency risks. This is done by engaging in interest rate swaps, currency swaps and currency forward contracts.

All derivatives are measured at fair value in the statement of financial position. The change in fair value is recognised in profit or loss.

### n. Employee entitlements

Employee entitlements to service pay and annual leave are recognised when they accrue to employees. A provision is made for the estimated liability of service pay as a result of services rendered by employees up to the year end. Employees are entitled to a full month's pay for every year of service completed. A provision is made for the estimated liability of annual leave for services rendered by employees up to the year end.

### o. Retirement benefit costs

The Group operates a defined contribution provident fund scheme for its employees. The Group contributes 21% of an employee's gross salary to the fund while employees can choose to contribute 7%, 14%, or 21%. The Group's contributions to the defined contribution plan are charged to profit or loss in the year to which they relate. The funds of the scheme are held independently of the Group's assets.

### p. Contingent liabilities

Letters of credit, acceptances, guarantees, and performance bonds are generally written by the Group to support performance by customers to third parties. The Group will only be required to meet these obligations in the event of the customer's default. These obligations are accounted for as off-statement of financial position transactions and disclosed as contingent liabilities.

### q. Cash and cash equivalents

For the purpose of the statement of cash flows, cash equivalents include short-term liquid investments which are readily convertible to known amounts of cash and which were within three months to maturity when acquired; less advances from banks repayable within three months from the date of the advance.

### r. Provisions for other liabilities

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

### s. Collection accounts deposits

Collection accounts deposits include amounts collected on behalf of customers from proceeds of group funded commodities. The funds are held until the maturity of underlying loans. Collection accounts are recorded at amortised cost. They are derecognised when the underlying assets are discharged.

## 2. Material Accounting Policy Information (continued)

### t. Segment reporting

An operating segment is a component of the Group that engages in business activities from which it may earn revenue and incur expenses and whose operating results are regularly reviewed by the Group MD and CEO who acts as the chief operating decision maker (CODM) to make decisions about resources to be allocated to the segment and assess its performance, and for and for which discrete financial information is available.

Segment results that are reported to CODM include items that are directly attributable to a segment as well as those that can be allocated on a reasonable basis.

Unallocated items comprise items that cannot be directly attributed to the Group's main business. Transactions between the business segments are on normal commercial terms and conditions. Segment assets and liabilities comprise operating assets and liabilities, which form the majority of the statement of financial position.

### u. Management reserve

The Board of Directors approved the creation of a management reserve in the year ended 31 December 2018. When the Group adopted on 1 January 2018 IFRS 9–Financial Instruments accounting standard's Expected Loss (ECL) Model it showed that the Group's credit policy was more conservative and resulted in USD 19.84 million excess impairment provision.

The Board, therefore, approved the creation of the management reserve to cushion the Group against credit risk and other incidents of significant loss. The USD 19.84 million excess impairment provision was transferred to the management reserve as at 31 December 2019. Transfers into and out of this management reserve will be approved by the Board of Directors.

### v. Comparative information

Where necessary, comparative figures have been adjusted to conform to changes in the presentation in the current year.

### 3. Application of New Revised International Financial Reporting Standards

The accounting policies adopted are consistent with those followed in the preparation of the consolidated and separate annual financial statements for the year ended 31 December 2023, except for new standards amendments and interpretations effective 1 January 2024. The nature and impact of each new standard and amendment are described below.

#### i. Relevant new standards and amendments to published standards effective for the year

In the current year, the Group has applied a number of amendments to IFRS Accounting Standards issued by the IASB that are mandatorily effective for an accounting period that begins on or after 1 January 2024. Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

The following revised IFRS were effective in the current period and the nature and the impact of the relevant amendments are described below:

<b>Amendments to IAS 1 - Classification of Liabilities as Current or Non-current</b>	<p>The Group has adopted the amendments to IAS 1, published in January 2020, for the first time in the current year.</p> <p>The amendments in Classification of Liabilities as Current or Non-current (Amendments to IAS 1) affect only the presentation of liabilities in the statement of financial position- not the amount or timing of recognition of any asset, liability income or expenses, or the information that entities disclose about those items.</p> <p>The amendments clarify that the classification of liabilities as current or non-current is based on rights that are in existence at the end of the reporting period, specify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability, explain that rights are in existence if covenants are complied with at the end of the reporting period, and introduce a definition of 'settlement' to make clear that settlement refers to the transfer to the counter-party of cash, equity instruments, other assets or services.</p> <p>The amendments did not have an impact on the Group's statement of financial position, which is presented in order of liquidity.</p>
<b>Amendments to IAS 1 - Presentation of Financial Statements — Non-current Liabilities with Covenants</b>	<p>The Group has adopted the amendments to IAS 1, published in November 2022, for the first time in the current year.</p> <p>The amendments specify that only covenants that an entity is required to comply with on or before the end of the reporting period affect the entity's right to defer settlement of a liability for at least twelve months after the reporting date (and therefore must be considered in assessing the classification of the liability as current or non-current). Such covenants affect whether the right exists at the end of the reporting period, even if compliance with the covenant is assessed only after the reporting date (eg a covenant based on the entity's financial position at the reporting date that is assessed for compliance only after the reporting date).</p> <p>The IASB also specifies that the right to defer settlement of a liability for at least twelve months after the reporting date is not affected if an entity only has to comply with a covenant after the reporting period. However, if the entity's right to defer settlement of a liability is subject to the entity complying with covenants within twelve months after the reporting period, an entity discloses information that enables users of financial statements to understand the risk of the liabilities becoming repayable within twelve months after the reporting period.</p> <p>This would include information about the covenants (including the nature of the covenants and when the entity is required to comply with them), the carrying amount of related liabilities and facts and circumstances, if any, that indicate that the entity may have difficulties complying with the covenants.</p> <p>The amendments did not have a material impact on these financial statements.</p>
<b>Amendments to IAS 7 Statement of Cash Flows and IFRS 7 Financial Instruments: Disclosures — Supplier Finance Arrangements</b>	<p>The Group has adopted the amendments to IAS 7 and IFRS 7 titled Supplier Finance Arrangements for the first time in the current year.</p> <p>The amendments add a disclosure objective to IAS 7 stating that an entity is required to disclose information about its supplier finance arrangements that enables users of financial statements to assess the effects of those arrangements on the entity's liabilities and cash flows. In addition, IFRS 7 is amended to add supplier finance arrangements as an example within the requirements to disclose information about an entity's exposure to concentration of liquidity risk.</p> <p>The amendments did not have a material impact on these financial statements.</p>

### 3. Application of New Revised International Financial Reporting Standards (continued)

#### i. Relevant new standards and amendments to published standards effective for the year (continued)

In the current year, the Group has applied a number of amendments to IFRS Accounting Standards issued by the IASB that are mandatorily effective for an accounting period that begins on or after 1 January 2024. Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

The following revised IFRS were effective in the current period and the nature and the impact of the relevant amendments are described below:

##### Amendments to IFRS 16-Lease Liability in a Sale and Leaseback

The Group has adopted the amendments to IFRS 16 for the first time in the current year. The amendments to IFRS 16 add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in IFRS 15 Revenue from Contracts with Customers to be accounted for as a sale. The amendments require the seller-lessee to determine 'lease payments' or 'revised lease payments' such that the seller-lessee does not recognise a gain or loss that relates to the right of use retained by the seller-lessee, after the commencement date.

The amendments do not affect the gain or loss recognised by the seller-lessee relating to the partial or full termination of a lease. Without these new requirements, a seller-lessee may have recognised a gain on the right of use it retains solely because of a remeasurement of the lease liability (for example, following a lease modification or change in the lease term) applying the general requirements in IFRS 16. This could have been particularly the case in a leaseback that includes variable lease payments that do not depend on an index or rate.

As part of the amendments, the IASB amended an Illustrative Example in IFRS 16 and added a new example to illustrate the subsequent measurement of a right-of-use asset and lease liability in a sale and leaseback transaction with variable lease payments that do not depend on an index or rate. The illustrative examples also clarify that the liability that arises from a sale and leaseback transaction that qualifies as a sale applying IFRS 15 is a lease liability.

A seller-lessee applies the amendments retrospectively in accordance with IAS 8 to sale and leaseback transactions entered into after the date of initial application, which is defined as the beginning of the annual reporting period in which the entity first applied IFRS 16.

The amendments did not have a material impact on these financial statements.

#### ii. Impact of new and amended standards and interpretations in issue but not mandatorily yet effective

At the date of authorisation of these financial statements, the group has not applied the following new and revised IFRS Accounting Standards that have been issued but are not yet effective:

- Amendments to IAS 21 Lack of Exchangeability
- IFRS 18 Presentation and Disclosures in Financial Statements
- IFRS 19 Subsidiaries without Public Accountability: Disclosures

The Directors do not expect that the adoption of the standards listed above will have a material impact on the financial statements of the Group in future periods, except if indicated below:

##### Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates titled Lack of Exchangeability

The amendments specify how to assess whether a currency is exchangeable, and how to determine the exchange rate when it is not.

The amendments state that a currency is exchangeable into another currency when an entity is able to obtain the other currency within a time frame that allows for a normal administrative delay and through a market or exchange mechanism in which an exchange transaction would create enforceable rights and obligations.

An entity assesses whether a currency is exchangeable into another currency at a measurement date and for a specified purpose. If an entity is able to obtain no more than an insignificant amount of the other currency at the measurement date for the specified purpose, the currency is not exchangeable into the other currency.

The assessment of whether a currency is exchangeable into another currency depends on an entity's ability to obtain the other currency and not on its intention or decision to do so.

### 3. Application of New Revised International Financial Reporting Standards (continued)

#### ii. Impact of new and amended standards and interpretations in issue but not mandatorily yet effective (continued)

##### Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates titled Lack of Exchange -ability (Continued)

When a currency is not exchangeable into another currency at a measurement date, an entity is required to estimate the spot exchange rate at that date. An entity's objective in estimating the spot exchange rate is to reflect the rate at which an orderly exchange transaction would take place at the measurement date between market participants under prevailing economic conditions.

The amendments do not specify how an entity estimates the spot exchange rate to meet that objective. An entity can use an observable exchange rate without adjustment or another estimation technique. Examples of an observable exchange rate include:

- the spot exchange rate for a purpose other than that for which an entity assesses exchangeability,
- the first exchange rate at which an entity is able to obtain the other currency for the specified purpose after exchangeability of the currency is restored (first subsequent exchange rate).

An entity using another estimation technique may use any observable exchange rate—including rates from exchange transactions in markets or exchange mechanisms that do not create enforceable rights and obligations—and adjust that rate, as necessary, to meet the objective as set out above.

When an entity estimates a spot exchange rate because a currency is not exchangeable into another currency, the entity is required to disclose information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments add a new appendix as an integral part of IAS 21. The appendix includes application guidance on the requirements introduced by the amendments. The amendments also add new Illustrative Examples accompanying IAS 21, which illustrate how an entity might apply some of the requirements in hypothetical situations based on the limited facts presented.

In addition, the IASB made consequential amendments to IFRS 1 to align with and refer to the revised IAS 21 for assessing exchangeability.

The amendments are effective for annual reporting periods beginning on or after 1 January 2026, with earlier application permitted. An entity is not permitted to apply the amendments retrospectively. Instead, an entity is required to apply the specific transition provisions included in the amendments.

The Directors of TDB anticipate that the application of these amendments may have an impact on the Group's consolidated financial statements in future periods.

##### IFRS 18 Presentation and Disclosures in Financial Statements

IFRS 18 replaces IAS 1, carrying forward many of the requirements in IAS 1 unchanged and complementing them with new requirements. In addition, some IAS 1 paragraphs have been moved to IAS 8 and IFRS 7. Furthermore, the IASB has made minor amendments to IAS 7 and IAS 33 Earnings per Share.

IFRS 18 introduces new requirements to:

- present specified categories and defined subtotals in the statement of profit or loss
- provide disclosures on management-defined performance measures (MPMs) in the notes to the financial statements
- improve aggregation and disaggregation

An entity is required to apply IFRS 18 for annual reporting periods beginning on or after 1 January 2027, with earlier application permitted.

The amendments to IAS 7 and IAS 33, as well as the revised IAS 8 and IFRS 7, become effective when an entity applies IFRS 18. IFRS 18 requires retrospective application with specific transition provisions.

The adoption of IFRS 18 will impact presentation of the primary statements and notes to the financial statements. The Group is in the process of assessing the impact.



### 3. Application of New Revised International Financial Reporting Standards (Continued)

#### ii. Impact of new and amended standards and interpretations in issue but not mandatorily yet effective (Continued)

##### IFRS 19 Subsidiaries without Public Accountability: Disclosures

IFRS 19 permits an eligible subsidiary to provide reduced disclosures when applying IFRS Accounting Standards in its financial statements.

A subsidiary is eligible for the reduced disclosures if it does not have public accountability and its ultimate or any intermediate parent produces consolidated financial statements available for public use that comply with IFRS Accounting Standards.

IFRS 19 is optional for subsidiaries that are eligible and sets out the disclosure requirements for subsidiaries that elect to apply it.

An entity is only permitted to apply IFRS 19 if, at the end of the reporting period:

- it is a subsidiary (this includes an intermediate parent)
- it does not have public accountability, and
- its ultimate or any intermediate parent produces consolidated financial statements available for public use that comply with IFRS Accounting Standards.

A subsidiary has public accountability if:

- its debt or equity instruments are traded in a public market or it is in the process of issuing such instruments for trading in a public market (a domestic or foreign stock exchange or an over-the-counter market, including local and regional markets), or
- it holds assets in a fiduciary capacity for a broad group of outsiders as one of its primary businesses (for example, banks, credit unions, insurance entities, securities brokers/dealers, mutual funds and investment banks often meet this second criterion).

Eligible entities can apply IFRS 19 in their consolidated, separate or individual financial statements.

An eligible intermediate parent that does not apply IFRS 19 in its consolidated financial statements may do so in its separate financial statements.

The new standard is effective for reporting periods beginning on or after 1 January 2027 with earlier application permitted.

If an entity elects to apply IFRS 19 for a reporting period earlier than the reporting period in which it first applies IFRS 18, it is required to apply a modified set of disclosure requirements set out in an appendix to IFRS 19. If an entity elects to apply.

IFRS 19 for an annual reporting period before it applied the amendments to IAS 21, it is not required to apply the disclosure requirements in IFRS 19 with regard to Lack of Exchangeability.

The Directors do not anticipate that IFRS 19 will be applied for purposes of the consolidated financial statements of the Group.

##### Early adoption of standards

The Group has not early adopted any standards, interpretations or amendments that have been issued but not effective.

## 4. Interest Income

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>EFFECTIVE INTEREST RATE INCOME*</b>				
<b>On loans and facilities</b>				
Project finance loans	249,958,540	214,740,531	249,958,540	214,740,531
Trade finance loans	377,631,325	395,676,899	377,422,455	395,581,580
<b>Total interest income on loans and facilities</b>	<b>627,589,865</b>	<b>610,417,430</b>	<b>627,380,995</b>	<b>610,322,112</b>
<b>OTHER INTEREST INCOME</b>				
On placements: Deposits at amortised cost	114,850,646	113,055,932	111,962,086	111,568,564
Other	-	107,045	-	-
<b>Total other interest income</b>	<b>114,850,646</b>	<b>113,162,977</b>	<b>111,962,086</b>	<b>111,568,564</b>
<b>Total effective interest income</b>	<b>742,440,511</b>	<b>723,580,407</b>	<b>739,343,081</b>	<b>721,890,675</b>

## 5. Interest Expense

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>EFFECTIVE INTEREST EXPENSE</b>				
Regional and international bond markets	41,424,472	63,505,064	41,424,472	63,505,064
<b>INTEREST ON FUNDS BORROWED FROM</b>				
- Banks and financial institutions	378,859,271	311,892,421	377,820,991	311,693,273
- Amortisation of deferred borrowing costs	28,747,197	22,205,622	28,747,197	22,205,622
- Other institutions	28,405,143	18,767,733	28,405,143	18,767,733
	<b>477,436,083</b>	<b>416,370,840</b>	<b>476,397,803</b>	<b>416,171,692</b>

## 6. Other Borrowing Costs

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Other costs**	6,334,817	3,434,775	6,334,817	3,434,775
Bank commission	85,615	75,969	85,615	75,969
	<b>6,420,432</b>	<b>3,510,744</b>	<b>6,420,432</b>	<b>3,510,744</b>

\* Interest income is recognised on an accrual basis using the effective interest rate method in line with IFRS 9.

\*\* Other costs comprises commitment fees and agency costs.

## 7. Fees and Commissions Income

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Letter of credit fees in trade finance	10,429,010	10,031,708	10,429,010	10,031,708
Commitment fees on project finance	1,058,920	1,259,309	1,058,920	1,259,309
Syndication fees in project finance	1,037,984	206,282	1,037,984	206,282
Other project fees	677,184	782,827	677,184	782,827
Other fees in trade finance	380,438	162,038	380,438	162,038
Guarantee fees in project finance	141,975	187,474	141,975	187,474
Guarantee fees in trade finance	25,400	390,775	400	390,775
Commitment fees in trade finance	18,375	42,519	18,375	42,519
Syndication fees in trade finance	-	3,279,412	-	3,279,412
Letter of credit fees in project finance	-	26,218	-	26,218
	13,769,286	16,368,562	13,744,286	16,368,562

## 8. Risk Mitigation Costs

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Insurance cover costs*	32,095,767	37,171,602	39,572,677	40,834,742
Risk participation costs**	1,220,817	3,898,950	1,220,817	3,898,950
	33,316,584	41,070,552	40,793,494	44,733,692

\*Insurance cover costs are premiums on insurance cover taken on loans made to various borrowers. As at 31 December 2024, the insurance cover was USD 1.52 billion (December 2023: USD 1.58 billion). The cover was taken with African Trade and Development Insurance (ATIDI - formerly African Trade Insurance Agency), Islamic Corporation for the Insurance of Investments and Export Credit (ICIEC), Mar Risk Services Limited and Lloyds of London, all of which are Investment-grade companies.

\*\*Risk participation costs relate to fees paid to other financial institutions in agreements where the Bank sells its exposures to contingent obligations. During the period, TDB risk participation amounted to USD 794.17 million (December 2023: USD 606.87 million).

This is in line with the Group's secondary loan trading and asset distribution activities under which, the loan assets are selectively traded to manage obligor, sector and geographic prudential limits and to provide room for booking of new assets and generating incremental fee income.

## 9. Other Income

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Realised gain on disposal of ESATF loan assets (Note 23)	13,451,444	-	-	-
Dividend income	1,616,188	1,485,356	1,616,188	1,485,356
Interest on staff loans	670,799	474,007	670,800	474,007
Other income	478,303	4,147,499	276,598	4,049,403
Rental income	435,574	227,993	435,574	227,993
Impaired assets recovered	-	381,887	-	381,887
	16,652,308	6,716,742	2,999,160	6,618,646

## 10. Operating Expenses

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Staff costs (Note 11)	36,025,494	35,993,800	35,295,087	35,239,631
Consultants and advisers	6,024,540	6,020,606	5,862,046	5,388,364
Other operating expenses	4,810,598	3,168,972	2,870,160	2,222,739
Official missions	2,463,283	1,957,402	2,173,176	1,825,793
Depreciation of property and equipment	2,108,111	1,786,178	2,108,111	1,786,178
Business promotion	1,354,634	1,540,592	1,337,130	1,537,762
Board of Directors meetings	728,115	808,814	688,560	718,302
Short term leases and other rentals	133,580	384,977	133,580	384,977
Amortisation of intangible assets	152,326	518,208	152,326	518,208
Board of Governors meetings	686,748	621,752	685,366	610,092
Audit fees	168,430	176,013	110,000	88,500
Depreciation of right-of-use assets	24,787	190,775	24,787	190,775
Loss on disposal of property and equipment	2,709	108,839	2,709	108,839
Loss on disposal of intangible assets	13,075	-	13,075	-
Interest on lease liability	-	23,819	-	23,819
	54,696,430	53,300,747	51,456,113	50,643,979
<b>AUDITORS' REMUNERATION</b>				
<b>Audit Services:</b>				
Deloitte: Audit of Group consolidated and separate financial statements	168,430	176,013	110,000	88,500
<b>Non-audit Services:*</b>				
Deloitte firms	72,114	65,646	72,114	65,646
Non-Deloitte firms	444,839	309,446	444,839	309,446
	685,383	551,105	626,953	463,592

\*Non-audit services include several consultancies that the Group engaged audit firms to conduct.

## 11. Staff Costs

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Salaries and wages	18,572,608	18,168,593	18,010,938	17,603,351
Staff reward and recognition scheme	6,167,802	6,264,677	6,167,802	6,264,677
Staff provident fund defined contribution plan	3,227,012	3,189,338	3,126,902	3,087,899
School fees for dependents	3,050,226	3,311,568	3,050,226	3,299,163
Medical costs	1,643,862	1,521,163	1,643,862	1,521,163
Other costs*	1,821,624	1,658,042	1,783,461	1,625,156
Service pay provision	1,484,280	1,505,216	1,453,816	1,478,436
Leave pay expense	58,080	375,203	58,080	359,785
	36,025,494	35,993,800	35,295,087	35,239,631

\*Other staff costs include training costs, staff relocation and installation expenses.

## 12. Net Trading Income and Operating Income

Management has presented Net trading income and Operating income in the statement of profit or loss because it monitors these performance measures in its operations and believes that these measures are relevant to understanding the Group's and Bank's financial performance.

Net trading income represents the interest, fees, and commission income, less interest on borrowings. It is calculated to exclude the impact of other income, risk mitigation costs, operating expenditure, impairment charges, and foreign exchange differences. Net trading income is not a defined performance measure in IFRS Standards hence the Group's definition may not be comparable with similarly titled performance measures and disclosures by other entities.

Operating income represents the interest, fee and commission income, gains on FVTPL on derivatives and Trade Fund loan assets, valuation of investment property, and other income less interest on borrowing, risk mitigation, and other related direct expenses. It is calculated to exclude the impact of operating expenditure, impairment charges, and foreign exchange differences. Operating income is not a defined performance measure in IFRS Standards hence the Group's definition may not be comparable with similarly titled performance measures and disclosures by other entities.

## 13. Other Financial Assets Written-off

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Other receivables (Note 24) *	2,500,188	365,579	2,500,188	365,579

\* This relates to appraisal fees on projects previously recognised as income receivable, now written off.

## 14. Net Foreign Exchange Losses

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Gains/(losses) on cash items	4,348,534	(2,064,275)	4,348,534	(2,240,357)
Unrealised losses on non-cash items	(19,941,784)	(1,003,763)	(19,841,381)	(1,003,763)
Total foreign exchange losses	(15,593,250)	(3,068,038)	(15,492,847)	(3,244,120)

## 15. Taxation

Trade and Development Bank ("TDB") is a multilateral institution fully recognised by the Member States in which it conducts its operations. TDB, by its Charter, is exempt from all taxes in its Member States.

TDB has controlling interest in subsidiaries which are domiciled in the Republic of Mauritius and Zimbabwe (Mauritius is also the host country of one of TDB's principal offices). Since the subsidiaries (ESATAL, ESAIF, ESATF, TCI and TDF) are creatures of the TDB Charter which is in force in Mauritius and Zimbabwe and given that they are owned in majority by TDB, the companies benefit from tax exemption, immunities and privileges under TDB.

## 16. Cash and Balances Held with Other Banks

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Current accounts	243,423,961	597,018,782	234,408,048	577,810,056
Call and term deposits with banks	1,408,109,006	2,426,177,055	1,397,884,595	2,404,318,644
	1,651,532,967	3,023,195,837	1,632,292,643	2,982,128,700
<b>Maturity Analysis:*</b>				
With less than 90 days maturity	1,198,858,759	2,099,938,569	1,179,618,435	2,058,871,432
With more than 90 days maturity	452,674,208	923,257,268	452,674,208	923,257,268
	1,651,532,967	3,023,195,837	1,632,292,643	2,982,128,700

### (I) CURRENT ACCOUNTS

Amounts maintained in US Dollars (USD)	69,031,514	129,478,038	60,015,765	110,269,312
<b>Amounts maintained in other currencies:</b>				
Malawi Kwacha	85,332,329	88,272,364	85,332,329	88,272,364
United Arab Emirates Dirham	54,302,722	14,444	54,302,722	14,444
Euro	23,562,298	344,081,570	23,562,208	344,081,570
Tanzania Shillings	4,853,807	4,712,574	4,853,807	4,712,574
Zambia Kwacha	2,656,320	29,130,129	2,656,320	29,130,129
Ethiopian Birr	1,727,115	190,757	1,727,115	190,757
Burundi Francs	1,114,677	728,264	1,114,677	728,264
Kenyan Shillings	510,369	154,494	510,369	154,494
Seychelles Rupee	244,922	151,128	244,922	151,128
British Pounds	42,625	16,966	42,625	16,966
Mauritian Rupee	27,850	40,861	27,776	40,861
South African Rand	10,069	1,837	10,069	1,837
Ugandan Shillings	5,217	38,070	5,217	38,070
Zimbabwe Gold	1,342	-	1,342	-
Japanese Yen	970	1,080	970	1,080
Zimbabwe Dollar	(183)	6,206	(183)	6,206
	174,392,448	467,540,744	174,392,284	467,540,744
	243,423,961	597,018,782	234,408,048	577,810,056

\*Cash amounts maturing in less than 90 days (cash and cash equivalents for the purpose of the statement of cash flows) and amounts maturing over 90 days have been disclosed separately.



## 16. Cash and Balances Held with Other Banks (Continued)

	GROUP		BANK	
	2024	2023	2024	2023
(II) CALL AND TERM DEPOSITS WITH BANKS	USD	USD	USD	USD
United States Dollars (USD)	1,193,222,551	2,092,329,365	1,182,998,140	2,070,470,954
<b>Amounts maintained in other currencies:</b>				
Euro	186,453,443	295,771,671	186,453,443	295,771,671
United Arab Emirates Dirham	19,893,606	19,895,231	19,893,606	19,895,231
Ethiopian Birr	-	9,821,429	-	9,821,429
Ugandan Shillings	6,033,401	5,853,355	6,033,401	5,853,355
Sudanese Pounds	2,506,003	2,506,003	2,506,004	2,506,003
	214,886,454	333,847,690	214,886,455	333,847,690
	1,408,109,006	2,426,177,055	1,397,884,595	2,404,318,644
<b>(III) MOVEMENT IN OVER 90 DAYS BALANCES</b>				
At the beginning of period	923,257,268	716,288,869	923,257,268	716,288,869
Additions	473,874,256	250,424,216	473,874,256	250,424,216
Maturities	(944,457,316)	(100,000,000)	(944,457,316)	(100,000,000)
Interest earned	-	56,544,183	-	56,544,183
	452,674,208	923,257,268	452,674,208	923,257,268

	GROUP AND BANK	
	2024	2023
(IV) EFFECTIVE INTEREST RATES ON DEPOSITS WITH BANKS	%	%
United States Dollars	4.56%	6.64%
Euro	3.34%	3.90%
United Arab Emirates Dirham	3.94%	5.42%
Ethiopian Birr	-	9.00%
Ugandan Shillings*	13.35%	13.35%
Zambian Kwacha*	20.93%	31.10%

\*The Uganda Shillings rates did not change from December 2023 to December 2024.

## 17. Derivative Financial Instruments

As part of its asset and liability management, the Group uses derivatives for purposes of reducing its exposure to interest rate and foreign currency risks. This is done by engaging in interest rate swaps, currency swaps and currency forward contracts.

Interest rate swaps relate to contracts taken out by the Group with other financial institutions in which the Group either receives or pays a floating rate of interest in return for paying or receiving, a fixed rate of interest. The payment flows are usually netted off against each other, with the difference being paid by one party to the other. The Group manages its exposure to adverse movements on currency exchange rates on its Euro disbursements by entering into currency forward exchange contracts.

## 17. Derivative Financial Instruments (continued)

As at 31 December 2024, and 31 December 2023, the Group only had currency forward exchange contracts in its derivative financial instruments portfolio.

The table below shows the fair values of derivative financial instruments, recorded as net assets at year end.

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>CURRENCY FORWARD EXCHANGE CONTRACTS</b>				
Net opening balance at start of year	4,248,951	(17,826,383)	4,248,951	(17,826,383)
Contracts entered into during period-Net	33,680,651	71,287,751	33,680,651	71,287,751
Net amounts settled	(9,670,292)	(61,559,555)	(9,670,292)	(61,559,555)
Fair value gains through profit or loss	33,903,387	12,347,138	33,903,387	12,347,138
<b>Net closing balance as at end of year</b>	<b>62,162,697</b>	<b>4,248,951</b>	<b>62,162,697</b>	<b>4,248,951</b>

## 18. Trade Finance Loans

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Principal loans	4,180,997,944	4,379,521,714	4,177,919,887	4,376,657,546
Interest receivable	607,934,312	397,445,286	607,934,312	397,379,561
Gross loans	4,788,932,256	4,776,967,000	4,785,854,199	4,774,037,107
Impairment on trade finance loans (Note 20)*	(186,861,359)	(189,385,850)	(186,615,354)	(189,214,578)
<b>Net loans</b>	<b>4,602,070,897</b>	<b>4,587,581,150</b>	<b>4,599,238,845</b>	<b>4,584,822,529</b>
<b>ANALYSIS OF GROSS LOANS BY MATURITY</b>				
<b>Maturing:</b>				
Within one year	2,723,999,497	3,175,657,056	2,723,999,497	3,175,657,056
One to three years	1,981,637,912	1,543,563,555	1,978,559,855	1,540,633,662
Over three years	83,294,847	57,746,389	83,294,847	57,746,389
	<b>4,788,932,256</b>	<b>4,776,967,000</b>	<b>4,785,854,199</b>	<b>4,774,037,107</b>

As at 31 December 2024, as disclosed in Note 47 (b) the Group and Bank gross non-performing trade finance loans (stage 3) amounted to USD 93,194,175 (December 2023- USD 122,715,655). The specific impairment provisions related to these loans amounted to USD 68,950,455 (December 2023 - USD 86,115,622) hence the carrying amount of the stage 3 loans amounted to USD 24,243,720 (December 2023- USD 36,000,033). The provisions related to stage 1 and stage 2 trade finance loans amounted to USD 117,910,904 (December 2023 - USD 103,270,228) for the Group. Stage 1 and 2 provisions for the Bank were USD 117,664,899 (December 2023 - USD 103,098,956).

\* Includes impairment charge for off-balance sheet commitments.

## 19. Project Loans

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Loans disbursed	5,300,376,414	4,966,712,076	5,300,376,414	4,966,712,076
Interest capitalised*	209,597,917	167,649,621	209,597,917	167,649,621
Loans repaid	(3,267,931,587)	(3,043,525,734)	(3,267,931,587)	(3,043,525,734)
<b>Principal loan balances</b>	<b>2,242,042,744</b>	<b>2,090,835,963</b>	<b>2,242,042,744</b>	<b>2,090,835,963</b>
<b>Interest receivable</b>	<b>62,430,079</b>	<b>78,024,000</b>	<b>62,430,079</b>	<b>78,024,000</b>
<b>Gross loans</b>	<b>2,304,472,823</b>	<b>2,168,859,963</b>	<b>2,304,472,823</b>	<b>2,168,859,963</b>
<b>Impairment on project loans (Note 20)**</b>	<b>(66,322,503)</b>	<b>(37,764,984)</b>	<b>(66,322,503)</b>	<b>(37,764,984)</b>
<b>Net loans</b>	<b>2,238,150,320</b>	<b>2,131,094,979</b>	<b>2,238,150,320</b>	<b>2,131,094,979</b>
<b>ANALYSIS OF GROSS LOANS BY MATURITY</b>				
<b>Maturing:</b>				
Within one year	834,622,549	705,540,842	834,622,549	705,540,842
One year to three years	838,753,937	806,890,829	838,753,937	806,890,829
Three to five years	426,660,845	413,222,897	426,660,845	413,222,897
Over five years	204,435,492	243,205,395	204,435,492	243,205,395
	2,304,472,823	2,168,859,963	2,304,472,823	2,168,859,963

\*Interest capitalised relates to interest in arrears on loans which were restructured now capitalised to principal.

The gross non-performing (Stage 3) Group and Bank project loans as disclosed in Note 47 (b) was USD 170,083,762 (December 2023 - USD 127,563,249). The impairment provisions on stage 3 loans amounted to USD 46,133,779 (December 2023 - USD 16,502,325) hence the carrying value of the loans amounted to USD 123,949,983 (December 2023 - USD 111,060,924). Stage 1 and 2 provisions for project finance loans amounted to USD 20,188,724 (December 2023 - USD 21,262,659).

\*\*Includes impairment charge for off-balance sheet commitments.

## 20. Impairment Allowance on Project and Trade Finance Loans

The movement in provisions is as follows:

	GROUP							
	PROJECT FINANCE LOANS			TRADE FINANCE LOANS			LOW CREDIT RISK ASSETS*	TOTAL PROVISIONS
	ON-STATEMENT OF FINANCIAL POSITION	OFF-STATEMENT OF FINANCIAL POSITION	TOTAL	ON-STATEMENT OF FINANCIAL POSITION	OFF-STATEMENT OF FINANCIAL POSITION	TOTAL		
	USD	USD	USD	USD	USD	USD	USD	USD
As at 1 January 2023	29,846,740	874,149	30,720,889	172,723,938	1,738,495	174,462,433	9,242,680	214,426,002
Amount written off	(2,768,969)	-	(2,768,969)	(3,677,734)	-	(3,677,734)	-	(6,446,703)
Charge for the year	9,377,884	435,180	9,813,064	16,272,462	2,328,689	18,601,151	(449,791)	27,964,424
As at 31 December 2023	36,455,655	1,309,329	37,764,984	185,318,666	4,067,184	189,385,850	8,792,889	235,943,723
As at 1 January 2024	36,455,655	1,309,329	37,764,984	185,318,666	4,067,184	189,385,850	8,792,889	235,943,723
Amount written off	-	-	-	(27,673,718)	-	(27,673,718)	-	(27,673,718)
Charge for the year	29,368,923	(811,404)	28,557,519	25,393,566	(244,339)	25,149,227	460,534	54,167,280
As at 31 December 2024	65,824,578	497,925	66,322,503	183,038,514	3,822,845	186,861,359	9,253,423	262,437,285

	BANK							
	PROJECT FINANCE LOANS			TRADE FINANCE LOANS			LOW CREDIT RISK ASSETS*	TOTAL PROVISIONS
	ON-STATEMENT OF FINANCIAL POSITION	OFF-STATEMENT OF FINANCIAL POSITION	TOTAL	ON-STATEMENT OF FINANCIAL POSITION	OFF-STATEMENT OF FINANCIAL POSITION	TOTAL		
	USD	USD	USD	USD	USD	USD	USD	USD
As at 1 January 2023	29,846,740	874,149	30,720,889	172,723,938	1,738,495	174,462,433	9,242,680	214,426,002
Amount written off	(2,768,969)	-	(2,768,969)	(3,677,734)	-	(3,677,734)	-	(6,446,703)
Charge for the year	9,377,884	435,180	9,813,064	16,101,190	2,328,689	18,429,879	(449,791)	27,793,152
As at 31 December 2023	36,455,655	1,309,329	37,764,984	185,147,394	4,067,184	189,214,578	8,792,889	235,772,451
As at 1 January 2024	36,455,655	1,309,329	37,764,984	185,147,394	4,067,184	189,214,578	8,792,889	235,772,451
Amount written off	-	-	-	(27,673,718)	-	(27,673,718)	-	(27,673,718)
Charge for the year	29,368,923	(811,404)	28,557,519	25,318,833	(244,339)	25,074,494	460,534	54,092,547
As at 31 December 2024	65,824,578	497,925	66,322,503	182,792,509	3,822,845	186,615,354	9,253,423	262,191,280

\*Low Credit Risk Assets include investments in government securities, and call and term deposits with banks.

## 21. Investments in Government Securities

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>Held at Amortised Cost</b>				
<b>Treasury Notes and Treasury Bonds:</b>				
At 1 January:	51,867,034	57,227,132	42,168,768	57,227,132
Investment in treasury bills	771,791,461	9,698,266	745,540,360	-
Interest earned	57,051,827	-	56,772,173	-
Maturities	(38,803,370)	(15,058,364)	(38,803,370)	(15,058,364)
<b>At 31 December</b>	<b>841,906,952</b>	<b>51,867,034</b>	<b>805,677,931</b>	<b>42,168,768</b>
<b>ECL Impairment provisions</b>	<b>7,380,475</b>	<b>493,375</b>	<b>7,380,475</b>	<b>493,375</b>

As part of the Group's mandate to deepen capital markets within our Member States, TDB continued to invest in Treasury Bonds in Member States providing competitive yields for the respective currencies. The bonds are held as investments in US Dollars in Mauritius and Zimbabwe, and in Zambian Kwacha for investments in Zambian government securities.

The effective interest rate for the Zambian Kwacha government securities was 20.93% (December 2023: 31.10%) while USD securities had an effective interest rate of 4.56% (December 2023: 6.64% ).

## 22. Investments in Corporate Bonds

	GROUP	
	2024	2023
	USD	USD
<b>Held at Amortised Cost</b>		
At 1 January	-	-
Investment in corporate bonds*	40,725,109	-
Interest earned	615,400	-
Impairment provision	(709,894)	-
<b>At end of period</b>	<b>40,630,615</b>	<b>-</b>

The Bank's Subsidiary, TCI, invested in corporate bonds during 2024. The bonds are held in USD.  
The effective interest rate for the corporate bonds was 4.80%.

## 23. Trade Fund Loan Receivables

	GROUP	
	2024	2023
	USD	USD
<b>Held at Fair Value Through Profit or Loss</b>		
At 1 January	146,140,978	115,013,836
<b>Movement during the year:</b>		
Issue of loans	334,069,327	359,860,590
Disposal of loan participation	(245,199,556)	(345,030,151)
Unrealised gain on revaluation	7,896,904	16,236,861
Realised gain/(loss) on disposal of loan participation	13,451,444	(91,970)
Unrealised foreign exchange gain on loan	-	151,812
<b>Net change in Trade Fund receivable</b>	<b>110,218,119</b>	<b>31,127,142</b>
<b>At end of period</b>	<b>256,359,097</b>	<b>146,140,978</b>

Trade Fund receivables relate to ESATF loan participation transactions. The Trade Fund receivables are carried at fair value through profit or loss.

## 24. Other Receivables

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Prepayments and other receivables*	73,719,174	19,514,383	84,849,462	33,007,437
Staff loans and advances**	23,558,615	22,321,011	23,558,615	22,321,011
Appraisal fees***	1,383,875	497,750	1,383,875	497,750
	98,661,664	42,333,144	109,791,952	55,826,198
Appraisal fees receivable****				
At the beginning of the year	497,750	480,808	497,750	480,808
Accrued Income	3,631,485	726,329	3,631,485	726,329
Receipts	(245,220)	(343,808)	(245,220)	(343,808)
Written-off amounts (Note 13)	(2,500,140)	(365,579)	(2,500,140)	(365,579)
At the end of the period	1,383,875	497,750	1,383,875	497,750
<b>MATURITY ANALYSIS</b>				
Amounts due within one year	78,052,996	23,848,205	89,183,284	36,103,619
Amounts due after one year	20,608,668	18,484,939	20,608,667	19,722,579
	98,661,664	42,333,144	109,791,952	55,826,198

\* Prepayments and other receivables mainly comprise insurance costs on the Group's exposure and facility fees paid on relation to short terms facilities extended to the Group by lenders.

\*\* Staff loan and advances are granted in accordance with the Staff Rules and Regulations approved by the Board of Directors. These staff loans and advances have various repayment terms ranging from 3 to 36 months. The interest rates for these loans ranges from 3% to 6%.

\*\*\* Appraisal fees are recognised as income receivable on approval of a facility to the borrower by the Group.



## 25. Equity Investments

	GROUP AND BANK						
	BEGINNING COST	ADDITIONS/ DISPOSALS	TOTAL ENDING COST	INVESTMENT CARRYING VALUE AT PERIOD END	INVESTMENT CARRYING VALUE PREVIOUS YEAR	ADJUSTMENT FOR THE PERIOD	TDB'S SHAREHOLDING*
(i) Equity participation At fair value through OCI	USD	USD	USD	USD	USD	USD	%
<b>AS AT 31 DECEMBER 2024</b>							
African Export Import Bank	2,364,160	-	2,364,160	11,041,000	8,099,000	2,942,000	0.15
PTA Reinsurance	31,938,654	-	31,938,654	50,826,000	57,749,000	(6,923,000)	17.99
African Trade and Investment Development Insurance	1,000,000	-	1,000,000	1,407,000	1,325,000	82,000	0.23
Gulf African Bank	1,978,734	-	1,978,734	2,372,000	1,905,000	467,000	5.23
Pan African Housing Fund	772,431	(11,389)	761,042	76,001	73,869	13,521	1.00
Cable and Wireless	2,729,000	-	2,729,000	1,970,338	2,729,000	(758,662)	2.80
<b>Total</b>	<b>40,782,979</b>	<b>(11,389)</b>	<b>40,771,590</b>	<b>67,692,339</b>	<b>71,880,869</b>	<b>(4,177,141)</b>	
<b>AS AT 31 DECEMBER 2023</b>							
African Export Import Bank	2,364,160	-	2,364,160	8,099,000	9,567,000	(1,468,000)	0.2
PTA Reinsurance	31,938,654	-	31,938,654	57,749,000	56,136,000	1,613,000	18.7
Tanruss	1,755,000	(1,755,000)	-	-	(194,417)	-	-
African Trade and Investment Development Insurance	1,000,000	-	1,000,000	1,325,000	1,215,000	110,000	0.3
Gulf African Bank	1,978,734	-	1,978,734	1,905,000	1,887,000	18,000	5.2
Pan African Housing Fund	772,431	-	772,431	73,869	112,515	(38,646)	2.4
Cable and Wireless	2,729,000	-	2,729,000	2,729,000	2,729,000	-	2.8
<b>Total</b>	<b>42,537,979</b>	<b>(1,755,000)</b>	<b>40,782,979</b>	<b>71,880,869</b>	<b>71,452,098</b>	<b>234,354</b>	

The Group's main equity investments are in ZEP-RE (PTA Reinsurance Company), African Export-Import Bank, African Trade and Investment Development Insurance (formerly Africa Trade Insurance Agency) and Gulf African Bank. In addition, the Group has subscribed to the equity of various projects in its Member States. The Group's participation is expressed in US Dollars. As at 31 December 2024, all investments were carried at fair value as per provision of IFRS 9. The Group disposed of the shares in Tanruss Investments Limited during 2023. The dividends received in respect of these investments, whenever applicable, are disclosed in Note 9.

\* The shareholding percentage is based on current year financial information supplied by the companies.

## 25. Equity Investments (continued)

	GROUP AND BANK	
	2024	2023
	USD	USD
<b>(ii) Installments paid</b>		
Total subscribed capital*	42,136,337	42,159,115
Less: Installments not due – Note 25(iii)	(1,364,747)	(1,376,136)
<b>Installments paid as at end of period– Note 25 (iv)</b>	<b>40,771,590</b>	<b>40,782,979</b>
<b>(iii) Unpaid subscriptions expressed in US Dollars at year-end rates comprised**</b>		
African Export Import Bank	1,200,000	1,200,000
Pan African Housing Fund	164,747	176,136
	<b>1,364,747</b>	<b>1,376,136</b>
<b>(iv) Movement in the installments paid</b>		
At beginning of period	40,782,979	42,537,979
Additions at cost – Note 25(i)	-	-
Divestiture – Note 25(i)	(11,389)	(1,755,000)
<b>At end of period</b>	<b>40,771,590</b>	<b>40,782,979</b>

\* Total subscribed capital includes paid up capital and unpaid subscriptions.

\*\* Unpaid subscriptions are payable on call. These have not been included in the financial statements as the probability of the call is deemed very remote.

## 26. Investment in Subsidiaries - at Cost

### a. TDB Subsidiaries

#### i. Eastern and Southern African Trade Advisers Limited (ESATAL)

The Bank had a 50% plus 1 share interest in Eastern and Southern African Trade Advisers Limited (ESATAL) up to June 2022. On 30th June 2022, TDB acquired the minority interest which was held by GML Capital, thus making TDB a 100% shareholder in ESATAL. ESATAL was incorporated in 2015 as a joint venture between TDB and GML Capital, with each party controlling 50% interest in the joint venture and became a subsidiary of TDB in August 2019 after the Bank obtained control. The principal place of business of ESATAL is Ebene, Mauritius. ESATAL is an investment Manager for The Eastern and Southern African Trade Fund – "ESATF". ESATAL has a 31 December year end for reporting purposes.

#### *TDB Acquisition of 100% interest in ESATAL*

In December 2021, TDB Board of Directors gave approval to TDB's exercise of its option rights to buy out all of GML Capital LLP's ordinary shares in ESATAL and to terminate the Shareholders Agreement between TDB and GML as shareholders in ESATAL.

GML accepted TDB's decision and the two parties agreed on a consideration for the sale by the GML of the shares to TDB for the sum of USD 1,289,478. The purchase price, which was acknowledged and agreed by TDB and GML, was determined on the basis of the fair market value of the shares as at the closing date. The transaction was closed on 30 June 2022.

#### ii. Trade and Development Fund (TDF)

In its first year of operation, TDF had a nominal share capital of USD 1 and was 100% owned by TDB. During 2023, TDB invested USD 8.5 million in share capital in TDF. Later TDB's Member States invested directly into TDF, bringing the total investment to USD 9,916,866 as at 31 December 2024. TDB controls 86.41% of TDF, while TDB's Member States directly control 13.59% of TDF.

TDF was incorporated in 2020 and the principal place of business of TDF is Harare, Zimbabwe. TDF provides grants, donations, technical assistance and financial assistance under non-commercial terms, as well as providing training and Through our trade finance window. TDF has a 31 December year end for reporting purposes.

#### iii. Eastern and Southern African Infrastructure Fund (ESAIF)

The Bank has a 100% interest in Eastern and Southern African Infrastructure Fund (ESAIF). ESAIF was incorporated in 2015 as a joint venture between TDB and Harith General Partners, with each party controlling 50% interest in the joint venture. In September 2017, ESAIF became a subsidiary of TDB after the Bank obtained control. The principal place of business of ESAIF is Ebene, Mauritius. ESAIF is an investment Manager for COMESA Infrastructure Fund - "CIF". ESAIF has a 31 December year end for reporting purposes.

## 26. Investment in Subsidiaries - at Cost (continued)

### a. TDB Subsidiaries (continued)

#### iii. Eastern and Southern African Infrastructure Fund (ESAIF) (continued)

In 2023, ESAIF made a loss of USD 29,833, causing the net asset value to reach a negative amount of USD (9,014). An impairment assessment was made and determined that ESAIF be fully impaired. The impaired amount was USD 1,227,054. During the year to 31 December 2024, the Bank invested a further USD 63,951 in ESAIF. However, in the absence of any positive turnaround during the period, ESAIF remains impaired, and hence the carrying value is NIL. The impairment for the year has been charged to Bank's profit and loss on Page 13.

#### iv. Eastern and Southern African Trade Fund (ESATF)

The Eastern and Southern African Trade Fund (ESATF) is a company domiciled in Mauritius that is licensed by the Mauritius Financial Services Commission (FSC) as a collective investment scheme and invests primarily in trade finance assets across Africa. It is an open-ended fund, with the initial subscription of USD 49.55 Million made by TDB in August 2019. ESATF has appointed ESATAL as its Fund Manager to provide fund management services in terms of the fund management agreement. ESATAL has the responsibility to appoint the board of directors of ESATF.

Over the years, and in line with the business strategy, the Fund has attracted more investors, diluting TDB's investment to 30.83% (December 2023: 44.00%) of the total Net Asset Value (NAV) of ESATF. TDB, however, still has control over ESATF through ESATAL and particularly its board representation and variable earnings from ESATF.

#### v. TDB Captive Insurance (TCI)

The Bank has 100% interest in TDB Captive Insurance (TCI). TCI was incorporated in 2021 and the principal place of business of TCI is Ebene, Mauritius. TCI provides risk mitigation services for its parent company TDB and other related group entities, primarily focusing on insurance services for financial assets. TCI has a 31 December year end for reporting purposes.

#### vi. COMESA Infrastructure Fund (CIF)

The COMESA Infrastructure Fund (CIF) is jointly owned by COMESA and TDB. CIF was incorporated in 2015 and the principal place of business of TCI is Ebene, Mauritius. CIF principal activity was to finance infrastructure projects within the COMESA region. CIF has a 31 December year end for reporting purposes.

CIF has not been consolidated into the Group accounts because of the winding up process which is in progress.

## 26. Investment in Subsidiaries - at Cost (continued)

### b. TDB Investment in Subsidiaries

	TDF	ESATAL	ESATF	TCI	TOTAL
As at 31 December 2024	NO. OF SHARES	NO. OF SHARES	NO. OF SHARES	NO. OF SHARES	NO. OF SHARES
<b>SUBSIDIARY'S ISSUED SHARES</b>					
As at 1 January 2024	9,913,265	139,967	141,192,655	30,000,000	181,245,887
Subscriptions during the year	3,601	-	135,107,173	50,000,000	185,110,774
Redemption of shares during the year	-	-	(70,844,155)	-	(70,844,155)
Increase in NAV	-	-	16,390,795	-	16,390,795
<b>Total issued and fully paid</b>	<b>9,916,866</b>	<b>139,967</b>	<b>221,846,468</b>	<b>80,000,000</b>	<b>311,903,301</b>
TDB's share	86.41%	100%	30.83%	100%	
Fully paid	8,569,378	139,967	68,395,196	80,000,000	157,104,541
<b>Non-controlling interest*</b>	<b>1,347,488</b>	<b>-</b>	<b>153,451,272</b>	<b>-</b>	<b>154,798,760</b>

	USD	USD	USD	USD	USD
<b>SHARE CAPITAL</b>					
<b>Total Investment in subsidiaries</b>	<b>8,569,378</b>	<b>1,359,463</b>	<b>49,549,739</b>	<b>80,000,000</b>	<b>139,478,580</b>
<b>Total issued and fully paid</b>	<b>8,569,378</b>	<b>1,359,463</b>	<b>49,549,739</b>	<b>80,000,000</b>	<b>139,478,580</b>

As at 31 December 2023	NO. OF SHARES	NO. OF SHARES	NO. OF SHARES	NO. OF SHARES	NO. OF SHARES
<b>SUBSIDIARY'S ISSUED SHARES</b>					
As at 1 January 2023	1	139,967	122,231,937	30,000,000	152,371,905
Subscriptions during the year	9,913,264	-	7,734,359	-	17,647,623
Increase in NAV	-	-	11,226,359	-	11,226,359
<b>Total issued and fully paid</b>	<b>9,913,265</b>	<b>139,967</b>	<b>141,192,655</b>	<b>30,000,000</b>	<b>181,245,887</b>
TDB's share	86.44%	100%	44.00%	100%	
Fully paid	8,569,378	139,967	62,127,782	30,000,000	100,837,127
<b>Non-controlling interest*</b>	<b>1,343,887</b>	<b>-</b>	<b>79,064,873</b>	<b>-</b>	<b>80,408,760</b>

	USD	USD	USD	USD	USD
<b>SHARE CAPITAL</b>					
<b>Total Investment in subsidiaries</b>	<b>8,569,378</b>	<b>1,359,463</b>	<b>49,549,739</b>	<b>30,000,000</b>	<b>89,478,580</b>
<b>Total issued and fully paid</b>	<b>8,569,378</b>	<b>1,359,463</b>	<b>49,549,739</b>	<b>30,000,000</b>	<b>89,478,580</b>

\*ESATF non controlling interest - Refer to Note 34 for detailed disclosure.

## 26. Investment in Subsidiaries - at Cost (continued)

### c. Summarised Financial Information

Summarised financial information in respect of non-wholly owned subsidiaries of the Group that have material non-controlling interest is shown below:

	TDF	ESATF	TOTAL
	USD	USD	USD
<b>As at 31 December 2024</b>			
<b>(I) STATEMENT OF FINANCIAL POSITION</b>			
Total assets	15,383,213	257,970,108	273,353,321
Total liabilities	(10,238,103)	(36,123,540)	(46,361,643)
<b>Net assets</b>	<b>5,145,110</b>	<b>221,846,568</b>	<b>226,991,678</b>
Attributable to owners of the Bank	4,445,890	68,395,296	72,841,186
Non-controlling interest	699,220	153,451,272	154,150,492
	5,145,110	221,846,568	226,991,678
<b>(II) STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME</b>			
Income	435,576	21,267,253	21,702,829
Expenditure	(1,324,951)	(4,876,458)	(6,201,409)
<b>Comprehensive income/loss for the period</b>	<b>(889,375)</b>	<b>16,390,795</b>	<b>15,501,420</b>
Attributable to owners of the Bank	(768,509)	5,053,282	4,284,773
Non-controlling interest	(120,866)	11,337,513	11,216,647
	(889,375)	16,390,795	15,501,420
<b>(III) STATEMENT OF CASH FLOWS</b>			
Net cash (used in) operating activities	(3,601)	(84,038,475)	(84,042,076)
Net cash generated from financing activities	3,667,745	64,263,018	67,930,763
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>3,664,144</b>	<b>(19,775,457)</b>	<b>(16,111,313)</b>
Cash and cash equivalents at beginning of period	-	(9,530,491)	(9,530,491)
<b>Cash and cash equivalents at end of period</b>	<b>3,664,144</b>	<b>(29,305,948)</b>	<b>(25,641,804)</b>

## 26. Investment in Subsidiaries - at Cost (continued)

### c. Summarised Financial Information (continued)

As at 31 December 2023

#### (I) STATEMENT OF FINANCIAL POSITION

Total assets

Total liabilities

#### Net assets

Attributable to owners of the Bank

Non-controlling interest

#### (II) STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME

Income

Expenditure

#### Comprehensive income/loss

Attributable to owners of the Bank

Non-controlling interest

#### (III) STATEMENT OF CASH FLOWS

Net cash (used in)/ generated from operating activities

Net cash generated from/(used in) financing activities

Net cash generated from investing activities

Net (decrease) in cash and cash equivalents

Cash and cash equivalents at beginning of year

Cash and cash equivalents at end of year

TDF	ESATF	TOTAL
USD	USD	USD
9,453,554	151,028,302	160,481,856
(4,542,670)	(9,835,647)	(14,378,317)
4,910,884	141,192,655	146,103,539
4,243,495	-12,258,617	-8,015,122
667,389	153,451,272	154,118,661
4,910,884	141,192,655	146,103,539
197,992	14,085,455	14,283,447
(1,317,188)	(2,859,096)	(4,176,284)
(1,119,196)	11,226,359	10,107,163
(967,097)	3,461,086	2,493,989
(152,099)	7,765,273	7,613,174
(1,119,196)	11,226,359	10,107,163
(4,913,264)	4,659,296	(253,968)
4,913,264	(26,978,046)	(22,064,782)
-	7,734,359	7,734,359
-	(14,584,391)	(14,584,391)
-	5,053,900	5,053,900
-	(9,530,491)	(9,530,491)



## 27. Property and Equipment

	GROUP AND BANK					
	FREEHOLD LAND	BUILDINGS	MOTOR VEHICLES	FURNITURE AND FITTINGS	OFFICE EQUIPMENT	TOTAL
	USD	USD	USD	USD	USD	USD
<b>COST</b>						
As at 1 January 2024	142,110	41,739,588	1,206,757	2,903,544	6,161,804	52,153,803
Derecognition*	-	(8,065,936)	-	-	-	(8,065,936)
Additions	-	1,507,297	156,426	140,953	307,367	2,112,043
Disposals	-	-	-	(5)	(21,595)	(21,600)
<b>As at 31 December 2024</b>	<b>142,110</b>	<b>35,180,949</b>	<b>1,363,183</b>	<b>3,044,492</b>	<b>6,447,576</b>	<b>46,178,310</b>
<b>DEPRECIATION</b>						
As at 1 January 2024	-	9,279,132	1,008,828	1,530,056	2,913,987	14,732,003
Derecognition*	-	(8,065,936)	-	-	-	(8,065,936)
Charge for the year	-	854,078	88,591	176,530	988,912	2,108,111
Disposals	-	-	-	(5)	(18,886)	(18,891)
<b>As at 31 December 2024</b>	<b>-</b>	<b>2,067,274</b>	<b>1,097,419</b>	<b>1,706,581</b>	<b>3,884,013</b>	<b>8,755,287</b>
<b>Net book value</b>	<b>142,110</b>	<b>33,113,675</b>	<b>265,764</b>	<b>1,337,911</b>	<b>2,563,563</b>	<b>37,423,023</b>

\*The old asset relating to the Bujumbura Building with cost and accumulated depreciation of USD 8,065,936 was derecognised as the new asset was recognised as separate components of investment property and owner occupied building in the prior period.

None of the assets have been pledged to secure borrowings of the Group (December 2023: Nil).

## 27. Property and Equipment (continued)

	GROUP AND BANK						TOTAL
	FREEHOLD LAND	BUILDING UNDER CONSTRUCTION	BUILDINGS	MOTOR VEHICLES	FURNITURE AND FITTINGS	OFFICE EQUIPMENT	
	USD	USD	USD	USD	USD	USD	
<b>COST</b>							
As at 1 January 2023	140,400	24,598,036	18,839,370	1,071,057	1,748,578	3,204,666	49,602,107
Additions	1,710	2,209,631	693,711	135,700	1,400,161	3,208,662	7,649,575
Disposals	-	-	(1,589,804)	-	(245,195)	(251,524)	(2,086,523)
Capitalisation of Building Under Construction	-	(26,807,667)	26,807,667	-	-	-	-
Transfer to Investment Property (Note 28)	-	-	(3,011,356)	-	-	-	(3,011,356)
<b>As at 31 December 2023</b>	<b>142,110</b>	<b>-</b>	<b>41,739,588</b>	<b>1,206,757</b>	<b>2,903,544</b>	<b>6,161,804</b>	<b>52,153,803</b>
<b>DEPRECIATION</b>							
As at 1 January 2023	-	-	9,796,659	909,517	1,479,993	2,737,340	14,923,509
Charge for the year	-	-	1,072,297	99,311	191,962	422,608	1,786,178
Disposals	-	-	(1,589,824)	-	(141,899)	(245,961)	(1,977,684)
<b>As at 31 December 2023</b>	<b>-</b>	<b>-</b>	<b>9,279,132</b>	<b>1,008,828</b>	<b>1,530,056</b>	<b>2,913,987</b>	<b>14,732,003</b>
<b>Net book value</b>	<b>142,110</b>	<b>-</b>	<b>32,460,456</b>	<b>197,929</b>	<b>1,373,488</b>	<b>3,247,817</b>	<b>37,421,800</b>

The Group completed the construction of an office building in Nairobi, Kenya. The building was ready for use and occupied with effect from 1 June 2023. All costs that were incurred in the construction phase up to and including 30 May 2023, amounting to USD 26,807,667 were recognised in line with IAS 16: Property, plant and equipment. Depreciation for the building commenced on 1 June 2023.

## 28. Investment Property

	GROUP AND BANK		
	BUJUMBURA OFFICE	NAIROBI OFFICE	TOTAL
Total space - Square meters	6,566.77	22,948.00	29,514.77
Lettable space - Square meters	4,106.62	2,482.00	6,588.62
Leased space - Square meters	2,498.48	-	2,498.48
Lettable space - %	62.54%	10.82%	22.32%
Leased space - %	38.05%	0.00%	8.47%

As at 31 December 2024	USD	USD	USD
<b>COST/FAIR VALUE</b>			
As at 1 January 2024	5,009,560	3,011,356	8,020,916
Revaluation	719,370	-	719,370
Additions	7,288	176,416	183,704
<b>As at 31 December 2024</b>	<b>5,736,218</b>	<b>3,187,772</b>	<b>8,923,990</b>

As at 31 December 2023	USD	USD	USD
<b>COST/FAIR VALUE</b>			
As at 1 January 2023	5,009,560	-	5,009,560
Transfer from Property and Equipment (Note 27)	-	3,011,356	3,011,356
<b>As at 31 December 2023</b>	<b>5,009,560</b>	<b>3,011,356</b>	<b>8,020,916</b>

The transfer from Property and Equipment in 2023 (Note 27) in respect to Nairobi office building relates to amounts that were held as work in progress during the construction phase. This is the lettable area of the Nairobi property.

The Group has not pledged any of its investment property to secure general banking facilities granted to the Group.

The Group did not earn rental income from its Nairobi office investment property, as the property had not been leased as at the reporting date. Rental income from the Bujumbura property amounted to USD 435,574 (December 2023: USD 227,993).

The Group has not entered into any contract for the maintenance of its investment property.

### Fair Valuation:

#### 1. Bujumbura Property

The property was valued by an external valuer. The value in local currency terms did not change from that of 2023. However, in dollar terms, this resulted in a fair value gain of USD 719,370 as at 31 December 2024.

#### 2. Nairobi Property

The Nairobi property is fairly new, having been occupied in May 2023. Fair valuation was done in-house, using information from Kenya Real Estate sector report which indicates that Commercial Office rental rates have remained stable, with minimal fluctuations throughout the year and a 0.2% decrease in rental yields. Consequently, no fair value adjustment has been recognised for the Nairobi property as at 31 December 2024.

## 29. Right-of-use Assets

The Right-of-use assets comprise leases in respect of space for own use and land that the Group owns and holds on leasehold title. Information about the leases in which the Group is a lessee is presented below:

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>COST</b>				
At the beginning of the year	2,453,865	4,824,392	2,453,865	4,824,392
Lease derecognised*	-	(2,370,527)	-	(2,370,527)
<b>At the end of the period</b>	2,453,865	2,453,865	2,453,865	2,453,865
<b>AMORTISATION</b>				
At the beginning of the period	200,358	2,246,808	200,358	2,246,808
Charge for the period	24,787	190,775	24,787	190,775
Lease derecognised	-	(2,237,225)	-	(2,237,225)
<b>At the end of the period</b>	225,145	200,358	225,145	200,358
<b>NET BOOK VALUE</b>				
<b>At the end of the period</b>	2,228,720	2,253,507	2,228,720	2,253,507
<b>Amounts recognised in profit and loss:</b>				
Depreciation expense on right-of-use assets	24,787	190,775	24,787	190,775
Interest expense on lease liabilities (Note 9)	-	23,819	-	23,819
Expense relating to short term lease contracts	-	39,837	-	39,837
<b>At the end of the period</b>	24,787	254,431	24,787	254,431

\*The lease derecognised during 2023 relates to the previously rented premises for Nairobi office at 197 Lenana Place. From June 2023, The Nairobi office moved to its own newly constructed building at 184 TDB Tower on Lenana Road.

The balance on the account relates to leasehold land for the Nairobi office.

## 30. Intangible Assets

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>COST</b>				
At the beginning of the year	4,733,657	4,733,657	4,733,657	4,733,657
Write-offs	(4,701,470)	-	(4,701,470)	-
<b>At the end of the year</b>	32,187	4,733,657	32,187	4,733,657
<b>AMORTISATION</b>				
At the beginning of the period	4,538,373	4,020,165	4,538,373	4,020,165
Write-offs	(4,688,395)	-	(4,688,395)	-
Charge for the period	152,326	518,208	152,326	518,208
<b>At the end of the period</b>	2,304	4,538,373	2,304	4,538,373
<b>NET BOOK VALUE</b>				
<b>At the end of the year</b>	29,883	195,284	29,883	195,284

Intangible assets relate to cost of acquired computer software.

Computer software are amortised over their estimated useful lives, which is 5 years on average.

### 31. Collection Account Deposits

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
At beginning of the year	289,437,554	123,759,079	289,437,554	123,759,079
Increase	120,701,756	166,187,786	120,701,756	166,187,786
Reduction	(237,809,290)	(509,311)	(237,809,290)	(509,311)
<b>At the end of the year</b>	<b>172,330,020</b>	<b>289,437,554</b>	<b>172,330,020</b>	<b>289,437,554</b>

Collection account deposits are collections against loans that are short-term in nature and represent deposits collected by the Group on behalf of the customers from proceeds of Group funded commodities to be applied on loan repayments as they fall due.

## 32. Short Term Borrowings

EFFECT ON STATEMENT OF CASH FLOWS	DATE OF RENEWAL/ ADVANCE	MATURITY DATE	CURRENCY	GROUP AND BANK	
				2024	2023
				USD	USD
Global Syndication 2024	Dec-24	Nov-27	USD	1,000,000,000	-
Global Syndication 2023	Dec-23	Dec-26	USD	506,923,424	510,732,919
Asia Syndication 2022	Aug-22	Jul-25	USD	500,000,000	500,000,000
Global Syndication 2022	Dec-22	Dec-25	USD	494,949,725	864,308,566
National Bank of Ethiopia	May-24	May-25	USD	301,000,000	301,000,000
China Export and Import Bank	Sep-22	Sep-25	USD	300,000,000	300,000,000
The Bank of Tokyo Mitsubishi UFJ, Ltd	May-23	Jun-26	USD	250,000,000	150,000,000
Sumurai 2021	Mar-24	Nov-26	USD	195,000,000	115,000,000
Mashreq Bank	Jun-24	Jun-25	USD	186,126,652	100,000,000
Commerzbank	Jun-22	May-26	USD	176,937,800	96,295,000
British International Investment plc	Dec-23	Dec-26	USD	100,000,000	100,000,000
Cassa Depositi e Prestiti	Jan-21	Dec-26	EUR	82,868,000	109,545,000
Abu Dhabi Exports Office	Apr-24	Apr-25	USD	75,000,000	75,000,000
Kenya Commercial Bank	Jul-24	Jan-25	USD	50,491,144	61,209,137
Standard Chartered Bank London	Jun-22	Dec-25	USD	50,000,000	400,000,000
African Development Bank	Jul-22	Jan-26	USD	50,000,000	50,000,000
NORFUND	Jul-24	Jul-25	USD	40,000,000	40,000,000
Nedbank	Aug-22	Aug-25	USD	35,000,000	60,000,000
Nouvbank	Jun-23	Mar-25	EUR	13,819,000	24,263,555
Africa 50 Financement de Projets	Dec-24	Jan-25	USD	11,682,252	18,872,389
Banque Nationale du Rwanda	Oct-24	Jan-25	USD	10,000,000	-
African Trade and Investment Development Insurance	Jun-24	Jun-25	USD	7,125,658	5,894,364
Global Syndication 2021	Dec-21	Dec-24	USD	-	346,246,201
Banque Commerciale du Burundi	Oct-23	Oct-24	USD	-	3,011,405
Citibank	Jun-23	Jun-24	USD	-	100,000,000
<b>Sub total for other short term borrowings</b>				4,436,923,655	4,331,378,536
<b>Interest payable</b>				45,850,712	48,023,427
<b>Total short term borrowings</b>				4,482,774,367	4,379,401,963
Amount due within one year				3,231,522,729	1,266,006,180
Amount due after one year				1,251,251,638	3,113,395,783
				4,482,774,367	4,379,401,963

Borrowings are categorised as short-term or long-term on the basis of the book of business that the Group funds i.e Trade Finance loans or Project loans, and not on the basis of contractual maturity of the liability. The Trade Finance loans have a tenure of up to three years while Project loans extend beyond three years.



### 33. Provision for Service and Leave Pay

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>(I) PROVISION FOR SERVICE PAY</b>				
At 1 January	10,000,942	8,762,969	9,938,723	8,762,969
Increase in provision	-	1,505,216	-	1,478,436
Payment of service pay	(710,301)	(267,243)	(724,489)	(302,682)
<b>At end of period</b>	<b>10,774,921</b>	<b>10,000,942</b>	<b>10,668,050</b>	<b>9,938,723</b>
<b>(II) PROVISION FOR LEAVE PAY</b>				
At 1 January	3,049,571	2,703,100	2,973,164	2,703,100
Increase in provision	-	375,203	-	359,785
Payment of leave pay	(158,055)	(28,732)	(159,029)	(89,721)
<b>At end of period</b>	<b>2,949,596</b>	<b>3,049,571</b>	<b>2,872,214</b>	<b>2,973,164</b>
<b>Total Provision For Service and Leave Pay</b>	<b>13,724,517</b>	<b>13,050,513</b>	<b>13,540,264</b>	<b>12,911,887</b>

Employees' entitlements to annual leave and service pay are recognised when they accrue to employees and are current.

### 34. Non-Controlling Interesting Payables

	GROUP			
	As at 31 December 2024		As at 31 December 2023	
REDEEMABLE PARTICIPATING SHARES	NO. OF SHARES	USD	NO. OF SHARES	USD
As at 1 January	1,123,391	141,192,655	1,060,361	122,231,937
Shares issued	1,006,298	135,107,173	63,030	7,734,359
Redemption of shares	(522,771)	(70,844,155)	-	-
Increase in Net Asset Value		16,390,795		11,226,359
<b>As at end of period</b>	<b>1,606,918</b>	<b>221,846,468</b>	<b>1,123,391</b>	<b>141,192,655</b>
<b>TDB Share 30.83% (December 2023: 44%)</b>		68,395,196		62,127,781
<b>Non-controlling interest</b>		153,451,272		79,064,874
<b>Maturity Analysis:</b>				
Amounts due within one year		-		-
Amounts due after one year		153,451,272		79,064,874
		153,451,272		79,064,874

The non-controlling interest have redeemable participating shares in ESATF. The shares therefore relate to the ESATF Net Asset Value of the Trade Fund. The NCI payable are amounts which are due to other shareholders.

The redeemable participating shares are issued by TDB's subsidiary, ESATF. The shares have the following rights:  
The right to receive, on a pro rata basis, dividends or other distributions of profit declared or made by ESATF. On the winding-up of ESATF or on repayment of capital, redeemable participating shareholders have the right to receive, on a pro rata basis, all the surplus assets remaining in ESATF after payment of all prior liabilities and the repayment of all amounts paid up on the Management Shares.

### 34. Non-Controlling Interesting Payables (continued)

Each holder of redeemable participating shares in ESATF shall have no voting rights, save that no action will be taken and no additional classes of participating shares will be created whereby such actions would have an adverse effect on already existing classes of redeemable participating shares without the prior approval by a Special Resolution of the holders of the classes of redeemable participating shares so affected. The redeemable participating shares shall be redeemable at the option of ESATF and on each dealing date at the request of a redeemable participating shareholder with required advance notice.

The redeemable participating shares issued by ESATF are redeemable at the option of the shareholder and to be in line with IAS 32, they have accordingly been classified as financial liabilities. The redeemable participating shares may be divided into any number of classes as determined by the Board. ESATAL, as Fund Manager for ESATF, may in its sole and absolute discretion, waive or reduce the management fees charged in relation to any redeemable participating shares. Accordingly, the redeemable participating shares of ESATF have been classified as financial liabilities in accordance with their contractual terms.

### 35. Other Payables

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Other creditors	55,841,447	89,948,524	56,786,045	97,465,739
Provident fund*	80,876,220	49,022,487	80,876,220	49,022,487
Deferred fees - trade finance	73,451,831	-	73,451,831	-
Deferred fees - project finance	16,982,653	7,222,176	16,982,653	7,222,176
Dividend payable	10,730,247	10,420,088	10,730,247	10,420,088
Accrued long term incentive scheme	9,343,754	9,521,754	9,343,754	9,521,754
Accrued reward and recognition	3,189,617	3,395,901	3,189,617	3,395,901
Accrued fees - trade finance	287,652	140,914	287,652	140,914
Accrued expenses	277,214	656,636	277,214	591,150
Prepaid rent	82,865	82,865	82,865	82,865
Accrued fees - project finance	16,139	16,139	16,139	16,139
Accrued syndication fees	1,542	946	1,542	946
<b>Other Payables</b>	<b>251,081,182</b>	<b>170,428,430</b>	<b>252,025,780</b>	<b>177,880,160</b>
<b>ANALYSIS OF OTHER PAYABLES BY MATURITY</b>				
Amounts due within one year	195,266,974	108,411,191	196,211,571	115,862,921
Amounts due after one year	55,814,208	62,017,239	55,814,209	37,949,590
	<b>251,081,182</b>	<b>170,428,430</b>	<b>252,025,780</b>	<b>177,880,160</b>

\*Provident fund relates to funds deposited by the Employee Provident Fund (EPF) into TDB's bank accounts and held by TDB on behalf of the EPF.

## 36. Long-term Borrowings

LENDER	GROUP AND BANK						
	As at 31 December 2024						
	DATE OF RENEWAL/ DISBURSEMENT	MATURITY DATE	CURRENCY	AMOUNT IN CURRENCY	BALANCE OUTSTANDING USD	AMOUNT DUE WITHIN ONE YEAR USD	AMOUNT DUE AFTER ONE YEAR USD
US\$ 1.0 Billion Euro Medium Term Note Programme: Second Tranche	Jun-21	Jun-28	USD	650,000,000	650,000,000	-	650,000,000
MIGA Guaranteed Syndicated	Jul-20	Jun-30	EUR	334,434,877	346,424,366	34,642,437	311,781,929
MIGA Guaranteed Syndicated	Dec-23	Jun-30	EUR	315,185,651	326,485,057	-	326,485,057
Japan International Cooperation Agency	Feb-24	Dec-36	EUR	150,000,000	155,377,500	-	155,377,500
Sumitomo Mitsui Banking Corporation	Aug-24	Jul-29	USD	150,000,000	150,000,000	-	150,000,000
Agence Francaise De Development	Dec-17	Jun-36	USD	135,675,000	135,675,000	8,943,939	126,731,061
African Development Bank	Nov-08	Feb-32	USD	127,500,000	127,500,000	24,000,000	103,500,000
Sumitomo Mitsui Banking Corporation-SACE Push Facility	Apr-24	Mar-34	EUR	100,000,000	103,585,000	-	103,585,000
European Investment Bank	Aug-16	Nov-33	USD	97,340,772	97,340,772	14,907,228	82,433,544
Japan Bank for International Corporation	Dec-23	Dec-27	EUR	90,000,000	93,226,500	-	93,226,500
KfW	Dec-13	Nov-36	USD	89,523,810	89,523,810	15,238,095	74,285,715
World Bank Facility-Infrastructure Facility	Mar-21	Aug-39	USD	75,560,000	75,560,000	2,698,571	72,861,429
Arab Bank for Econmic Development in Africa	Feb-18	Jan-28	USD	55,625,000	55,625,000	18,541,667	37,083,333
Cassa Depositi e Prestiti	Jul-20	Jun-30	EUR	32,352,941	33,512,794	6,093,235	27,419,559
Finnish Export Credit -Sumitomo Mitsui Banking Corporation	Jul-17	Dec-29	USD	31,463,622	31,463,622	6,292,724	25,170,898
Opec Fund for International Development	Mar-19	Sep-32	USD	30,000,000	30,000,000	-	30,000,000
Industrii Development Corporation	Mar-18	Feb-26	USD	22,686,275	20,113,037	13,408,691	6,704,346
Development Bank of the Republic of Belarus -1	Jun-20	Apr-25	USD	19,868,284	19,868,284	19,868,284	-
Oesterreichische Entwicklungsbank AG	Jun-20	Jun-30	USD	16,176,471	16,176,471	2,941,176	13,235,295
Development Finance institute Canada -FinDev Canada	Nov-21	Nov-29	USD	14,476,190	14,476,190	2,666,667	11,809,523
British International Investment	Oct-16	May-26	USD	12,500,000	12,500,000	8,333,333	4,166,667
World Bank Facility-Technical Assistance Facility	Jan-21	Aug-58	USD	12,156,778	12,156,778	-	12,156,778
African Economic Research Consortium	Nov-19	Nov-26	USD	3,471,450	3,471,450	-	3,471,450
					2,600,061,631	178,576,047	2,421,485,584

### 36. Long-term Borrowings (continued)

GROUP AND BANK			
As at 31 December 2024			
LENDER (CONTINUED)	BALANCE OUTSTANDING	AMOUNT DUE WITHIN ONE YEAR	AMOUNT DUE AFTER ONE YEAR
	USD	USD	USD
Total for long term borrowings	2,600,061,631	178,576,047	2,421,485,584
Interest payable	25,928,870	25,928,870	-
Total long term borrowings	2,625,990,501	204,504,917	2,421,485,584
Deferred expenditure	(95,380,316)	(24,007,115)	(71,373,201)
	2,530,610,185	180,497,802	2,350,112,383

The Group repays these borrowings in their quarterly or semi-annual installment as well as bullet payments. The Group has not given any security for the borrowings. It has not defaulted on any of them. Borrowings are categorised as short-term or long-term on the basis of the book of business that the Group fund. Trade finance loans have a tenure of up to three years while project loans extend beyond three years.

## 36. Long-term Borrowings (continued)

LENDER	DATE OF RENEWAL/ DISBURSEMENT	MATURITY DATE	CURRENCY	AMOUNT IN CURRENCY USD	GROUP AND BANK As at 31 December 2023		
					BALANCE OUTSTANDING	AMOUNT DUE WITHIN ONE YEAR	AMOUNT DUE AFTER ONE YEAR
					USD	USD	USD
US\$1.0 Billion Euro Medium Term Note Programme: Second Tranche	May-19	May-24	USD	750,000,000	750,000,000	750,000,000	-
US\$1.0 Billion Euro Medium Term Note Programme: Third Tranche	Jun-21	Jun-28	USD	650,000,000	650,000,000	-	650,000,000
MIGA Guaranteed Syndicated	Jul-20	Jun-30	EUR	334,434,878	366,356,688	-	366,356,688
MIGA Guaranteed Syndicated	Dec-23	Jun-30	EUR	300,000,000	328,635,000	-	328,635,000
African Development Bank	Nov-08	Feb-32	USD	150,000,000	150,000,000	24,000,000	126,000,000
Agence Francaise De Development	Dec-17	Jun-36	USD	128,425,000	128,425,000	7,916,667	120,508,333
KfW	Dec-13	Nov-36	USD	104,761,905	104,761,905	15,238,095	89,523,810
Japan Bank for International Corporation	Dec-23	Dec-27	USD	98,590,500	98,590,500	-	98,590,500
World Bank Facility-Infrastructure Facility	Mar-21	Aug-39	USD	75,560,000	75,560,000	-	75,560,000
European Investment Bank	Aug-16	Nov-33	USD	65,248,000	65,248,000	11,749,333	53,498,667
Arab Bank for Econmic Development in Africa	Feb-18	Jan-28	USD	57,500,000	57,500,000	1,875,000	55,625,000
Cassa Depositi e Prestiti	Jul-20	Jun-30	EUR	38,235,294	41,884,853	6,443,824	35,441,029
Finnish Export Credit -Sumitomo Mitsui Banking Corporation	Jul-17	Dec-29	USD	37,756,347	37,756,347	6,292,724	31,463,623
Industrii Development Corporation	Mar-18	Feb-26	USD	33,521,728	33,521,728	13,408,691	20,113,037
Opec Fund for International Development	Mar-19	Sep-32	USD	30,000,000	30,000,000	-	30,000,000
British International Investment	Oct-16	May-26	USD	20,833,333	20,833,333	8,333,333	12,500,000
Oesterreichische Entwicklungsbank AG	Jun-20	Jun-30	USD	19,117,647	19,117,647	2,941,176.00	16,176,471
Development Bank of the Republic of Belarus -I	Jun-20	Apr-25	USD	19,012,312	19,012,312	-	19,012,312
Development Finance institute Canada-FinDev Canada	Nov-21	Nov-29	USD	17,142,857	17,142,857	2,857,143.00	14,285,714
World Bank Facility-Technical Assistance Facility	Jan-21	Aug-58	USD	5,265,846	5,265,846	-	5,265,846
Standard Chartered Bank / USAID	Sep-17	Sep-24	USD	4,227,905	4,227,905	4,227,905	-
African Economic Research Consortium	Nov-19	Nov-26	USD	3,163,945	3,163,945	-	3,163,945
					3,007,003,866	855,283,891	2,151,719,975

### 36. Long-term Borrowings (continued)

GROUP AND BANK			
As at 31 December 2024			
LENDER (CONTINUED)	BALANCE OUTSTANDING	AMOUNT DUE WITHIN ONE YEAR	AMOUNT DUE AFTER ONE YEAR
	USD	USD	USD
Total for long term borrowings	3,007,003,866	855,283,891	2,151,719,975
Interest payable	36,021,779	36,021,779	-
Total long term borrowings	3,043,025,645	891,305,670	2,151,719,975
Deferred expenditure	(95,380,316)	(24,007,115)	(71,373,201)
	2,966,360,186	867,298,555	2,099,061,631

The Group repays these borrowings in their quarterly or semi-annual installment as well as bullet payments. The Group has not given any security for the borrowings. It has not defaulted on any of them. Borrowings are categorised as short-term or long-term on the basis of the book of business that the Group fund. Trade finance loans have a tenure of up to 3 years while project loans extend beyond 3 years.



### 37. Covenants Attached to Borrowings

As at 31 December 2024, TDB had the following covenants with its lenders.

GROUP AND BANK										LIQUIDITY COVER	- 1.94
FACILITY AMOUNT	TERM	CAPITAL ADEQUACY RATIO	NON-PERFORMING LOANS	LIQUID ASSETS	TANGIBLE NET WORTH (USD MILLION)	OPEN ASSET EXPOSURE	SINGLE COUNTRY NET EXPOSURE	SINGLE COUNTRY GROSS EXPOSURE	SINGLE PARTY NET EXPOSURE (INVESTMENT GRADE 30%)	BORROWING LIMIT	- 56.4%
TDB ACTUAL RATIOS		37.80%	3.71%	25.10%	2,252	6.60%	14%	13%	24%	DEBT TO EQUITY	- 3.11
USD 350,000,000	05/2019–05/2041	>25%	<8%	-	>300	-	-	-	-	SINGLE GROUP	- 17%
USD 100,000,000	12/2023–12/2026	>25%	<8%	>10%	-	<25%	<25%	-	<25%/30%	SINGLE SECTOR	- 26%
USD 50,000,000	05/2018–12/2025	>25%	<8%	>10%	-	<25%	<25%	-	<25%/30%	COST TO INCOME	- 14%
USD 30,000,000	09/2022–09/2028	>30%	<8%	>12%	-	-	<25%	-	-	UN-HEDGED CURRENCY POSITION	- 6%
USD 15,000,000	02/2018–09/2027	>30%	-	-	>856	-	-	-	-	AS ABOVE	
USD 1,000,000,000	11/2024–11/2027	>25%	<6%	>10%	>1,250	-	-	-	-	Liquidity Cover > 1.25; Borrowing Limit < 100%  Debt to Equity<5:1; Single Group < 25%/30%; Single Sector - BOD level (35%)  Debt to Equity < 5:1; Single Group < 25%; Single Sector - BOD level (35%)  Single Group< 25%; Cost to Income < 30%; Un-hedged currency position < 25%  Liquidity Cover>1.25; Cost to Income < 45%	
EUR 505,205,961	11/2023–11/2026	>25%	<6%	>10%	>1,250	-	-	-	-		
AED 500,000,000	08/2024–08/2025	>25%	<6%	>10%	>1,250	-	-	-	-		
USD 500,000,000	08/2022–08/2025	>25%	<6%	>10%	>1,050	-	-	-	-		
EUR 334,434,877	06/2020–06/2030	>25%	<6%	>10%	>800	<10%	-	-	-		
USD 300,000,000	07/2022–06/2025	>25%	<5%	>10%	>1,050	-	-	-	-		
USD 250,000,000	12/2022–12/2025	>25%	<6%	>10%	>1,050	-	-	-	-		
EUR 240,000,000	12/2023–12/2036	>25%	<6%	>10%	>1,250	<10%	-	-	-		
USD 200,000,000	06/2022–06/2027	>25%	<6%	>10%	>1,050	-	-	-	-		

### 37. Covenants Attached to Borrowings (continued)

GROUP AND BANK											
FACILITY AMOUNT	TERM	CAPITAL ADEQUACY RATIO	NON-PERFORMING LOANS	LIQUID ASSETS	TANGIBLE NET WORTH (USD MILLION)	OPEN ASSET EXPOSURE	SINGLE COUNTRY NET EXPOSURE	SINGLE COUNTRY GROSS EXPOSURE	SINGLE PARTY NET EXPOSURE (INVESTMENT GRADE 30%)	BORROWING LIMIT	- 56.4%
TDB ACTUAL RATIOS		37.80%	3.71%	25.10%	2,252	6.60%	14%	13%	24%	LIQUIDITY COVER	- 1.94
USD 150,000,000	08/2020-08/2035	>30%	-	-	-	<25%	<30%	-	<25%/30%	COST TO INCOME	- 14%
USD 150,000,000	04/2023-04/2025	>25%	<6%	>10%	>1,050	-	-	-	-	AGGREGATE MATURITY GAP	- 69%
USD 150,000,000	07/2024-07/2029	>25%	<6%	>10%	>1,250	-	-	-	-		
USD 180,000,000	03/2017-02/2029	>10%	-	-	-	-	-	-	-	Borrowing Limit < 100%	
USD 122,520,000	06/2021-06/2036	>30%	-	-	-	<25%	<30%	-	<25%/30%		
EUR 100,000,000	03/2024-03/2034	>25%	<6%	>10%	>1,250	<10%	-	-	-		
EUR 100,000,000	12/2023-12/2026	>25%	<8%	>10%	>1,250	-	-	-	-		
USD 100,000,000	11/2016-12/2031	>25%	-	-	-	<15%	-	<30%	-	Aggregate Maturity Gap > -100%	
USD 100,000,000	07/2024-07/2026	>25%	<6%	>10%	>1,250	-	-	-	-	Borrowing Limit < 100%	
USD 100,000,000	11/2021-11/2036	>25%	-	-	-	<15%	-	<30%	<25%	Aggregate Maturity Gap > -100%	
USD 60,000,000	12/2013-12/2028	>25%	-	-	-	<15%	-	<30%	<25%	Aggregate Maturity Gap > -100%	
EUR 94,500,000	05/2023-01/2026	>25%	<8%	>10%	>1,050	-	-	-	-		
EUR 80,000,000	06/2024-06/2027	> 25%	<8%	>10%	> 1,050	-	-	-	-		
USD 75,000,000	02/2017-03/2032	>30%	-	-	-	<25%	<30%	-	<25%		
USD 60,000,000	08/2022-08/2025	>25%	<6%	>10%	>1,050	-	-	-	-		
USD 56,811,726	12/2017-12/2029	>25%	<5%	>10%	>600	-	-	-	-	Liquidity Cover > 1.25;	
USD 50,000,000	06/2022-06/2032	>10%	-	-	-	-	-	-	-	Borrowing Limit < 100%	
USD 50,000,000	08/2022-08/2028	>12.5%	<8%	>10%	-	-	-	-	-	Cost to Income < 65%	
EUR 40,000,000	04/2020-04/2032	>25%	<8%	>10%	>800	-	-	-	-		
EUR 50,000,000	06/2020-06/2030	>25%	<8%	>10%	>800	-	-	-	-		
USD 25,000,000	06/2020-06/2030	>25%	<8%	>10%	>800	-	-	-	-		
USD 20,000,000	11/2021-11/2030	>25%	<8%	>10%	>800	-	-	-	-		
USD 14,400,000	10/2024-10/2037	>25%	<8%	-	>3 00	-	-	-	-	Liquidity Cover > 1.25	

Breach of covenants triggers repayment on demand. Covenants are tested quarterly. TDB complied with all lenders covenants as at 31 December 2024.

## 38. Share Capital

BANK				
As at 31 December 2024				
	CLASS 'A'	CLASS 'B'	CLASS 'C'	TOTAL
	USD	USD	USD	USD
<b>Authorised capital</b>				
176,468 Class 'A' ordinary shares of USD 22,667 each	4,000,000,156	-	-	4,000,000,156
220,585 Class 'B' ordinary shares of USD 4,533.40 each	-	1,000,000,039	-	1,000,000,039
220,585 Class 'C' ordinary shares of USD 4,533.40 each	-	-	1,000,000,039	1,000,000,039
<b>Less: Unsubscribed</b>				
- Class 'A'	(1,085,771,967)	-	-	(1,085,771,967)
- Class 'B'	-	(850,923,159)	-	(850,923,159)
- Class 'C'	-	-	(991,141,775)	(991,141,775)
<b>Subscribed capital</b>				
128,567 Class 'A' ordinary shares of USD 22,667 each	2,914,228,189	-	-	2,914,228,189
32,884 Class 'B' ordinary shares of USD 4,533.40 each	-	149,076,880	-	149,076,880
1,954 Class 'C' ordinary shares of USD 4,533.40 each	-	-	8,858,264	8,858,264
<b>Less: Callable capital</b>	(2,331,382,550)	-	-	(2,331,382,550)
<b>Payable capital</b>	582,845,639	149,076,880	8,858,264	740,780,783
Less: Amounts not yet due	(137,859,807)	-	-	(137,859,807)
<b>Capital due</b>	444,985,832	149,076,880	8,858,264	602,920,976
Less: subscriptions in arrears	(203,614)	-	-	(203,614)
<b>Paid up capital (Note 53)</b>	444,782,218	149,076,880	8,858,264	602,717,362
<b>Number of shares attributable to the share capital:</b>	128,567	32,884	1,954	163,405

For Class 'A' shares, the Bank's Charter allows Member States who subscribe shares to progressively pay for their shares in installments over a period of 5 year. The Class 'A' Equivalent Shares represent the proportion of shares construed as paid for based on the instalments received as at period end.

### Authorised capital:

This is the total share capital that the Bank has been authorised by the Charter to issue.

### Subscribed capital:

This relates to shares which have been allotted to a shareholder. The subscriber has an obligation of paying for these shares as per the subscription agreement.

### Callable capital:

Callable capital is the four-fifth (80%) of the total subscribed shares, which a Class 'A' shareholder is expected to pay in the event that the Bank is in financial distress.

### Payable capital:

This means one-fifth (20%) of the total subscribed shares, which a Class 'A' shareholder is expected to pay.

### Capital due:

This is the amount of payable capital that is due during the year as per subscription agreement.

### Paid up Capital:

Paid up capital relates to the actual capital that has been paid up and for which payment has been received.

### 38. Share Capital (continued)

BANK				
As at 31 December 2023				
	CLASS 'A'	CLASS 'B'	CLASS 'C'	TOTAL
	USD	USD	USD	USD
<b>Authorised capital</b>				
176,468 Class 'A' ordinary shares of USD 22,667 each	4,000,000,156	-	-	4,000,000,156
220,585 Class 'B' ordinary shares of USD 4,533.40 each	-	1,000,000,039	-	1,000,000,039
220,585 Class 'C' ordinary shares of USD 4,533.40 each	-	-	1,000,000,039	1,000,000,039
<b>Less: Unsubscribed</b>				
- Class 'A'	(1,091,144,046)	-	-	(1,091,144,046)
- Class 'B'	-	(850,474,315)	-	(850,474,315)
- Class 'C'	-	-	(980,982,391)	(980,982,391)
<b>Subscribed capital:</b>				
128,330 Class 'A' ordinary shares of USD 22,667 each	2,908,856,110	-	-	2,908,856,110
32,983 Class 'B' ordinary shares of USD 4,533.40 each	-	149,525,724	-	149,525,724
4,195 Class 'C' ordinary shares of USD 4,533.40 each	-	-	19,017,648	19,017,648
<b>Less: Callable capital</b>	(2,327,084,888)	-	-	(2,327,084,888)
<b>Payable capital</b>	581,771,222	149,525,724	19,017,648	750,314,594
Less: Amounts not yet due	(144,167,746)	-	-	(144,167,746)
<b>Capital due</b>	437,603,476	149,525,724	19,017,648	606,146,848
Less: subscriptions in arrears	(3,065,665)	-	-	(3,065,665)
<b>Paid up capital (Note 53)</b>	434,537,811	149,525,724	19,017,648	603,081,183
<b>Number of shares attributable to the share capital</b>	128,330	32,983	4,195	165,508

### 38. Share Capital (continued)

BANK				
As at 31 December 2024				
	CLASS 'A'	CLASS 'B'	CLASS 'C'	TOTAL
	USD	USD	USD	USD
<b>MOVEMENT IN PAID - UP SHARE CAPITAL</b>				
At beginning of year	434,537,811	149,525,724	19,017,648	603,081,183
Republic of Rwanda	2,389,858	-	-	2,389,858
Federal Republic of Ethiopia	1,915,795	-	-	1,915,795
Republic of Kenya	865,879	-	-	865,879
Arab Republic of Egypt	825,079	-	-	825,079
United Republic of Tanzania	770,678	-	-	770,678
Democratic Republic of Congo	634,676	-	-	634,676
Republic of Uganda	593,875	-	-	593,875
People's Republic of China	557,608	-	-	557,608
African Development Bank	494,141	-	4,429,132	4,923,273
Republic of Mauritius	385,339	-	-	385,339
Republic of Mozambique	249,337	-	-	249,337
Republic of Burundi	190,403	-	-	190,403
Republic of Belarus	136,002	-	-	136,002
Kingdom of eSwatini	49,867	-	-	49,867
Republic of Seychelles	45,334	-	-	45,334
Republic of Madagascar	45,334	-	-	45,334
Republic of Somalia	31,734	-	-	31,734
State of Eritrea	27,200	-	-	27,200
Union of the Comoros	18,134	-	-	18,134
Republic of Ghana	9,067	-	-	9,067
Republic of Botswana	9,067	-	-	9,067
Fundo Soberano de Angola	-	5,526,215	-	5,526,215
Board of Trustees of the National Social Security Fund of Tanzania	-	2,955,777	-	2,955,777
National Pensions Fund Mauritius	-	217,603	-	217,603
Arab Bank for Economic Development in Africa	-	113,335	-	113,335
SICOM Global Fund Limited	-	(652,810)	-	(652,810)
African Economic Research Consortium	-	(847,749)	-	(847,749)
PTA Reinsurance Company	-	(3,780,873)	-	(3,780,873)
African Reinsurance Corporation	-	(3,980,342)	-	(3,980,342)
Sacos Group Limited	-	-	(507,742)	(507,742)
Sacos Life Assurance Company Limited	-	-	(507,742)	(507,742)
Eagle Insurance Limited	-	-	(965,614)	(965,614)
Eastern and Southern African Trade and Development Bank Provident Fund	-	-	(12,607,418)	(12,607,418)
<b>Total subscriptions during the year</b>	<b>10,244,407</b>	<b>(448,844)</b>	<b>(10,159,384)</b>	<b>(363,821)</b>
<b>At end of year</b>	<b>444,782,218</b>	<b>149,076,880</b>	<b>8,858,264</b>	<b>602,717,362</b>

Payable capital is one fifth of the subscribed capital to Class 'A' shares. The remaining four fifths of the subscribed capital constitutes callable capital. The Group's Board of Governors may, on the recommendation of the Board of Directors, make a call only when the amount thereof is required to repay existing borrowings or to meet guaranteed commitments. Note 53 contains the status of subscriptions to the capital stock by Member States.

### 38. Share Capital (continued)

	BANK			
	As at 31 December 2023			
	CLASS 'A'	CLASS 'B'	CLASS 'C'	TOTAL
	USD	USD	USD	USD
<b>MOVEMENT IN PAID - UP SHARE CAPITAL</b>				
At beginning of year	420,327,780	147,916,373	12,194,881	580,439,034
African Development Bank (as Implementing Entity of the Clean Technology Fund)	-	-	4,429,131	4,429,131
Eastern and Southern African Trade and Development Bank Provident Fund	-	-	1,391,754	1,391,754
Sacos Group Limited	-	-	18,134	18,134
Sacos Life Assurance Company Limited	-	-	18,134	18,134
Caisse Nationale de la Sécurité Sociale (Djibouti)	-	1,586,690	-	1,586,690
National Social Security Fund Uganda	-	380,806	-	380,806
National Pensions Fund Mauritius	-	231,204	-	231,204
Arab Bank for Economic Development in Africa	-	122,402	-	122,402
African Reinsurance Corporation	-	95,201	-	95,201
African Economic Research Consortium	-	18,134	-	18,134
Board of Trustees of the National Social Security Fund of Tanzania	-	27,200	-	27,200
Eagle Insurance Limited	-	(1,282,959)	965,614	(317,345)
Republic of Kenya	4,496,969	-	-	4,496,969
Republic of Rwanda	2,394,341	-	-	2,394,341
Federal Republic of Ethiopia	970,148	-	-	970,148
Arab Republic of Egypt	879,480	-	-	879,480
United Republic of Tanzania	825,079	-	-	825,079
Democratic Republic of Congo	675,477	-	-	675,477
Republic of Botswana	657,343	-	-	657,343
Republic of Uganda	639,209	-	-	639,209
People's Republic of China	598,409	430,673	-	1,029,082
African Development Bank	525,874	-	-	525,874
Republic of Mauritius	412,539	-	-	412,539
Republic of Sudan	262,937	-	-	262,937
Republic of Mozambique	258,404	-	-	258,404
Republic of Burundi	199,470	-	-	199,470
Republic of Belarus	149,602	-	-	149,602
Republic of Senegal	65,281	-	-	65,281
Kingdom of eSwatini	49,867	-	-	49,867
Republic of Madagascar	49,867	-	-	49,867
Republic of Seychelles	40,801	-	-	40,801
Republic of Somalia	31,734	-	-	31,734
State of Eritrea	22,667	-	-	22,667
Republic of Ghana	4,533	-	-	4,533
<b>Total subscriptions during the year</b>	<b>14,210,031</b>	<b>1,609,351</b>	<b>6,822,767</b>	<b>22,642,149</b>
<b>At end of year</b>	<b>434,537,811</b>	<b>149,525,724</b>	<b>19,017,648</b>	<b>603,081,183</b>



### 38. Share Capital (continued)

	BANK			
	NO. OF SHARES	SHARE VALUE	PRICE PAID	SHARE PREMIUM
		USD	USD	USD
<b>As At 31 December 2024</b>				
<b>SHARE PREMIUM - CLASS B</b>				
As at 1 January 2024	32,983	149,525,723	294,306,944	144,781,221
Additions – Cash paid	1,871	8,481,991	30,017,518	21,535,527
Additions – Dividend with shares	73	330,938	1,198,222	867,284
Maturities/disposals - Note 45 (g)	(2,043)	(9,261,772)	(34,536,992)	(25,275,220)
Share appreciation at disposal*	-	-	21,252,187	21,252,187
<b>As at end of year</b>	<b>32,884</b>	<b>149,076,880</b>	<b>312,237,879</b>	<b>163,160,999</b>
<b>SHARE PREMIUM - CLASS C</b>				
As at 1 January 2024	4,195	19,017,648	27,379,779	8,362,131
Additions – Cash paid	2,203	9,987,080	27,278,769	17,291,689
Maturities/disposals - Note 45 (g)	(4,444)	(20,146,464)	(74,742,349)	(54,595,885)
Share appreciation at disposal*	-	-	50,079,655	50,079,655
<b>As at end of year</b>	<b>1,954</b>	<b>8,858,264</b>	<b>29,995,854</b>	<b>21,137,590</b>
<b>SHARE PREMIUM - CLASS A</b>				
As at 1 January 2024	128,330	63,364,613	172,553,215	103,042,465
Additions – Cash without shares	-	3,000,034	3,000,034	-
Additions – Dividend with shares	236	1,069,882	3,873,704	2,803,822
Additions – GCI 2 dividend without shares	-	6,174,490	22,355,867	16,181,377
<b>As at end of period</b>	<b>128,566</b>	<b>73,609,019</b>	<b>201,782,820</b>	<b>122,027,664</b>
<b>Total Premium</b>				
<b>As at 31 December 2024</b>	<b>163,404</b>	<b>231,544,163</b>	<b>544,016,553</b>	<b>306,326,253</b>
<b>Additional premium for the year</b>				
Cash additions	4,074	21,469,105	60,296,321	38,827,216
Non-cash/dividend additions	309	7,575,310	27,427,793	19,852,483
<b>Total additions</b>	<b>4,383</b>	<b>29,044,415</b>	<b>87,724,114</b>	<b>58,679,699</b>
Maturities/disposals - Note 45 (g)	(6,487)	(29,408,236)	(37,947,499)	(8,539,263)
<b>Net movement</b>	<b>(2,104)</b>	<b>(363,821)</b>	<b>49,776,615</b>	<b>50,140,436</b>
<b>Share appreciation at disposal</b>	<b>-</b>	<b>-</b>	<b>71,331,842</b>	<b>71,331,842</b>

#### \* Share Appreciation at Disposal

In 2024, a guidance was given that shareholding in the Bank be restricted to Member States or sovereigns only. The Board of Directors approved the exit of shareholders who were not Members States or sovereigns. The Bank, therefore, repurchased 5,706 Class 'B' and Class 'C' shares, resulting in share appreciation of USD 71,331,842. This amount has been recognised through retained earnings.

### 38. Share Capital (continued)

	BANK			
	NO. OF SHARES	SHARE VALUE	PRICE PAID	SHARE PREMIUM
<b>As At 31 December 2023</b>		USD	USD	USD
<b>SHARE PREMIUM - CLASS B</b>				
As at 1 January 2023	32,628	147,916,373	288,857,345	140,940,972
Additions – Cash paid	638	2,892,310	9,793,938	6,901,628
Maturities/disposals - Note 45 (g)	(283)	(1,282,960)	(4,344,339)	(3,061,379)
<b>As at end of year</b>	<b>32,983</b>	<b>149,525,723</b>	<b>294,306,944</b>	<b>144,781,221</b>
<b>SHARE PREMIUM - CLASS C</b>				
As at 1 January 2023	2,690	12,194,881	11,716,772	(478,109)
Additions – Cash paid	2,376	10,771,358	29,033,728	18,262,370
Maturities/disposals - Note 45 (g)	(871)	(3,948,591)	(13,370,721)	(9,422,130)
<b>As at end of year</b>	<b>4,195</b>	<b>19,017,648</b>	<b>27,379,779</b>	<b>8,362,131</b>
<b>SHARE PREMIUM - CLASS A</b>				
As at 1 January 2023	128,082	49,154,561	131,969,322	76,668,624
Additions – Cash without shares	-	6,362,737	14,011,312	7,648,575
Additions – Dividend with shares	248	1,124,283	3,807,048	2,682,765
Additions – GCI 2 dividend without shares	-	6,723,032	22,765,533	16,042,501
<b>As at end of year</b>	<b>128,330</b>	<b>63,364,613</b>	<b>172,553,215</b>	<b>103,042,465</b>
<b>TOTAL PREMIUM</b>				
<b>As at 31 December 2023</b>	<b>128,330</b>	<b>63,364,613</b>	<b>172,553,215</b>	<b>103,042,465</b>
<b>Additional premium for the year</b>				
Cash additions	3,014	20,026,405	52,838,978	32,812,573
Non-cash/dividend additions	248	7,847,315	26,572,581	18,725,266
Total additions	3,262	27,873,720	79,411,559	51,537,839
Maturities/disposals - Note 45 (g)	(1,154)	(5,231,571)	(17,715,060)	(12,483,509)
<b>Net movement</b>	<b>2,108</b>	<b>22,642,149</b>	<b>61,696,499</b>	<b>39,054,330</b>

#### Nature and purpose of the share premium

Class 'B' and Class 'C' shares are issued at a premium of USD 16,937.24 (December 2023: USD 16,413.84) that is determined after a valuation of the Group's shares. The share premium is used to finance the operations of the Group. The share premium for Class 'A' shares was introduced in 2019.

#### Class 'A', 'B', And 'C' Shares

As at 31 December 2024, there were 128,567 Class 'A' ordinary shares (2023: 128,330), 32,884 Class 'B' ordinary shares (2023: 32,983) and 1,954 Class 'C' ordinary shares (December 2023: 4,195). Class 'A' shares have a par value of USD 22,667 each (comprising 80% callable and 20% payable) while Class 'B' and Class 'C' shares have a par value of USD 4,533.40. All shares are issued to members only. All ordinary shares have a right to receive dividends in the proportion of the number of shares held by each member, as and when declared by the Board of Governors. Class 'A' and Class 'B' shares have equal voting rights while Class 'C' shares have no voting rights. The voting powers attached to the shares is equal to the paid-up share capital of the shareholder.

### 38. Share Capital (continued)

	GROUP AND BANK	
	2024	2023
	USD	USD
<b>DIVIDEND</b>		
<b>Dividend on ordinary shares declared and paid</b>		
Final dividend for 2023: USD 377.70 (2022: USD 385.42 per share)		
Declared and paid	11,340,525	12,439,154
Declared and allocated to Members' capital subscriptions	27,427,793	26,572,581
Declared and not paid/payable	10,730,247	10,420,088
	49,498,565	49,431,823
<b>Proposed dividend on ordinary shares:</b>		
<b>Dividend for 2024: NIL (December 2023: USD 377.70 per share)</b>	-	49,498,565

Proposed dividends on ordinary shares are subject to approval at the Annual General Meeting and are not recognised as a financial liability as at the end of the year. Dividends are paid as per provisions of the Dividend Policy, which is mandated by the Bank Charter.

### 39. Fair Value Reserve

The fair value reserve comprises cumulative amounts arising from fair valuation of equity investments.

### 40. Management Reserve

The management reserve is used to record appropriations from retained earnings to cushion the Group against future credit risk and other incidents of significant loss. Amounts recorded in management reserves cannot be reclassified to profit or loss and the transfers into and out of this management reserve are approved by the Board of Directors.

## 41. Notes to the Statement of Cash Flows

### a. Cash (Used in) Operations

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
Profit for the year	170,541,625	229,598,786	143,491,909	208,415,009
<b>ADJUSTMENTS</b>				
Depreciation on property and equipment	2,108,111	1,786,178	2,108,111	1,786,178
Depreciation of right of use assets	24,787	190,775	24,787	190,775
Amortisation of intangible assets	152,326	518,208	152,326	518,208
Loss from disposal of property and equipment	2,709	108,839	2,709	108,839
Loss from disposal of intangible assets	13,075	-	13,075	-
Gain on revaluation of investment property	(719,370)	-	(719,370)	-
Losses on foreign exchange	15,593,250	3,068,038	15,492,847	3,244,120
Loss on impairment of subsidiary	-	-	63,951	1,227,054
Unrealised losses on non-cash items	(19,941,784)	(1,003,763)	(19,841,381)	(1,003,763)
Gain on disposal of equity investment	-	(1,949,417)	-	(1,949,417)
Interest income	(800,107,738)	(723,580,407)	(796,115,254)	(721,890,675)
Interest expense	477,436,083	416,370,840	476,397,803	416,171,692
Dividend income	(1,616,188)	(1,485,356)	(1,616,188)	(1,485,356)
Provision for impairment on loans and advances	54,762,489	25,650,346	54,687,756	25,479,074
Increase in provision for service and leave pay	(194,352)	1,288,470	(255,141)	1,149,844
Provision for impairment on off-balance sheet items	(595,209)	2,314,078	(595,209)	2,314,078
Other financial assets written-off	2,500,188	365,579	2,500,188	365,579
Impairment of corporate bonds	709,894	-	-	-
Interest on lease liability	-	23,819	-	23,819
Loss before working capital changes	(99,330,104)	(46,734,987)	(124,207,081)	(65,334,942)
(Increase)/decrease in other receivables	(56,328,520)	22,424,400	(54,029,705)	(16,131,014)
(Increase) in Trade Fund receivables	(110,218,119)	(31,127,142)	-	-
(Increase) in derivatives financial instruments - Assets	(57,913,746)	(4,248,951)	(57,913,746)	(4,248,951)
(Decrease) in derivatives financial instruments - Liabilities	-	(17,826,383)	-	(17,826,383)
(Increase) in trade finance loans	567,834,803	46,721,085	567,982,967	47,990,841
(Increase) in project loans	(98,991,269)	(88,690,228)	(98,991,269)	(88,690,228)
Decrease/(increase) in collection accounts deposits	(117,107,534)	165,678,475	(117,107,534)	165,678,474
Increase in non-controlling payables	74,386,398	13,818,801	-	-
Increase in other payables	69,922,506	60,685,688	63,415,374	88,879,379
Provision for service and leave pay paid	868,356	295,974	883,518	295,974
(Decrease)/increase in borrowings - Note 41 (b)	(404,157,178)	1,212,940,153	(404,157,178)	1,213,139,301
<b>Net cash (used in)/generated from operations</b>	<b>(231,034,407)</b>	<b>1,333,936,885</b>	<b>(224,124,654)</b>	<b>1,323,752,451</b>

## 41. Notes to the Statement of Cash Flows (continued)

### b. Analysis of Changes in Borrowings

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>SHORT TERM BORROWINGS</b>				
At beginning of year	4,379,401,963	3,491,498,079	4,379,401,963	3,489,331,681
Loans received	2,638,287,194	2,006,242,459	2,638,287,194	2,008,408,857
Repayments	(2,534,914,790)	(1,118,338,575)	(2,534,914,790)	(1,118,338,575)
<b>At end of period</b>	<b>4,482,774,367</b>	<b>4,379,401,963</b>	<b>4,482,774,367</b>	<b>4,379,401,963</b>
<b>LONG TERM BORROWINGS</b>				
At beginning of year	2,966,360,186	2,556,560,813	2,966,360,186	2,556,560,813
Loans received	647,157,681	588,534,820	647,157,681	588,534,820
Repayments	(1,082,907,682)	(178,735,447)	(1,082,907,682)	(178,735,447)
<b>At end of year</b>	<b>2,530,610,185</b>	<b>2,966,360,186</b>	<b>2,530,610,185</b>	<b>2,966,360,186</b>
<b>Total at end of year</b>	<b>7,013,384,552</b>	<b>7,345,762,149</b>	<b>7,013,384,552</b>	<b>7,345,762,149</b>
Total at beginning of year	7,345,762,149	6,048,058,892	7,345,762,149	6,045,892,494
Decrease/(increase) in total borrowings	(332,377,597)	1,299,869,655	(332,377,597)	1,299,869,655
Accrued interest expense	(71,779,581)	(86,929,502)	(71,779,581)	(86,730,354)
	(404,157,178)	1,212,940,153	(404,157,178)	1,213,139,301

### c. Analysis of Cash and Cash Equivalents

Less than 90 days to maturity (Note 47)	1,198,858,759	2,099,938,569	1,179,618,435	2,058,871,432
More than 90 days to maturity (Note 16)	452,674,208	923,257,268	452,674,208	923,257,268
<b>Cash and balances with other banks (Note 16)</b>	<b>1,651,532,967</b>	<b>3,023,195,837</b>	<b>1,632,292,643</b>	<b>2,982,128,700</b>

For purposes of the Statement of Cash Flows, borrowings received for on-lending are treated as normal operations of the Bank and therefore, are classified as cash generated from operations.

## 41. Notes to the Statement of Cash Flows (continued)

### d. Facilities Available for Lending

As at 31 December 2024 the following facilities were available to the Group and Bank for lending:

LONG-TERM FACILITIES	GROUP AND BANK		
	FACILITIES AVAILABLE	FACILITIES UTILISED	FACILITIES UNUTILISED
LENDER	USD	USD	USD
Eurobond	650,000,000	650,000,000	-
World Bank Facility-Infrastructure Facility	400,000,000	75,560,000	324,440,000
MIGA Guaranteed Syndicated facility	378,847,829	378,847,829	-
Japan Bank for International Corporation	350,000,000	-	350,000,000
Agence Francaise De Development	347,520,000	163,800,000	183,720,000
MIGA Guaranteed Syndicated facility	340,404,750	340,404,750	-
African Development Bank	230,000,000	230,000,000	-
European Investment Bank	210,443,200	118,120,000	92,323,200
KfW	160,000,000	160,000,000	-
Japan International Cooperation Agency - JICA Facility	155,377,500	155,377,500	-
Sumitomo Mitsui Banking Corporation	150,000,000	150,000,000	-
Finnish Export Credit-Sumitomo Mitsui Banking Corporation	103,585,000	103,585,000	-
Cassa Depositi e Prestiti	103,585,000	-	103,585,000
Industrial Development Corporation	100,565,184	100,565,184	-
Exim Bank India	100,000,000	75,000,000	25,000,000
KfW	100,000,000	-	100,000,000
The Export-Import Bank of Korea	100,000,000	-	100,000,000
Japan International Cooperation Agency-Commercial Facility	93,226,500	93,226,500	-
Opec Fund for International Development	90,000,000	90,000,000	-
Development Bank of the Republic of Belarus -I	71,055,917	22,533,452	48,522,465
Arab Bank for Econmic Development in Africa	65,000,000	65,000,000	-
Finnish Export Credit-Sumitomo Mitsui Banking Corporation	56,634,521	56,634,521	-
African Development Bank	50,000,000	40,000,000	10,000,000
British International Investment	50,000,000	50,000,000	-
Invest International (formerly FMO)	44,400,000	-	44,400,000
Oesterreichische Entwicklungsbank AG	25,000,000	25,000,000	-
Development Finance institute Canada	20,000,000	20,000,000	-
World Bank Facility-Technical Assistance Facility	15,000,000	12,156,778	2,843,222
The Export-Import Bank of the United States	No limit	-	-
	4,560,645,401	3,175,811,514	1,384,833,887



## 41. Notes to the Statement of Cash Flows (continued)

### d. Facilities Available for Lending (continued)

As at 31 December 2024 (continued):

SHORT-TERM FACILITIES	GROUP AND BANK		
	FACILITIES AVAILABLE	FACILITIES UTILISED	FACILITIES UNUTILISED
LENDER	USD	USD	USD
Global Syndication 2024	1,000,000,000	1,000,000,000	-
Global Syndication 2023	506,923,424	506,923,424	-
Asia Syndication 2022	500,000,000	500,000,000	-
Global Syndication 2022	494,949,725	494,949,725	-
National Bank of Ethiopia	301,000,000	301,000,000	-
China Export and Import Bank	300,000,000	300,000,000	-
The Bank of Tokyo Mitsubishi UFJ, Ltd	250,000,000	250,000,000	-
Sumitomo Mitsui Banking Corporation	200,000,000	-	200,000,000
Samurai 2021	195,000,000	195,000,000	-
Mashreq Bank	186,126,652	186,126,652	-
Commerzbank	176,937,800	176,937,800	-
Standard Chartered Bank London	150,000,000	150,000,000	-
Citibank	120,000,000	-	120,000,000
British International Investment PLC	100,000,000	100,000,000	-
Cassa Depositi e Prestiti	82,868,000	82,868,000	-
Mauritius Commercial Bank	75,000,000	-	75,000,000
ADCB - Abu Dhabi Commercial Bank	75,000,000	75,000,000	-
ING Bank	51,792,500	-	51,792,500
Kenya Commercial Bank	50,491,144	50,491,144	-
African Development Bank	50,000,000	50,000,000	-
Mizuho Bank London	50,000,000	-	50,000,000
NORFUND	40,000,000	40,000,000	-
Nedbank	35,000,000	35,000,000	-
Emirates NBD Group	35,000,000	-	35,000,000
BHF Bank	31,075,500	-	31,075,500
KBC Bank	25,896,250	-	25,896,250
DZ Bank	15,158,226	-	15,158,226
Rand Merchant Bank	15,000,000	-	15,000,000
Absa Bank	15,000,000	-	15,000,000
Nouvbank	13,819,000	13,819,000	-
Africa 50 Financement de Projets	11,682,251	11,682,251	-
Banque Nationale du Rwanda	10,000,000	10,000,000	-
Banque de Commerce de placement	9,032,000	-	9,032,000
African Trade Insurance Agency	7,125,658	7,125,658	-
	5,179,878,130	4,536,923,654	642,954,476
<b>TOTAL FACILITIES</b>			
<b>As at 31 December 2024</b>	9,740,523,531	7,712,735,168	2,027,788,363

#### Note:

Facilities utilised include outstanding letters of credit amounting to USD 242,155,443 (December 2023: USD 39,985,074 )  
- Note 44.

## 41. Notes to the Statement of Cash Flows (continued)

### d. Facilities Available for Lending

As at 31 December 2023 the following facilities were available to the Group and Bank for lending:

LONG-TERM FACILITIES	GROUP AND BANK		
	FACILITIES AVAILABLE	FACILITIES UTILISED	FACILITIES UNUTILISED
LENDER	USD	USD	USD
Eurobond I	750,000,000	750,000,000	-
Eurobond II	650,000,000	650,000,000	-
World Bank Facility-Infrastructure Facility	400,000,000	75,560,000	324,440,000
MIGA Guaranteed Syndicated	378,847,829	378,847,829	-
Japan Bank for International Corporation	350,000,000	98,590,500	251,409,500
Agence Francaise De Development	347,520,000	150,300,000	197,220,000
MIGA Guaranteed Syndicated	328,635,000	328,635,000	-
African Development Bank	230,000,000	230,000,000	-
European Investment Bank	210,443,200	118,120,000	92,323,200
KfW	160,000,000	160,000,000	-
Industrial Development Corporation	100,565,184	100,565,184	-
Exim Bank India	100,000,000	75,000,000	25,000,000
KfW	100,000,000	-	100,000,000
Korea Export and Import Bank	100,000,000	-	100,000,000
Opec Fund for International Development	90,000,000	90,000,000	-
Development Bank of the Republic of Belarus-I	71,055,917	22,533,452	48,522,465
Arab Bank for Econmic Development in Africa	65,000,000	65,000,000	-
Cassa Depositi e Prestiti	56,640,000	56,640,000	-
Finnish Export Credit -Sumitomo Mitsui Banking Corporation	56,634,521	56,634,521	-
African Development Bank	50,000,000	40,000,000	10,000,000
British International Investment	50,000,000	50,000,000	-
Invest International (formerly FMO)	44,400,000	-	44,400,000
Standard Chartered Bank / USAID	25,703,000	25,703,000	-
Oesterreichische Entwicklungsbank AG	25,000,000	25,000,000	-
Development Finance institute Canada	20,000,000	20,000,000	-
World Bank Facility-Technical Assistance Facility	15,000,000	5,265,846	9,734,154
Exim Bank USA	No limit	No limit	-
	4,775,444,651	3,572,395,332	1,203,049,319

## 41. Notes to the Statement of Cash Flows (continued)

### d. Facilities Available for Lending (continued)

As at 31 December 2023 (continued):

SHORT-TERM FACILITIES	GROUP AND BANK		
	FACILITIES AVAILABLE	FACILITIES UTILISED	FACILITIES UNUTILISED
LENDER	USD	USD	USD
Global Syndication 2022	864,308,566	864,308,566	-
Global Syndication 2023	510,732,919	510,732,919	-
Asia Syndication 2022	500,000,000	500,000,000	-
Standard Chartered Bank London	400,000,000	400,000,000	-
Global Syndication 2021	346,246,201	346,246,201	-
National Bank of Ethiopia	301,000,000	301,000,000	-
Chine Export and Import Bank	300,000,000	300,000,000	-
Sumitomo Mitsui Banking Corporation	200,000,000	-	200,000,000
Mashreq Bank	200,000,000	100,000,000	100,000,000
The Bank of Tokyo Mitsubishi UFJ, Ltd	150,000,000	150,000,000	-
Citibank	120,000,000	101,662,923	18,337,077
Samurai 2021	115,000,000	115,000,000	-
Cassa Depositi e Prestiti S.p.A	109,545,000	109,545,000	-
British International Investment PLC	100,000,000	100,000,000	-
Commerzbank	96,295,000	96,295,000	-
Mauritius Commercial Bank	75,000,000	-	75,000,000
Abu Dhabi Commercial Bank PJSC	75,000,000	75,000,000	-
Kenya Commercial Bank	61,209,139	61,209,139	-
Nedbank	60,000,000	60,000,000	-
ING Bank	54,772,500	-	54,772,500
African Development Bank	50,000,000	50,000,000	-
Mizuho Bank London	50,000,000	-	50,000,000
Norfund	40,000,000	40,000,000	-
Emirates NBD Group	35,000,000	-	35,000,000
BHF Bank	32,863,500	-	32,863,500
KBC Bank	27,386,250	-	27,386,250
Nouvbank	24,263,555	24,263,555	-
Africa 50 Financement de Projets	18,872,389	18,872,389	-
DZ Bank	15,158,226	-	15,158,226
Rand Merchant Bank	15,000,000	-	15,000,000
Absa Bank	15,000,000	-	15,000,000
Banque de Commerce de placement	8,495,500	-	8,495,500
African Trade Insurance Agency	5,894,365	5,894,365	-
Banque Commerciale du Burundi	3,011,406	3,011,406	-
	4,980,054,516	4,333,041,463	647,013,053
<b>TOTAL FACILITIES</b>			
<b>As at 31 December 2023</b>	9,755,499,167	7,905,436,795	1,850,062,372

## 42. Fair Value of Financial Instruments

### Financial Instruments Recorded at Fair Value

The Group measures financial assets such as derivative financial instruments, quoted and unquoted investments and non-financial assets such as investment property at fair value at reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing the categorisation (based on the lowest-level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

### Determination of Fair Value and Fair Value Hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- Level 1: Quoted (unadjusted) prices in active markets for identical assets or liabilities.
- Level 2: Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and
- Level 3: Techniques that use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

The objective of valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date.

The following table shows an analysis of the Group's financial instruments and non-financial assets recorded at fair value of the fair value hierarchy:

	GROUP			
	LEVEL 1	LEVEL 2	LEVEL 3	TOTAL
As at 31 December 2024	USD	USD	USD	USD
<b>Financial assets</b>				
Derivative financial instruments	-	62,162,697	-	62,162,697
Trade Fund loan receivables	-	256,359,097	-	256,359,097
Equity investments at fair value through OCI	1,970,338	-	65,722,001	67,692,339
<b>Non-financial assets</b>				
Investment property	-	-	8,923,990	8,923,990
	1,970,338	318,521,794	74,645,991	395,138,123

## 42. Fair Value of Financial Instruments (continued)

### Financial Instruments Recorded at Fair Value (continued)

The following table shows an analysis of the Group's financial instruments and non-financial assets recorded at fair value of the fair value hierarchy:

	GROUP			
	LEVEL 1	LEVEL 2	LEVEL 3	TOTAL
	USD	USD	USD	USD
<b>As at 31 December 2023</b>				
<b>FINANCIAL ASSETS</b>				
Derivative financial instruments	-	4,248,951	-	4,248,951
Trade Fund loan receivables	-	146,140,978	-	146,140,978
Equity investments at fair value through OCI	2,729,000	-	69,151,869	71,880,869
<b>NON-FINANCIAL ASSETS</b>				
Investment property	-	-	8,020,916	8,020,916
	2,729,000	150,389,929	77,172,785	230,291,714

The following table shows an analysis of the Bank's financial instruments and non-financial assets recorded at fair value of the fair value hierarchy:

	BANK			
	LEVEL 1	LEVEL 2	LEVEL 3	TOTAL
	USD	USD	USD	USD
<b>As at 31 December 2024</b>				
<b>FINANCIAL ASSETS</b>				
Net derivative financial instruments	-	62,162,697	-	62,162,697
Equity investments at fair value through OCI	1,970,338	-	65,722,001	67,692,339
<b>NON-FINANCIAL ASSETS</b>				
Investment property	-	-	8,923,990	8,923,990
	1,970,338	62,162,697	74,645,991	138,779,026
<b>As at 31 December 2023</b>				
<b>FINANCIAL ASSETS</b>				
Net derivative financial instruments	-	4,248,951	-	4,248,951
Equity investments at fair value through OCI	2,729,000	-	69,151,869	71,880,869
<b>NON-FINANCIAL ASSETS</b>				
Investment property	-	-	8,020,916	8,020,916
	2,729,000	4,248,951	77,172,785	84,150,736

There were no transfers in between fair value hierarchy levels.

### Valuation Techniques for Financial Instruments Recorded at Fair Value

#### Quoted investments:

Level 1 is made up of the Group's equity investment in Cable and Wireless Seychelles (CWS) amounting to USD 1,970,338 CWS is listed on MERJ Exchange.

#### Unquoted investments valuation:

Currency swaps, interest rate swaps and currency forward contracts are derivative products valued using a valuation technique with market-observable inputs. The most frequently applied valuation technique is the swap model using present value calculations for determining fair values of financial instruments, which are included within Level 2. The valuation is done in the Treasury Management System where these instruments are managed.

The Group invests in private equity companies which are not quoted in an active market. Transactions in such investments do not occur on a regular basis. The Group contracts experts to value these investments. Valuation is done using International Private Equity Valuation Guidelines for these positions. These have been recognised as Level 3.

## 42. Fair Value of Financial Instruments (continued)

### Financial Instruments Recorded at Fair Value (continued)

#### Unquoted investments valuation (continued):

For Trade Fund Receivables, a discounted cash flow method is used. This method involves forecasting future cash flows through to maturity and discounting each cash flow back to present value using an appropriate discount curve. In forecasting future cash flows, the repayment profile of each investment is considered. The inputs used for the valuation of the financial investments are obtained from external market data vendors. These have been recognised as Level 2.

For Investment Property at fair value, valuation techniques (with significant unobservable inputs) are used in estimating the fair value of the real estate properties, and have been classified as Level 3.

### Comparison of Carrying Amounts and Fair Values for Assets and Liabilities not Held at Fair Value

The fair value is an estimate of the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The following tables summarise the fair value, determined using Level 3 inputs, for assets and liabilities not measured at fair value on the entity's statement of financial position:

	GROUP				
	LEVEL 1	LEVEL 2	LEVEL 3	FAIR VALUE	CARRYING VALUE
As at 31 December 2024	USD	USD	USD	USD	USD
<b>ASSETS</b>					
Cash and balances held with other banks	-	-	1,651,532,967	1,651,532,967	1,651,532,967
Project and Trade finance loans	-	-	6,840,221,217	6,840,221,217	6,840,221,217
Investment in Government securities	-	-	841,906,952	841,906,952	841,906,952
Investment in Corporate Bonds	-	-	40,630,615	40,630,615	40,630,615
Other receivables	-	-	98,661,664	98,661,664	98,661,664
Other assets	-	-	39,681,626	39,681,626	39,681,626
	-	-	9,512,635,042	9,512,635,042	9,512,635,042
<b>LIABILITIES</b>					
Collection accounts	-	-	172,330,020	172,330,020	172,330,020
Short term and long term borrowings	-	-	7,013,384,553	7,013,384,553	7,013,384,553
Other payables and provisions	-	-	404,532,454	404,532,454	404,532,454
	-	-	7,590,247,027	7,590,247,027	7,590,247,027
<b>As at 31 December 2023</b>					
Cash and balances held with other banks	-	-	3,023,195,837	3,023,195,837	3,023,195,837
Project and Trade finance loans	-	-	6,718,676,128	6,718,676,128	6,718,676,128
Investment in Government securities	-	-	51,867,034	51,867,034	51,867,034
Other receivables	-	-	42,333,144	42,333,144	42,333,144
Other assets	-	-	37,617,084	37,617,084	37,617,084
	-	-	9,873,689,227	9,873,689,227	9,873,689,227
<b>LIABILITIES</b>					
Collection accounts	-	-	289,437,554	289,437,554	289,437,554
Short term and long term borrowings	-	-	7,345,762,149	7,345,762,149	7,345,762,149
Other payables and provisions	-	-	249,493,304	249,493,304	249,493,304
	-	-	7,884,693,007	7,884,693,007	7,884,693,007



## 42. Fair Value of Financial Instruments (continued)

### Comparison of Carrying Amounts and Fair Values for Assets and Liabilities not Held at Fair Value (continued)

	BANK				
	LEVEL 1	LEVEL 2	LEVEL 3	FAIR VALUE	CARRYING VALUE
	USD	USD	USD	USD	USD
<b>As at 31 December 2024</b>					
<b>ASSETS</b>					
Cash and balances held with other banks	-	-	1,179,618,435	1,179,618,435	1,179,618,435
Project and Trade finance loans	-	-	6,837,389,165	6,837,389,165	6,837,389,165
Investment in Government securities	-	-	805,677,931	805,677,931	805,677,931
Other receivables	-	-	109,791,952	109,791,952	109,791,952
Other assets	-	-	179,160,206	179,160,206	179,160,206
	-	-	9,111,637,688	9,111,637,688	9,111,637,688
<b>LIABILITIES</b>					
Collection accounts	-	-	172,330,020	172,330,020	172,330,020
Short term and long term borrowings	-	-	7,013,384,553	7,013,384,553	7,013,384,553
Other payables and provisions	-	-	265,566,044	265,566,044	265,566,044
	-	-	7,451,280,616	7,451,280,616	7,451,280,616
<b>As at 31 December 2023</b>					
<b>ASSETS</b>					
Cash and balances held with other banks	-	-	2,982,128,700	2,982,128,700	2,982,128,700
Project and Trade finance loans	-	-	6,715,917,507	6,715,917,507	6,715,917,507
Investment in Government securities	-	-	42,168,768	42,168,768	42,168,768
Other receivables	-	-	55,826,198	55,826,198	55,826,198
Other assets	-	-	129,349,171	129,349,171	129,349,171
	-	-	9,925,390,344	9,925,390,344	9,925,390,344
<b>LIABILITIES</b>					
Collection accounts	-	-	289,437,554	289,437,554	289,437,554
Short term and long term borrowings	-	-	7,345,762,149	7,345,762,149	7,345,762,149
Other payables and provisions	-	-	190,792,047	190,792,047	190,792,047
	-	-	7,825,991,750	7,825,991,750	7,825,991,750

#### Cash and Balances Held With Other Banks:

The carrying amount of cash and balances with other banks are reasonable approximation of fair value.

#### Project and Trade Finance Loans:

Trade and project finance loans are net of charges for impairment. The estimated fair value of loans and advances represents the discounted amount of estimated future cash flows expected to be received. Expected cash flows are discounted at current market rates to determine fair value.

#### Investment in Government Securities:

Government securities at amortised costs are non-derivative financial assets with fixed or determinable payments and fixed maturities that the directors have the positive intention and ability to hold to maturity. They are initially recognised at fair value and measured subsequently at amortised cost, using the effective interest method.

#### Other receivables and Other Assets:

The carrying amounts of these balances approximate their fair values.

#### Collection Accounts:

Due to the nature of the collection account, their carrying amount is considered to be the same as their fair value.

## 42. Fair Value of Financial Instruments (continued)

### Comparison of Carrying Amounts and Fair Values for Assets and Liabilities not Held at Fair Value (continued)

#### Short Term and Long Term Borrowings:

The fair values of short term and long term borrowings are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy due to the use of unobservable inputs, including the Bank's own credit risk.

#### Other Payables and Provisions:

The carrying amounts of other payables and provisions are reasonable approximation of fair value.

#### Unobservable Inputs Sensitivity Analysis

The significant unobservable valuation input used in obtaining the value of unquoted equity investments was the Enterprise Value/ Earnings Before Interest Tax Depreciation and Amortisation (EV/EBITDA Multiple) of similar companies.

For derivative financial instruments, the Group applied valuation technique is the swap model using present value calculations.

The Group used discounted cashflows method and the inputs used for the valuation of the financial investments are obtained from external market data vendors.

The significant unobservable valuation input used in obtaining the value of the investment property was annual market rentals of similar properties.

The table below shows the impact on the fair value of the Level 2 and Level 3 financial assets should the unobservable inputs increase or decrease by 5%. The positive and negative effects are approximately the same.

GROUP	As at 31 December 2024			As at 31 December 2023	
	VALUATION TECHNIQUE	CARRYING AMOUNT	EFFECT OF 5% CHANGE	CARRYING AMOUNT	EFFECT OF 5% CHANGE
		USD	USD	USD	USD
Derivative financial instruments	System-built Model	62,162,697	3,108,135	4,248,951	212,448
Trade Fund loan receivables	Similar Companies	256,359,097	12,817,955	146,140,978	7,307,049
Equity investments at FVOCI	EV/EBITDA Multiple	65,722,001	3,286,100	69,151,869	3,457,593
Investment property	Property Rentals	8,923,990	446,200	8,020,916	401,046
		393,167,785	19,658,390	227,562,714	11,378,136
<b>BANK</b>					
Derivative financial instruments	System-built Model	62,162,697	3,108,135	4,248,951	212,448
Equity investments at FVOCI	EV/EBITDA Multiple	65,722,001	3,286,100	69,151,869	3,457,593
Investment property	Property Rentals	8,923,990	446,200	8,020,916	401,046
		136,808,688	6,840,435	81,421,736	4,071,087

## 42. Fair Value of Financial Instruments (continued)

### Level 3 Reconciliation

The following table shows a reconciliation of all movements in the fair value of financial instruments categorised within Level 3 between the beginning and the end of the reporting year:

	GROUP AND BANK		
	EQUITY INVESTMENT	INVESTMENT PROPERTY	TOTAL
	USD	USD	USD
<b>As at 31 December 2023</b>			
As at 1 January	71,452,098	5,009,560	76,461,658
Additions	-	3,011,356	3,011,356
Disposals*	194,417	-	194,417
Total fair value gains and losses	234,354	-	234,354
<b>As at end of period</b>	<b>71,880,869</b>	<b>8,020,916</b>	<b>79,901,785</b>
<b>As at 31 December 2024</b>			
As at 1 January	71,880,869	8,020,916	79,901,785
Additions	-	183,704	183,704
Disposals	(11,389)	-	(11,389)
Total fair value gains and losses	(4,177,141)	-	(4,177,141)
<b>As at end of period</b>	<b>67,692,339</b>	<b>8,204,620</b>	<b>75,896,959</b>

## 43. Segment Reporting

The Group's main business is offering loan products, which are carried out in distinct geographic coverage areas. As such, the Group has chosen to organise its business based on the loan products offered as well as coverage areas for the segmental reporting. The main types of loan products are:

- Trade finance - Short-term and structured medium-term financing in support of trading activities such as imports and exports in various Member States.
- Project finance - Medium and long-term financing of variable and commercially oriented public and private sector projects and investments in various economic sectors or industries.

In addition to the loan products segments, the Group has other segments which it recognises as follows:

- Corporate - Non-lending activities that do not fall under core products of trade finance and project finance.
- Subsidiaries - comprising the non-banking units in the Group.

The Group also has miscellaneous income like rental of office premises which cannot be directly attributed to the Group's main business. In addition, the Group participates in the investment of government securities, corporate bonds and other unlisted equity investments. Segment assets and liabilities comprise operating assets and liabilities, which form the majority of the statement of financial position.

There are no internal sales between regions. All other transactions between the business segments are the normal commercial terms and conditions.

The Group's main coverage areas are:

- East Africa — covering Kenya, Rwanda, Tanzania and Uganda.
- North East Africa — covering Djibouti, Egypt, Ethiopia, South Sudan and Sudan.
- Southern Africa — covering Malawi, eSwatini, Zambia and Zimbabwe.
- Franco-Lusophone Africa — covering Comoros, Mauritius, Madagascar, Mozambique and Seychelles.
- Congo and Prospective Africa — covering DR Congo, Ghana, Senegal and other countries yet to be determined.
- Multi Regional - comprising conglomerates operating across various coverage regions.
- Corporate - Non-lending activities that do not fall under core products of trade finance and project finance.
- The corporate segment is made up of all service departments of the Bank.
- Subsidiaries - comprising all other the non- banking units specifically entities in the Group other than the Bank.
- Subsidiaries - comprising the non- banking units in the Group.

## 43. Segment Reporting (continued)

STATEMENT OF COMPREHENSIVE INCOME	GROUP AND BANK				
	TRADE FINANCE	PROJECT FINANCE	CORPORATE	SUBSIDIARIES	TOTAL
	USD	USD	USD	USD	USD
<b>For the year ended 31 December 2024</b>					
Gross interest income	377,422,455	249,958,540	111,962,086	3,097,430	742,440,511
Interest expense	(304,320,288)	(105,382,585)	(66,694,930)	(1,038,280)	(477,436,083)
Net interest income	73,102,167	144,575,955	45,267,156	2,059,150	265,004,428
Other borrowing costs	-	-	(6,420,432)	-	(6,420,432)
Fee and commission income	10,828,223	2,916,063	-	25,000	13,769,286
Fair value gains on financial assets-derivatives	-	-	33,903,387	-	33,903,387
Fair value gains on financial assets-ESATF loans	-	-	-	7,896,904	7,896,904
Valuation of investment property	-	-	719,370	-	719,370
Risk mitigation costs	(30,717,246)	(3,054,626)	(7,021,622)	7,476,910	(33,316,584)
Other income	-	-	2,999,160	13,653,148	16,652,308
Other assets written-off	-	-	(2,500,188)	-	(2,500,188)
Operating expenses	(6,054,708)	(1,487,196)	(41,602,502)	(3,240,317)	(52,384,723)
Depreciation and amortisation	-	-	(2,311,706)	-	(2,311,706)
Impairment on assets	(9,508,320)	(45,179,436)	(460,534)	(74,733)	(55,223,023)
Impairment on off-balance sheet commitments	244,339	811,404	-	-	1,055,743
Impairment on corporate bonds	-	-	-	(709,894)	(709,894)
Foreign exchange gain	-	-	(15,492,847)	(100,403)	(15,593,250)
<b>Profit for year</b>	<b>37,894,455</b>	<b>98,582,164</b>	<b>7,079,242</b>	<b>26,985,765</b>	<b>170,541,626</b>
<b>For the year ended 31 December 2023</b>					
Gross interest income	395,581,580	214,740,531	111,568,564	1,689,732	723,580,407
Interest expense	(197,722,988)	(157,097,318)	(61,351,386)	(199,148)	(416,370,840)
Net interest income	197,858,592	57,643,213	50,217,178	1,490,584	307,209,567
Other borrowing costs	-	-	(3,510,744)	-	(3,510,744)
Fee and commission income	13,906,450	2,462,112	-	-	16,368,562
Fair value gains on financial assets-derivatives	-	-	12,347,138	-	12,347,138
Fair value gains on financial assets-ESATF loans	-	-	-	16,236,861	16,236,861
Risk mitigation costs	(29,281,423)	(8,900,046)	(6,552,223)	3,663,140	(41,070,552)
Other income	-	-	6,236,758	98,097	6,334,855
Other assets recovered	-	381,887	-	-	381,887
Other assets written-off	-	(365,579)	-	-	(365,579)
Operating expenses	(5,622,316)	(1,405,579)	(41,120,921)	(2,656,770)	(50,805,586)
Depreciation and amortisation	-	-	(2,495,161)	-	(2,495,161)
Impairment on assets	(16,101,190)	(9,377,884)	449,791	(171,272)	(25,200,555)
Impairment on off-balance sheet commitments	(2,328,689)	(435,180)	-	-	(2,763,869)
Foreign exchange gain	-	-	(3,244,120)	176,082	(3,068,038)
<b>Profit for year</b>	<b>158,431,424</b>	<b>40,002,944</b>	<b>12,327,696</b>	<b>18,836,722</b>	<b>229,598,786</b>

### 43. Segment Reporting (continued)

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>Gross Interest income from major groups</b>				
Groups contributing 10% or more of revenue	270,921,179	-	270,921,179	-
All other customers	471,519,332	723,580,407	468,421,902	721,890,675
	742,440,511	723,580,407	739,343,081	721,890,675

STATEMENT OF FINANCIAL POSITION	TRADE FINANCE	PROJECT FINANCE	CORPORATE	SUBSIDIARIES	TOTAL
	USD	USD	USD	USD	USD
<b>As at 31 December 2024</b>					
<b>ASSETS</b>					
Cash and balances held with other banks	2,506,002	-	1,629,786,640	19,240,325	1,651,532,967
Investment in Government securities	-	-	805,677,931	36,229,022	841,906,952
Investment in corporate bonds	-	-	-	40,630,615	40,630,615
Derivative financial instruments	62,162,697	-	-	-	62,162,697
Other receivables	-	-	109,791,952	(11,130,288)	98,661,664
Trade Fund loan receivables	-	-	-	256,359,097	256,359,097
Trade finance loans	4,599,238,845	-	-	2,832,052	4,602,070,897
Project loans	-	2,238,150,320	-	-	2,238,150,320
Equity investments - at fair value through OCI	-	67,692,339	-	-	67,692,339
Property and equipment	-	-	37,423,023	-	37,423,023
Investment property	-	-	8,923,990	-	8,923,990
Right of use asset	-	-	2,228,720	-	2,228,720
Intangible assets	-	-	29,883	-	29,883
<b>Total Assets</b>	4,663,907,544	2,305,842,659	2,593,862,139	344,160,823	9,907,773,165
<b>LIABILITIES</b>					
Short term borrowings	4,482,774,367	-	-	-	4,482,774,367
Long term borrowings	-	2,530,610,185	-	-	2,530,610,185
Collection account deposits	172,330,020	-	-	-	172,330,020
Provision for service and leave pay	-	-	13,540,264	184,253	13,724,517
Non-controlling interest payables	-	-	-	153,451,272	153,451,272
Other payables	-	-	252,025,780	(944,598)	251,081,182
<b>Total Liabilities</b>	4,655,104,387	2,530,610,185	265,566,044	152,690,927	7,603,971,544
Shareholders' funds	-	-	2,260,515,725	-	2,260,515,725
Non-controlling Interest	-	-	-	43,285,896	43,285,896
<b>Total Equity</b>	-	-	2,260,515,725	43,285,896	2,303,801,621
<b>Total Equity and Liabilities</b>	4,655,104,387	2,530,610,185	2,526,081,769	195,976,823	9,907,773,164

## 43. Segment Reporting (continued)

STATEMENT OF FINANCIAL POSITION	TRADE FINANCE	PROJECT FINANCE	CORPORATE	SUBSIDIARIES	TOTAL
As at 31 December 2023	USD	USD	USD	USD	USD
<b>ASSETS</b>					
Cash and balances held with other banks	2,506,003	-	2,979,622,697	41,067,137	3,023,195,837
Investment in Government securities	-	-	42,168,768	9,698,266	51,867,034
Derivative financial instruments	4,248,951	-	-	-	4,248,951
Other receivables	-	-	55,826,198	(13,493,054)	42,333,144
Trade Fund loan receivables	-	-	-	146,140,978	146,140,978
Trade finance loans	4,584,822,529	-	-	2,758,621	4,587,581,150
Project loans	-	2,131,094,979	-	-	2,131,094,979
Equity investments at fair value through OCI	-	71,880,869	-	-	71,880,869
Property and equipment	-	-	37,421,800	-	37,421,800
Investment property	-	-	8,020,916	-	8,020,916
Right of use asset	-	-	2,253,507	-	2,253,507
Intangible assets	-	-	195,284	-	195,284
<b>Total Assets</b>	<b>4,591,577,483</b>	<b>2,202,975,848</b>	<b>3,125,509,170</b>	<b>186,171,948</b>	<b>10,106,234,449</b>
<b>LIABILITIES</b>					
Short term borrowings	4,379,401,963	-	-	-	4,379,401,963
Long term borrowings	-	2,966,360,186	-	-	2,966,360,186
Collection account deposits	289,437,554	-	-	-	289,437,554
Provision for service and leave pay	-	-	12,911,887	138,626	13,050,513
Non-controlling interest payables	-	-	-	79,064,874	79,064,874
Other payables	-	-	177,880,159	(7,451,729)	170,428,430
<b>Total Liabilities</b>	<b>4,668,839,517</b>	<b>2,966,360,186</b>	<b>190,792,046</b>	<b>71,751,771</b>	<b>7,897,743,520</b>
Shareholders' funds	-	-	2,195,017,052	-	2,195,017,052
Non-controlling Interest	-	-	-	13,473,877	13,473,877
<b>Total Equity</b>	<b>-</b>	<b>-</b>	<b>2,195,017,052</b>	<b>13,473,877</b>	<b>2,208,490,929</b>
<b>Total Liabilities and Equity</b>	<b>4,668,839,517</b>	<b>2,966,360,186</b>	<b>2,385,809,098</b>	<b>85,225,648</b>	<b>10,106,234,449</b>



### 43. Segment Reporting (continued)

The table below analyses the breakdown of segmental assets, liabilities, income and expenses;

STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)	GROUP AND BANK									
	EAST AFRICA	NORTH EAST AFRICA	SOUTHERN AFRICA	FRANCO LUSOPHONE	CONGO AND PROSPECTIVE AFRICA	MULTI- REGIONAL	TOTAL LENDING OPERATIONS	CORPORATE	SUBSIDIARIES	CONSOLIDATED/ GROUP TOTAL
	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
<b>For the year ended 31 December 2024</b>										
Interest income	198,428,705	189,736,884	125,076,629	50,498,115	19,548,058	44,092,604	627,380,995	111,962,086	3,097,430	742,440,511
Interest expense	(129,342,921)	(123,722,394)	(82,227,594)	(32,925,976)	(12,754,040)	(28,729,948)	(409,702,873)	(66,694,930)	(1,038,280)	(477,436,083)
Net interest income	69,085,784	66,014,490	42,849,035	17,572,139	6,794,018	15,362,656	217,678,122	45,267,156	2,059,150	265,004,428
Other borrowing costs	-	-	-	-	-	-	-	(6,420,432)	-	(6,420,432)
Fees and commission	5,245,105	7,845,344	155,187	349,488	149,162	-	13,744,286	-	25,000	13,769,286
FV gains on financial assets - derivatives	-	-	-	-	-	-	-	33,903,387	-	33,903,387
FV gains on financial assets - ESATF loans	-	-	-	-	-	-	-	-	7,896,904	7,896,904
Valuation of investment property	-	-	-	-	-	-	-	719,370	-	719,370
Net trading income	74,330,889	73,859,834	43,004,222	17,921,627	6,943,180	15,362,656	231,422,408	73,469,481	9,981,054	314,872,943
Risk mitigation risk	(9,662,685)	(12,285,244)	(11,823,944)	-	-	-	(33,771,873)	(7,021,622)	7,476,910	(33,316,585)
Other income	-	-	-	-	-	-	-	2,999,160	13,653,148	16,652,308
Depreciation and amortisation	-	-	-	-	-	-	-	(2,311,706)	-	(2,311,706)
Operating expenses	(518,814)	(781,879)	(693,651)	(839,518)	(528,612)	(4,179,429)	(7,541,903)	(41,602,503)	(3,240,317)	(52,384,723)
Impairment on assets	(30,440,420)	(17,172,871)	(13,865,272)	(3,232,778)	7,899,400	3,179,928	(53,632,013)	(460,534)	(74,733)	(54,167,280)
Impairment on other assets	-	-	-	-	-	-	-	(2,500,188)	-	(2,500,188)
Impairment on corporate bonds	-	-	-	-	-	-	-	-	(709,894)	(709,894)
Foreign exchange gain	-	-	-	-	-	-	-	(15,492,847)	(100,403)	(15,593,250)
<b>Profit for the year</b>	<b>33,708,970</b>	<b>43,619,840</b>	<b>16,621,355</b>	<b>13,849,331</b>	<b>14,313,968</b>	<b>14,363,155</b>	<b>136,476,619</b>	<b>7,079,241</b>	<b>26,985,765</b>	<b>170,541,625</b>

## 43. Segment Reporting (continued)

STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)	GROUP AND BANK									
	EAST AFRICA	NORTH EAST AFRICA	SOUTHERN AFRICA	FRANCO LUSOPHONE	CONGO AND PROSPECTIVE AFRICA	MULTI- REGIONAL	TOTAL LENDING OPERATIONS	CORPORATE	SUBSIDIARIES	CONSOLIDATED/ GROUP TOTAL
	USD	USD	USD	USD	USD	USD	USD	USD	USD	USD
<b>For the year ended 31 December 2023</b>										
Interest income	164,847,707	215,739,375	113,213,289	51,275,571	11,544,544	53,701,625	610,322,111	111,568,564	1,689,732	723,580,407
Interest expense	(95,894,454)	(125,264,191)	(66,033,206)	(29,740,125)	(6,745,620)	(31,142,710)	(354,820,306)	(61,351,386)	(199,148)	(416,370,840)
Net interest income	68,953,253	90,475,184	47,180,083	21,535,446	4,798,924	22,558,915	255,501,805	50,217,178	1,490,584	307,209,567
Other borrowing costs	-	-	-	-	-	-	-	(3,510,744)	-	(3,510,744)
Fees and commission income	6,108,710	8,460,195	416,665	668,545	714,447	-	16,368,562	-	-	16,368,562
FV gains on financial assets - derivatives	-	-	-	-	-	-	-	12,347,138	-	12,347,138
FV gains on financial assets - ESATF loans	-	-	-	-	-	-	-	-	16,236,861	16,236,861
Net trading income	74,330,889	73,859,834	43,004,222	17,921,627	6,943,180	15,362,656	231,422,408	73,469,481	9,981,054	314,872,943
Risk mitigation risk	(9,692,456)	(11,183,447)	(17,305,566)	-	-	-	(38,181,469)	(6,552,223)	3,663,140.00	(41,070,552)
Other income	-	-	-	-	-	-	-	6,618,645	98,097	6,716,742
Depreciation and amortisation	-	-	-	-	-	-	-	(1,976,953)	-	(1,976,953)
Operating expenses	(496,594)	(736,731)	(772,056)	(1,108,958)	(446,229)	(3,985,535)	(7,546,103)	(41,120,921)	(2,656,770)	(51,323,794)
Impairment on assets	9,031,477	3,596,747	(9,029,858)	(21,680,448)	(9,482,335)	(678,526)	(28,242,943)	449,791	(171,272)	(27,964,424)
Impairment on other assets	(164,677)	-	(90,000)	(110,902)	-	-	(365,579)	-	-	(365,579)
Foreign exchange gain	-	-	-	-	-	-	-	(3,244,120)	176,082	(3,068,038)
<b>Profit for the year</b>	<b>73,739,713</b>	<b>90,611,948</b>	<b>20,399,268</b>	<b>(696,317)</b>	<b>(4,415,193)</b>	<b>17,894,854</b>	<b>197,534,273</b>	<b>13,227,791</b>	<b>18,836,722</b>	<b>229,598,786</b>

## 44. Contingencies and Commitments

### a. Approved Capital Expenditure

	GROUP AND BANK	
	2024	2023
	USD	USD
Approved but not contracted	3,144,957	4,148,256
Approved and contracted	2,112,043	38,936,134

### b. Loans Committed but not Disbursed

Project loans	68,092,427	131,334,919
Trade finance loans	55,931,995	371,187,288
	124,024,422	502,522,207

### c. Letters of Credit and Guarantees \*

Letters of credit - Project loans	-	12,376,445
- Trade loans	235,452,843	27,608,629
	235,452,843	39,985,074
Guarantees	6,702,600	10,000,000
	242,155,443	49,985,074

### d. Unpaid capital subscriptions

Equity investments (Note 24)	1,364,747	1,376,136
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\* In line with normal banking operations, the Group conducts business involving acceptances, guarantees and performances. The majority of these facilities are offset by corresponding obligations of third parties.

### e. Pending Litigation

Litigation is a common occurrence in the banking industry due to the nature of the business. The Group has controls and policies for managing legal claims. Once professional advice has been obtained and the amount of loss reasonably estimated, the Group makes provisions to cater for any adverse effects which the claims may have on its financial standing.

As at 31 December 2024, there were no material legal proceedings involving the Group (December 2023: Nil). No provision has been made as, in the opinion of the Directors and the Group's lawyers, it is unlikely that any significant loss will crystallise.

## 45. Related Party Transactions

### a. Membership and Governance

As a supranational development financial institution with comprising: Class 'A' Shareholders:-twenty two COMESA /African States (the "Member States") three non COMESA States, two non-African States and one institutional member; Class 'B' Shareholders:- one non-African State and thirteen institutional members; Class 'C' Shareholders:- two institutional members. Subscription to the capital of the Group is made by all its members. All the powers of the Group are vested in the Board of Governors, which consists of the Governors appointed by each member the power of the appointing member. The Board of Directors, which is composed nineteen (19) Directors elected by the members is responsible for the conduct of the general operation of the Group, and for this purpose, exercise all the powers delegated to it by the Board of Governors. The Group makes loans to some of its Member States. The Group also borrows funds some of its members. Such loans granted to Member States are approved by the Board of Directors.

The following are the details of the transactions and balances with related parties:

### b. Loans with Member States

GROUP AND BANK		
	2024	2023
	USD	USD
Outstanding loans at 1 January	3,620,690,457	2,536,814,966
Loans disbursed during the period	357,992,489	1,217,503,023
Loan repaid during the period	(211,621,827)	(133,627,532)
<b>Outstanding balances at end of period</b>	<b>3,767,061,119</b>	<b>3,620,690,457</b>
<b>ECL Provisions</b>	<b>97,583,762</b>	<b>83,209,371</b>

Loans to related parties are subject to commercial negotiations on the terms and conditions of varying interest rates and terms. Outstanding balances at year-end are secured by cash security deposits, sovereign undertakings/guarantees and insurance. The loans are granted for an average period of one year.

### c. Borrowings from Member States

GROUP AND BANK		
	2024	2023
	USD	USD
Outstanding borrowings at 1 January	200,000,000	226,250,000
Borrowings received during the period	13,294,305	228,044
Borrowings repaid during the period	(35,794,305)	(26,478,044)
<b>Outstanding balances at end of period</b>	<b>177,500,000</b>	<b>200,000,000</b>

Borrowings from related parties are subject to commercial negotiations on the terms and conditions. The outstanding balances as at year-end are unsecured and there has been no guarantee provided by the Bank for any borrowings from members. The borrowings are for an average period of ten years.

### d. Income and Expenses

GROUP AND BANK		
	2024	2023
	USD	USD
Interest income from loans to members earned during the year	331,735,781	288,599,221
Interest expense on borrowings from members incurred during the year	(14,383,926)	(15,610,528)
Fees and commissions	10,637,213	24,237,862

## 45. Related Party Transactions (continued)

### e. Other Related Parties

The remuneration of members of key management staff during the year was as follows:

GROUP AND BANK		
	2024	2023
	USD	USD
Salaries and other short-term benefits	4,398,340	4,568,203
Defined contribution provident fund	693,045	682,353
Board of Directors' and Board of Governors' allowances	348,680	404,429
Post-employment benefits: Other long term employee benefits	265,208	270,775
	5,705,273	5,925,760

### f. Subsidiaries

GROUP AND BANK		
	2024	2023
	USD	USD
Payable to subsidiaries	14,827,657	6,694,994
Receivable from subsidiaries	11,586,592	15,086,616
Income from related parties	-	1,925,146
Expenses for related parties	63,951	4,783,138

These relate to the Bank's balances with subsidiaries.

The balances have been eliminated on consolidation at Group level.

### g. Share Capital

During the year, all 3,226 Class 'C' shares with a par value of USD 14,624,748 held by Eastern and Southern African Trade and Development Bank Provident Fund were retired. The shareholding as at 31 December 2024 was thus, NIL. (December 2023: share valued at USD 5,340,345 were issued while shares of USD 3,948,591 matured and were retired).

## 46. Currency

The financial statements are presented in United States Dollars (USD). At the reporting date, the conversion rates between one USD and certain other currencies were as analysed below:

	GROUP AND BANK	
	2024	2023
British Pound	0.7982	0.7914
Euro	0.9654	0.9129
United Arab Emirates Dirham	3.6731	3.6727
South Africa Rand	18.8008	18.5296
Zimbabwe Gold	25.7985	-
Zambian Kwacha	27.8838	25.7550
Mauritian Rupee	46.9500	44.3352
Ethiopian Birr	126.7070	56.0000
Kenya Shilling	129.2900	157.1850
Japanese Yen	157.2400	141.9350
Sudanese Pound	647.8102	647.8102
Malawi Kwacha	1,734.0000	1,676.2981
Tanzania Shilling	2,408.8150	2,515.5000
Burundi Franc	2,906.5054	2,847.5298
Uganda Shilling	3,679.3350	3,792.5100
Zimbabwe Dollar	30,671.9730	6,166.7154

## 47. Financial Risk Management

### a. Introduction

Risk is inherent in the Group's activities, but is managed through a process of ongoing identification measurement monitoring and reporting, subject to risk limits and other governance controls. This process of risk management is critical to the Group's sustainability and each individual within the Group is accountable for the risk exposure relating to his or her responsibilities. The Group is exposed to credit risk, Liquidity risk and market risk (non-trading risks) it is also subject to country risk Management structure.

#### Risk management structure

The Board of Directors has overall responsibility for the establishment and oversight of the Group's risk appetite statement and risk management framework. As part of its governance structure, the Board of Directors has embedded a comprehensive risk appetite statement and risk management framework for measuring monitoring controlling and mitigation of the Group's risk, the policies are integrated in the overall management information.

Risk management policies and systems are reviewed regularly to reflect changes in market conditions, products and services offered. The Group, through its training and management standards and procedures aims to develop a disciplined and constructive control environment, in which all employees and other stakeholders understand their roles and obligations.

The Bank-Wide integrated Risk Management Committee (BIRMC) is responsible for monitoring compliance with the Group's management policies and procedures and review of the adequacy of the risk management framework in relation to the risks faced by the Group, BIRMC undertakes both regular and ad hoc reviews management controls and procedures, the result of which are reported to the Board.

#### Risk measurement and reporting systems

The Group's risks are measured using a method that reflects both expected loss likely to arise in normal circumstance and unexpected losses, which are an estimate of the ultimate actual loss based on statistical models. The models make use of probabilities derived from historical experience, adjusted to reflect the economics environment. The Group also runs worst-case scenarios that would arise if extreme events which are unlikely to occur do, in fact, occur.

Monitoring and controlling risks are primarily performed based on prudential limits established by the Group. These limits reflect the business strategy and market environment of the Group as well as the level of risk that the Group is willing to accept. In addition, the Group's policy is to measure and monitor the overall risk bearing capacity in relation to the aggregate risk exposure across all risk types and activities.

The notes below provide detailed information on each of the above risks and the Group's objectives, policies and processes for measuring and managing risk, and the Group's management of capital.

### b. Credit risk

The Group defines credit risk as the risk that adverse changes in the credit quality of borrowers will negatively affect the Group's financial performance and financial condition. Credit risk arises from both client-specific risks and country risks. The Group, through its lending operations to private sector and public sector entities in its Member Countries, and to a lesser extent, treasury operations is exposed to credit risk.

#### Credit risk appetite

The Group adheres to a defined credit risk appetite which considers the maximum credit losses the Group is prepared to absorb from its lending activities in pursuit of corporate objectives.

All limits were within approved risk appetite thresholds as at 31 December 2024.

#### Risk management policies and processes

The Group manages credit risk through an integrated risk management policy framework and processes which place great emphasis on rigorous screening of borrowers at loan origination.

The risk management policies and processes are designed to identify, measure, manage and control credit risk throughout the credit cycle. The lending process follows a formalised system of strict procedures and processes and committee-based decision-making processes. There is segregation of duties in the various decision-making processes distinct from the deal teams to enhance the independence of due diligence.

#### Client specific risk

The Group uses credit assessment and risk profiling systems, including borrower and facility risk rating models to evaluate the credit risk of the investment proposals both at loan origination and during the life of the loan.

The Group seeks to mitigate credit risk in its lending operations and calls for risk mitigating measures such as security in the form of tangible collateral, personal and corporate guarantees, and other acceptable credit enhancements. Such collateral is re-valued every three years or earlier should there be any evidence of diminution in value.



## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Client specific risk

The Group uses credit assessment and risk profiling systems, including borrower and facility risk rating models to evaluate the credit risk of the investment proposals both at loan origination and during the life of the loan.

The Group seeks to mitigate credit risk in its lending operations and calls for risk mitigating measures such as security in the form of tangible collateral, personal and corporate guarantees, and other acceptable credit enhancements. Such collateral is re-valued every three years or earlier should there be any evidence of diminution in value.

#### Country risk

The Group considers country-specific political, social and economic events and factors which may have an adverse impact on the credit quality of its borrowers. To mitigate such risks, the Group uses prudent country exposure limit management policies. In addition, the Group considers the economic, social and political profile of the country in which the investment project is domiciled before approval is granted. The investment proposal is also loaded with the risk premium that reflects the risk rating of the host country.

Notes 51 and 52 of the Financial Statements contain further country exposure analysis.

#### Credit-related commitment risks

The Group makes guarantees available to its customers that may require that the Group makes payments on their behalf. The Group also enters into commitments to extend credit lines to secure the customers' liquidity needs. Letters of credit and guarantees (including standby letters of credit) commit the Group to make payments on behalf of customers in the event of a specific act, generally related to the import or export of goods. Such commitments expose the Group to similar risks to loans and are mitigated by the same control processes and policies. These are further disclosed under Note 44(b).

#### Credit quality

The following tables sets out information about the credit quality and credit risk exposure of financial assets measured at amortised cost and loans and receivables. Unless specifically indicated, the amounts in the table represent gross carrying amounts. For loan commitments the amounts in the table represent the undrawn portion of amounts committed. Loan commitments are undisbursed facilities including letters of credit. Explanation of the terms Stage 1', Stage 2', Stage 3', and purchased originated credit impaired (POCI) assets is including in Note 2 (m).

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

	GROUP							
	As at 31 December 2024				As at 31 December 2023			
	STAGE 1	STAGE 2	STAGE 3	TOTAL	STAGE 1	STAGE 2	STAGE 3	TOTAL
		USD	USD	USD	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>								
LCC1-LCC2/Very low risk	1,832,832,439	-	-	1,832,832,439	1,632,500,529	-	-	1,632,500,529
LCC3-LCC4/Low-moderate risk	-	301,556,622	-	301,556,622	-	408,796,185	-	408,796,185
LCC5-LCC7/High risk	-	-	170,083,762	170,083,762	-	-	127,563,249	127,563,249
<b>Gross amount</b>	1,832,832,439	301,556,622	170,083,762	2,304,472,823	1,632,500,529	408,796,185	127,563,249	2,168,859,963
<b>Loss allowance</b>	(13,602,021)	(6,586,703)	(46,133,779)	(66,322,503)	(8,043,478)	(13,219,181)	(16,502,325)	(37,764,984)
<b>Net carrying amount</b>	1,819,230,418	294,969,919	123,949,983	2,238,150,320	1,624,457,051	395,577,004	111,060,924	2,131,094,979
<b>TRADE FINANCE LOANS</b>								
LCC1-LCC2/Very low risk	2,160,714,051	-	-	2,160,714,051	2,270,212,083	-	-	2,270,212,083
LCC3-LCC4/Low-moderate risk	-	2,535,024,030	-	2,535,024,030	-	2,384,039,262	-	2,384,039,262
LCC5-LCC7/High risk	-	-	93,194,175	93,194,175	-	-	122,715,655	122,715,655
<b>Gross amount</b>	2,160,714,051	2,535,024,030	93,194,175	4,788,932,256	2,270,212,083	2,384,039,262	122,715,655	4,776,967,000
<b>Loss allowance</b>	(15,469,322)	(102,441,582)	(68,950,455)	(186,861,359)	(11,138,168)	(92,132,060)	(86,115,622)	(189,385,850)
<b>Net carrying amount</b>	2,145,244,729	2,432,582,448	24,243,720	4,602,070,897	2,259,073,915	2,291,907,202	36,600,033	4,587,581,150

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

	BANK							
	As at 31 December 2024				As at 31 December 2023			
	STAGE 1	STAGE 2	STAGE 3	TOTAL	STAGE 1	STAGE 2	STAGE 3	TOTAL
		USD	USD	USD	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>								
LCC1-LCC2/Very low risk	1,832,832,439	-	-	1,832,832,439	1,632,500,529	-	-	1,632,500,529
LCC3-LCC4/Low-moderate risk	-	301,556,622	-	301,556,622	-	408,796,185	-	408,796,185
LCC5-LCC7/High risk	-	-	170,083,762	170,083,762	-	-	127,563,249	127,563,249
<b>Gross amount</b>	1,832,832,439	301,556,622	170,083,762	2,304,472,823	1,632,500,529	408,796,185	127,563,249	2,168,859,963
<b>Loss allowance</b>	(13,602,021)	(6,586,703)	(46,133,779)	(66,322,503)	(8,043,478)	(13,219,181)	(16,502,325)	(37,764,984)
<b>Net carrying amount</b>	1,819,230,418	294,969,919	123,949,983	2,238,150,320	1,624,457,051	395,577,004	111,060,924	2,131,094,979
<b>TRADE FINANCE LOANS</b>								
LCC1-LCC2/Very low risk	2,157,635,994	-	-	2,157,635,994	2,267,282,190	-	-	2,267,282,190
LCC3-LCC4/Low-moderate risk	-	2,535,024,030	-	2,535,024,030	-	2,384,039,262	-	2,384,039,262
LCC5-LCC7/High risk	-	-	93,194,175	93,194,175	-	-	122,715,655	122,715,655
<b>Gross amount</b>	2,157,635,994	2,535,024,030	93,194,175	4,785,854,199	2,267,282,190	2,384,039,262	122,715,655	4,774,037,107
<b>Loss allowance</b>	(15,469,322)	(102,195,577)	(68,950,455)	(186,615,354)	(10,966,896)	(92,132,060)	(86,115,622)	(189,214,578)
<b>Net carrying amount</b>	2,142,166,672	2,432,828,453	24,243,720	4,599,238,845	2,256,315,294	2,291,907,202	36,600,033	4,584,822,529

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

	GROUP AND BANK							
	As at 31 December 2024				As at 31 December 2023			
	STAGE 1	STAGE 2	STAGE 3	TOTAL	STAGE 1	STAGE 2	STAGE 3	TOTAL
		USD	USD	USD	USD	USD	USD	USD
<b>UNDISBURSED COMMITMENTS AND GUARANTEES</b>								
LCC1-LCC2/Very low risk	130,727,022	-	-	130,727,022	512,522,207	-	-	512,522,207
Loss allowance	(2,352,544)	-	-	(2,352,544)	(4,969,239)	-	-	(4,969,239)
<b>Carrying amount</b>	128,374,478	-	-	128,374,478	507,552,968	-	-	507,552,968
<b>LETTERS OF CREDIT</b>								
LCC1-LCC2/Very low risk	235,452,843	-	-	235,452,843	39,985,074	-	-	39,985,074
Loss allowance	(1,968,226)	-	-	(1,968,226)	(407,274)	-	-	(407,274)
	233,484,617	-	-	233,484,617	39,577,800	-	-	39,577,800
<b>TOTAL OFF-BALANCE SHEET ITEMS</b>								
Gross amount	366,179,865	-	-	366,179,865	552,507,281	-	-	552,507,281
Loss allowance	(4,320,770)	-	-	(4,320,770)	(5,376,513)	-	-	(5,376,513)
	361,859,095	-	-	361,859,095	547,130,768	-	-	547,130,768

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

Maximum exposure to credit risk before collateral held:

	GROUP			
	2024		2023	
	USD	%	USD	%
<b>ON - STATEMENT OF FINANCIAL POSITION ITEMS</b>				
Cash and balances held with other banks - less than 90 days	1,198,858,759	11.94%	2,099,938,569	20.56%
Cash and balances held with other banks - over 90 days	452,674,208	4.51%	923,257,268	9.04%
Investment in government securities	841,906,952	8.38%	51,867,034	0.51%
Investment in corporate bonds	40,630,615	0.40%	-	-
Derivative financial Instruments	62,162,697	0.62%	4,248,951	0.04%
Other receivable	98,661,664	0.98%	42,333,144	0.41%
Trade Fund loan receivables	256,359,097	2.55%	146,140,978	1.43%
Loans and advances	7,093,405,079	70.62%	6,945,826,963	68.01%
- Trade finance loans	4,788,932,256	47.68%	4,776,967,000	46.77%
- Project loans	2,304,472,823	22.94%	2,168,859,963	21.23%
<b>Sub total</b>	<b>10,044,659,072</b>	<b>100.00%</b>	<b>10,213,612,907</b>	<b>100.00%</b>

	BANK			
	2024		2023	
	USD	%	USD	%
<b>ON - STATEMENT OF FINANCIAL POSITION ITEMS</b>				
Cash and balances held with other banks - less than 90 days	1,179,618,435	12.16%	2,058,871,432	20.53%
Cash and balances held with other banks - over 90 days	452,674,208	4.67%	923,257,268	9.20%
Investment in government securities	805,677,931	8.30%	42,168,768	0.42%
Derivative financial Instruments	62,162,697	0.64%	4,248,951	0.04%
Other receivable	109,791,952	1.13%	55,826,198	0.56%
Loans and advances	7,093,405,079	73.10%	6,945,826,963	69.25%
- Trade finance loans	4,788,932,256	49.35%	4,776,967,000	47.63%
- Project loans	2,304,472,823	23.75%	2,168,859,963	21.62%
<b>Sub total</b>	<b>9,703,330,301</b>	<b>100.00%</b>	<b>10,030,199,580</b>	<b>100.00%</b>

	GROUP AND BANK			
	2024		2023	
	USD	%	USD	%
<b>OFF - STATEMENT OF FINANCIAL POSITION ITEMS</b>				
Letter of credit	235,452,843	64.30%	39,985,074	7.24%
Loan commitments not disbursed	124,024,422	33.87%	502,522,207	90.95%
Guarantees and performance bonds	6,702,600	1.83%	10,000,000	1.81%
	366,179,865	100.00%	552,507,281	100.00%
<b>Total credit exposure - Group</b>	<b>10,410,838,936</b>		<b>10,766,120,188</b>	
<b>Total credit exposure - Bank</b>	<b>10,069,510,165</b>		<b>10,582,706,861</b>	

The above figures represent the worst-case scenario of credit exposure for the two years without taking into account any collateral held or other credit enhancements. Loan and advances and off-statement of financial position items for the Group took up 71.65% as at 31 December 2024 (2023: 69.65%) of the total maximum credit exposure. For the Bank, these were 66.81% in December 2024 (2023: 60.41%).

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Maximum exposure to credit risk before collateral held (continued):

Other than cash and bank balances, Investment in government securities, Trade Fund loan receivables, and derivative financial instruments, all other credit risk exposures are secured by collateral in the form of cash liens, mortgages on land and buildings, securities charged over plant and machinery and third-party guarantees.

As at 31 December 2024, the fair value of collateral held for impaired loans and advances was USD 393,331,236 (December 2023: USD 262,596,091) and the gross impaired loans exposure was USD 271,406,629 (December 2023: USD 249,088,216).

#### Collateral held

In addition to its rigorous credit risk assessments, the Group seeks to protect its interests in the event of unpredictable and extreme factors that negatively affect the borrower's capacity to service the Group's loan by calling for credit enhancement arrangements in need. In this regard, the Group calls for security such as mortgage interest on property, registered securities over financed or third-party assets and guarantees as well as credit insurance in need. The security cover required is, at least, one and a third times the loan amount that is disbursed. Such security is subject to regular reviews and, if necessary, revaluation every three years.

The Group does not hold security over deposits placed with other banks or financial institutions and government securities. However, the Group places deposits with well-vetted and financially sound counterparties. In addition, the Group places limits on counter-party exposures which are set, monitored, and reviewed by the bank wide Integrated Risk Management Committee.

GROUP AND BANK		
	2024	2023
	USD	USD
<b>(I) TOTAL PORTFOLIO</b>		
Insurance and Guarantees	2,453,849,978	2,640,840,678
Cash security deposits	1,406,546,540	528,325,997
Fixed charge on plant and equipment	455,649,807	687,204,087
Other floating all asset debenture	970,212,032	477,842,850
Mortgages on properties	292,830,078	313,137,177
Sovereign undertakings	99,229,267	227,711,818
<b>Total security cover</b>	<b>5,678,317,702</b>	<b>4,875,062,607</b>
<b>Gross portfolio</b>	<b>(7,093,405,079)</b>	<b>(6,945,826,963)</b>
<b>Net (gap)</b>	<b>(1,415,087,377)</b>	<b>(2,070,764,356)</b>
<b>(II) LOANS NOT IMPAIRED</b>		
Insurance and Guarantees	2,302,527,512	2,562,029,660
Cash security deposits	1,406,170,223	527,939,928
Fixed charge on plant and equipment	397,143,621	595,829,976
Other floating all asset debenture	868,958,473	475,542,850
Mortgages on properties	210,957,370	223,412,284
Sovereign undertakings	99,229,267	227,711,818
<b>Total security cover</b>	<b>5,284,986,466</b>	<b>4,612,466,516</b>
<b>Gross portfolio</b>	<b>(6,830,127,142)</b>	<b>(6,695,548,059)</b>
<b>Net (gap)</b>	<b>(1,545,140,676)</b>	<b>(2,083,081,543)</b>

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Collateral held for loan portfolio

	GROUP AND BANK	
	2024	2023
	USD	USD
<b>(III) IMPAIRED LOANS</b>		
Insurance and Guarantees	151,322,466	78,811,018
Other floating all asset debenture	101,253,559	2,300,000
Mortgages on properties	81,872,708	89,724,893
Fixed charge on plant and equipment	58,506,186	91,374,111
Cash security deposits	376,317	386,069
<b>Total security cover</b>	<b>393,331,236</b>	<b>262,596,091</b>
<b>Gross Stage 3 portfolio</b>	<b>(263,277,937)</b>	<b>(250,278,904)</b>
<b>Net cover</b>	<b>130,053,299</b>	<b>12,317,187</b>

#### Inputs, assumptions, and techniques used for estimating impairment

##### Significant increase in credit risk

When determining whether the credit risk (i.e. risk of default) on a financial instrument has increased significantly since initial recognition, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Group's historical experience, expert credit assessment and forward-looking information.

The Group uses the following criteria for determining whether there has been a significant increase in credit risk:

- Qualitative indicators;
- Quantitative factors;

##### Qualitative indicators

- Project finance and Trade Finance loans rated LCC 3 and 4; and
- A backstop of 180 days past due
  - more than 90 days past due on any material credit obligation to the Group for corporate borrowers
  - more than 180 days past due on any material credit obligation to the group for sovereign borrowers, and as approved by the Board of Directors.

##### Quantitative factors;

- LCC1-LCC2: Stage 1 loans: Very low risk
- LCC3-LCC4: Stage 2 loans: Low to moderate risk
- LCC5-LCC7: Stage 3 loans: High risk



## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Credit risk classification

The Group allocates each exposure to a credit risk classification based on the exposures' risk attributes and their fair values accurately determined and reflected in the Group's books as well as applying experienced credit judgement. The Group uses these classifications in identifying significant increases in credit risk under IFRS 9. The risk classifications are defined using days past due, qualitative and quantitative factors that are indicative of the risk of default. These factors may vary depending on the nature of the exposure and the type of borrower. The Group goes through a credit appraisal process and determines the credit quality of each exposure on initial recognition based on available information about the borrower. Exposures are subject to on-going monitoring, which may result in an exposure being moved to a different credit risk classification.

The table below provides an indicative mapping of how the Group's internal credit grades relate to PD.

#### Trade finance loans

Grading	12-MONTH WEIGHTED AVERAGE PD
LCC1-LCC2 Very low risk	2.65%
LCC3-LCC4 Low risk Moderate risk	9.20%
LCC5-LCC7 High risk Substandard Bad & Doubtful loss	100.00%

#### Project finance loans

Grading	12-MONTH WEIGHTED AVERAGE PD
LCC1-LCC2 Very low risk	4.57%
LCC3-LCC4 Low risk Moderate risk	15.77%
LCC5-LCC7 High risk Substandard Bad & Doubtful loss	100.00%

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Determining whether credit risk has increased significantly

The Group assesses whether credit risk has increased significantly since initial recognition at each reporting date. The Group has established a framework that incorporates both quantitative and qualitative information to determine whether the credit risk on a particular financial instrument has increased significantly since initial recognition. The framework aligns with the Group's internal credit risk management process. The criteria for determining whether credit risk has increased significantly varies by product and includes a backstop based on delinquency.

Currently, the Group will deem the credit risk of a particular exposure to have increased significantly since initial recognition based on a loan being rated as LCC3 and LCC4 or being in arrears for a year of 31 to 89 days for corporates and up to 179 days for sovereigns.

The Group has developed an internal rating model going forward and the movement in the probability of default (PD) between the reporting year and initial recognition date/ the date of initial application of IFRS 9 of the loan will form the basis of significant increase in credit risk. In certain instances, using its expert credit judgement and, where possible, relevant historical experience, the Group may determine that an exposure has undergone a significant increase in credit risk if particular qualitative factors linked to the Group's risk management processes indicate so and those indicators may not be fully captured by its quantitative analysis on a timely basis. As a backstop, and as required by IFRS 9, the Group presumptively considers that a significant increase in credit risk occurs no later than when an asset is more than 30 days past due. The Group determines days past-due by counting the number of days since the earliest elapsed due date in respect of which full payment has not been received.

#### Definition of default

The Group will consider a financial asset to be credit impaired when:

- the borrower is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held);
- the borrower has a risk classification of LCC 5,6 and 7; or
- the borrower is:
  - more than 90 days past due on any material credit obligation to the Group for corporate borrowers
  - more than 180 days past due on any material credit obligation to the group for sovereign borrowers, and as approved by the Board of Directors.

In assessing whether a borrower is in default, the Group will consider indicators that are:

- qualitative: e.g breaches of covenant, low quality receivables, management commitment, competency technical teams, project viability assumptions.
- quantitative: e.g overdue status, material deterioration of PD, weak financial condition, liquidity, capitalisation, earnings, cash flow, net worth, insufficient collateral, impaired receivables and non-payment of another obligation of the same issuer to the Group; and
- based on empirical data developed internally and obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

#### Incorporation of forward-looking information

The Group incorporates forward-looking information in its measurement of ECL. The Group formulates three scenarios: a base case, which is the median scenario assigned a 50% probability of occurring, and two less likely scenarios, one upside and one downside, assigned a 20% and 30% probability of occurring respectively. The base case represents a most-likely outcome and is aligned with information used by the Group for determining country lending limits as well as strategic planning. External information includes economic data and forecasts published by governmental bodies and monetary authorities in the various jurisdictions in which the Group operates supranational organisations such as the World Bank and the International Monetary Fund and selected private sector and academic forecasters.

The Group formulates a 'base case' view of the future direction of relevant economic variables in the various jurisdictions in which it operates, and a representative range of other possible forecast scenarios based on advice from the Group's Risk Management Committee and economic experts and consideration of a variety of external actual and forecast information.

The macroeconomic variables applied are those used as part of determining the country risk ratings for different jurisdictions in which the Group lends. Using forecasted macroeconomic information, the country risk ratings are forecasted for a year of three (3) years and the aggregated changes in country risk ratings, year-on-year, starting with the base year (financial reporting year-end) are applied as the forward-looking information.

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Incorporation of forward-looking information

The Group has identified and documented key drivers of credit risk and credit losses for each portfolio of financial instruments and, using an analysis of historical data, has estimated relationships between macro-economic variables and credit risk and credit losses.

These key drivers include Political risk, Economic strength and performance, Transfer and currency risk, Governance, Debt sustainability vs Fiscal strength, and Group experience. Country risk ratings have been developed based on analysing these factors and the aggregate predicted changes in these ratings considered as the predictor of the future default rate. The economic scenarios used are approved by the Group's Credit Committee.

#### Restructured and modified loans

The contractual terms of a loan may be restructured or modified for a number of reasons, including changing market conditions, customer retention and other factors not related to a current or potential credit deterioration of the customer. An existing loan whose terms have been modified may be derecognised and the renegotiated loan recognised as a new loan at fair value.

When the terms of a financial asset are modified, and the modification does not result in derecognition, the determination of whether the asset's credit risk has increased significantly reflects comparison of the borrower's initial credit risk assessment and the current assessment at the point of modification.

When modification results in derecognition, a new loan is recognised and allocated to Stage 1 (assuming it is not credit-impaired at that time). For a modification to qualify for derecognition, a 10% test has to be performed and met.

The Group renegotiates loans to customers in financial difficulties (referred to as 'restructuring') to maximise collection opportunities and minimise the risk of default. Under the Group's restructuring policy, loan restructuring is granted on a selective basis if the debtor is currently in default on its debt or if there is a high risk of default, there is evidence that the debtor made all reasonable efforts to pay under the original contractual terms and the debtor is expected to be able to meet the revised terms. The revised terms usually include extending the maturity, changing the timing of interest payments and amending the terms of loan covenants. The Group's Credit Committee regularly reviews reports on restructuring activities.

For financial assets modified as part of the Group's forbearance policy, the estimate of PD reflects whether the modification has improved or restored the Group's ability to collect interest and principal and the Group's previous experience of similar forbearance action. As part of this process, the Group evaluates the borrower's payment performance against the modified contractual terms and considers various behavioural indicators.

Generally, restructuring is a qualitative indicator of default and credit impairment and expectations of restructuring are relevant to assessing whether there is a significant increase in credit risk. Following restructuring, a customer needs to demonstrate consistently good payment behaviour over a year of time before the exposure is no longer considered to be in default/credit-impaired or the PD is considered to have decreased such that the loss allowance reverts to being measured at an amount equal to 12-month ECLs.

#### Restructured

Originates from a distress situation and increased credit risk affecting cashflow generation. Main features of restructure include, extension of tenor by 12 months or longer, unchanged interest rate for most of the facilities, moratorium of capital for 12 months or longer.

#### Modified

Modifications relate to roll-overs and maturity extensions not exceeding six months in the normal course of business- without necessarily changing the underlying facility structure and material terms and conditions of the facility. Main features of modifications include, rollovers of maturing obligations for 3 to 6 months in normal course of business; unchanged pricing, for long term loans- moratorium of 3 to 6 months of capital or in some cases both capital and interest; loan reprofiling through extension of tenor of 3 to 6 months or in some cases no extension of tenor and financial covenant waivers as appropriate on a case by case basis.

Due to Covid-19 disruptions, Borrowers were pro-active to approach the Bank to negotiate reprofiling of payments in order to avert default and to manage their cashflows and address liquidity constraints. Payment delays due to temporary systemic factors affecting all borrowers are not considered as a reason for automatic classification in default, forborne or unlikely to pay; unlikely to pay has been considered on a case-by-case. Modifications are generally done to address short term cash-flow challenges where the fundamentals of the project remain sound.

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Restructured and modified loans (continued)

The Following tables refer to restructured financial assets during the year where the restructuring or modification does not result in de-recognition:

	GROUP AND BANK	
	2024	2023
	USD	USD
Gross carrying amount before restructuring	36,431,174	11,790,283
Loss allowances before restructuring	1,133,138	250,898
<b>Net amortised cost before restructuring</b>	<b>37,564,312</b>	<b>12,041,181</b>
<b>Net restructuring loss</b>	<b>1,316,594</b>	<b>(1,813)</b>
<b>Net amortised cost after restructuring</b>	<b>38,880,906</b>	<b>12,039,368</b>
<b>Analysis of gross amounts by sector</b>		
Energy	36,431,174	-
Manufacturing	-	7,290,262
Hospitality	-	4,500,021
	36,431,174	11,790,283
Project finance loans	36,431,174	7,290,262
Trade finance loans	-	4,500,021
	36,431,174	11,790,283

The Group has continued to accrue interest on the existing restructured and modified facilities.

During the year, there were no new modified loans recorded.

As at reporting date, there were no restructured loans or modifications that resulted in derecognition and recognition of new financial assets.

#### Inputs into measurement of ECLs

The Key inputs into the measurement of ECLs are the term structures of the following variables:

- Probability of Default (PD);
- Loss given default (LGD); and
- Exposure at default (EAD).

These parameters are derived from internally developed statistical models and other historical data that leverage regulatory models. They are adjusted to reflect the rating of the support provider and the nature of support as applicable as well forward-looking information as described above.

PD estimates for loans and advances are estimates at a certain date, which are calculated based on statistical migration matrices that model the chance of an exposure transitioning to default over time and are assessed at portfolio level for portfolios of assets that have similar characteristics. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors. Where it is available, external market data may also be used to derive the PD for large corporate counterparties. If a counterparty or exposure migrates between ratings classes, then this leads to a change in the estimate of the associated PD. Lifetime PDs are estimated considering the contractual maturities of exposures and estimated prepayment rates. The Group PD estimates for other exposures are estimates at a certain date, which are estimated based on external credit rating information and assessed using rating tools tailored to the various categories of counterparties and exposures.

LGD is the magnitude of the likely loss if there is a default. The Group estimates LGD parameters based on collateral available against exposures, Preferred Creditor Status consideration and the history of recovery rates of claims against defaulted counterparties. The LGD models consider the structure, collateral quality, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. LGD estimates are calibrated for different collateral types by applying haircuts to adjust the market value of collateral to best reflect the amounts recoverable. The collateral values to consider are calculated on a discounted cash flow basis using the effective interest.

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Inputs into measurement of ECLs (continued)

EAD represents the expected exposure in the event of a default. The Group derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract, including amortisation, and prepayments. The EAD of a financial asset is the gross carrying amount at default. For lending commitments and non-financial guarantees, the EAD considers the amount drawn, as well as potential future amounts that may be drawn or repaid under the contract, which is estimated based on historical observations and forward-looking forecasts.

As described above, and subject to using a maximum of a 12-month PD for financial assets for which credit risk has not significantly increased, the Group measures ECLs considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for risk management purposes, the Group considers a longer period. The maximum contractual period extends to the date at which the Group has the right to require repayment of an advance or terminate a loan commitment or guarantee. For overdrafts, guarantee facilities and other revolving facilities that include both a loan and an undrawn commitment component, the Group measures ECLs over a period of one year unless the expected life of the exposure can be reasonably determined.

Where modelling of a parameter is carried out on a collective basis, the financial instruments are grouped on the basis of shared risk characteristics that include:

#### ECL sensitivity analysis

If the loans categorised as stage 2 were to increase by 5% as of 31 December 2024, the ECL would increase by USD 4,606,071 which is 1.85 % (December 2023: USD 3,448,148 which is 5.68%).

If all loans that have been renegotiated were deemed to have suffered a significant increase in credit risk and were moved from stage 1 to stage 2 the ECL would increase by NIL (December 2023: 0.16%).

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Amounts arising from ECL - Loss allowance

The following tables show reconciliation's from the opening to the closing balance of the loss allowances by segment.

	GROUP			
	STAGE 1	STAGE 2	STAGE 3	TOTAL
As at 31 December 2024	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>				
Balance at 1 January	8,043,478	13,219,181	16,502,325	37,764,984
Transfer to 12 months ECL	-	-	-	-
Transfer to lifetime ECL not credit impaired	-	-	-	-
Transfer to lifetime ECL credit impaired	-	(3,759,970)	3,759,970.00	-
Net re-measurement of loss allowance	(2,259,831)	1,005,223	25,871,484	24,616,876
Net financial assets originated	7,859,802	-	-	7,859,802
Financial assets derecognised*	(41,428)	(3,877,731)	-	(3,919,159)
<b>Balance at 31 December</b>	<b>13,602,021</b>	<b>6,586,703</b>	<b>46,133,779</b>	<b>66,322,503</b>
<b>TRADE FINANCE LOANS</b>				
Balance at 1 January	11,138,170	92,132,058	86,115,622	189,385,850
Transfer to 12 months ECL	-	-	-	-
Transfer to lifetime ECL not credit impaired	(49,690)	49,690	-	-
Transfer to lifetime ECL credit impaired	-	-	-	-
Net re-measurement of loss allowance	3,052,040	10,013,830	2,569,057	15,634,927
Net financial assets originated	1,800,966	-	-	1,800,966
Financial assets derecognised*	(226,160)	-	(19,734,224)	(19,960,384)
<b>Balance at 31 December</b>	<b>15,715,326</b>	<b>102,195,578</b>	<b>68,950,455</b>	<b>186,861,359</b>
<b>UNDISBURSED COMMITMENTS</b>				
Balance at 1 January	4,969,239	-	-	4,969,239
Net remeasurement of loss allowance	2,352,544	-	-	2,352,544
Financial assets derecognised*	(4,969,239)	-	-	(4,969,239)
<b>Balance at 31 December</b>	<b>2,352,544</b>	<b>-</b>	<b>-</b>	<b>2,352,544</b>
<b>LETTERS OF CREDIT</b>				
Balance at 1 January	407,274	-	-	407,274
Net remeasurement of loss allowance	1,968,226	-	-	1,968,226
Financial assets derecognised*	(407,274)	-	-	(407,274)
<b>Balance at 31 December</b>	<b>1,968,226</b>	<b>-</b>	<b>-</b>	<b>1,968,226</b>

\* During the year ended 31 December 2024, Trade Finance loans to the value of USD 27,673,718 written off. (December 2023: Project Finance loans - USD 2,768,970 and Trade Finance loans - USD 3,677,733).

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Amounts arising from ECL - Loss allowance

The following tables show reconciliation's from the opening to the closing balance of the loss allowances by segment.

	BANK			
	STAGE 1	STAGE 2	STAGE 3	TOTAL
As at 31 December 2024	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>				
Balance at 1 January	8,043,478	13,219,181	16,502,325	37,764,984
Transfer to 12 months ECL	-	-	-	-
Transfer to lifetime ECL not credit impaired	-	-	-	-
Transfer to lifetime ECL credit impaired	-	(3,759,970)	3,759,970.00	-
Net re-measurement of loss allowance	(2,259,831)	1,005,223	25,871,484	24,616,876
Net financial assets originated	7,859,802	-	-	7,859,802
Financial assets derecognised*	(41,428)	(3,877,731)	-	(3,919,159)
<b>Balance at 31 December</b>	<b>13,602,021</b>	<b>6,586,703</b>	<b>46,133,779</b>	<b>66,322,503</b>
<b>TRADE FINANCE LOANS</b>				
Balance at 1 January	11,138,170	92,132,058	86,115,622	189,385,850
Transfer to 12 months ECL	-	-	-	-
Transfer to lifetime ECL not credit impaired	(49,690)	49,690	-	-
Transfer to lifetime ECL credit impaired	-	-	-	-
Net re-measurement of loss allowance	3,052,040	10,013,830	2,569,057	15,634,927
Net financial assets originated	1,800,966	-	-	1,800,966
Financial assets derecognised*	(226,160)	-	(19,734,224)	(19,960,384)
<b>Balance at 31 December</b>	<b>15,469,321</b>	<b>102,195,578</b>	<b>68,950,455</b>	<b>186,615,354</b>
<b>UNDISBURSED COMMITMENTS</b>				
Balance at 1 January	4,969,239	-	-	4,969,239
Net remeasurement of loss allowance	2,352,544	-	-	2,352,544
Financial assets derecognised*	(4,969,239)	-	-	(4,969,239)
<b>Balance at 31 December</b>	<b>2,352,544</b>	<b>-</b>	<b>-</b>	<b>2,352,544</b>
<b>LETTERS OF CREDIT</b>				
Balance at 1 January	407,274	-	-	407,274
Net remeasurement of loss allowance	1,968,226	-	-	1,968,226
Financial assets derecognised*	(407,274)	-	-	(407,274)
<b>Balance at 31 December</b>	<b>1,968,226</b>	<b>-</b>	<b>-</b>	<b>1,968,226</b>

\*During the year ended 31 December 2024, Trade Finance loans to the value of USD 27,673,718 written off. (December 2023: Project Finance loans - USD 2,768,970 and Trade Finance loans - USD 3,677,733).



## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

Amounts arising from ECL - Loss allowance (continued)

	GROUP			
	STAGE 1	STAGE 2	STAGE 3	TOTAL
As at 31 December 2023	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>				
Balance at 1 January	5,387,176	15,217,692	10,116,021	30,720,889
Transfer to 12 months ECL	5,609,768	(5,609,768)	-	-
Transfer to Lifetime ECL not credit impaired	(6,363)	6,363	-	-
Transfer to Lifetime ECL credit impaired	-	(2,329,040)	2,329,040	-
Net re-measurement of loss allowance	(6,330,531)	3,002,372	11,673,852	8,345,693
Net financial assets originated	3,499,795	3,395,473	2,392,731	9,287,999
Financial assets derecognised*	(116,367)	(463,911)	(10,009,319)	(10,589,597)
<b>Balance at 31 December</b>	<b>8,043,478</b>	<b>13,219,181</b>	<b>16,502,325</b>	<b>37,764,984</b>
<b>TRADE FINANCE LOANS</b>				
Balance at 1 January	98,800,281	853,012	74,819,139	174,472,432
Transfer to 12 months ECL	12,402,037	(182,037)	(12,220,000)	-
Transfer to Lifetime ECL not credit impaired	(17,894,245)	17,894,245	-	-
Transfer to Lifetime ECL credit impaired	(6,661)	(4,934,104)	4,940,765	-
Net of financial assets originated	(85,691,349)	70,581,913	58,030,262	42,920,826
Net remeasurement of loss allowance	3,581,694	8,144,901	-	11,726,595
Financial assets derecognised	(53,587)	(225,872)	(39,454,544)	(39,734,003)
<b>Balance at 31 December</b>	<b>11,138,170</b>	<b>92,132,058</b>	<b>86,115,622</b>	<b>189,385,850</b>
<b>UNDISBURSED COMMITMENTS</b>				
Balance at 1 January	2,491,757	-	-	2,491,757
Net remeasurement of loss allowance	4,969,239	-	-	4,969,239
Financial assets derecognised*	(2,491,757)	-	-	(2,491,757)
<b>Balance at 31 December</b>	<b>4,969,239</b>	<b>-</b>	<b>-</b>	<b>4,969,239</b>
<b>LETTERS OF CREDIT</b>				
Balance at 1 January	140,318	-	-	140,318
Net remeasurement of loss allowance	407,274	-	-	407,274
Financial assets derecognised*	(140,318)	-	-	(140,318)
<b>Balance at year end</b>	<b>407,274</b>	<b>-</b>	<b>-</b>	<b>407,274</b>

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

Amounts arising from ECL - Loss allowance (continued)

	GROUP			
	STAGE 1	STAGE 2	STAGE 3	TOTAL
As at 31 December 2023	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>				
Balance at 1 January	5,387,176	15,217,692	10,116,021	30,720,889
Transfer to 12 months ECL	5,609,768	(5,609,768)	-	-
Transfer to Lifetime ECL not credit impaired	(6,363)	6,363	-	-
Transfer to Lifetime ECL credit impaired	-	(2,329,040)	2,329,040	-
Net re-measurement of loss allowance	(6,330,531)	3,002,372	11,673,852	8,345,693
Net financial assets originated	3,499,795	3,395,473	2,392,731	9,287,999
Financial assets derecognised*	(116,367)	(463,911)	(10,009,319)	(10,589,597)
<b>Balance at 31 December</b>	<b>8,043,478</b>	<b>13,219,181</b>	<b>16,502,325</b>	<b>37,764,984</b>
<b>TRADE FINANCE LOANS</b>				
Balance at 1 January	98,800,281	853,012	74,819,139	174,472,432
Transfer to 12 months ECL	12,402,037	(182,037)	(12,220,000)	-
Transfer to Lifetime ECL not credit impaired	(17,894,245)	17,894,245	-	-
Transfer to Lifetime ECL credit impaired	(6,661)	(4,934,104)	4,940,765	-
Net of financial assets originated	(85,691,349)	70,581,913	58,030,262	42,920,826
Net remeasurement of loss allowance	3,410,422	8,144,901	-	11,555,323
Financial assets derecognised	(53,587)	(225,872)	(39,454,544)	(39,734,003)
<b>Balance at 31 December</b>	<b>10,966,898</b>	<b>92,132,058</b>	<b>86,115,622</b>	<b>189,214,578</b>
<b>UNDISBURSED COMMITMENTS</b>				
Balance at 1 January	2,491,757	-	-	2,491,757
Net remeasurement of loss allowance	4,969,239	-	-	4,969,239
Financial assets derecognised*	(2,491,757)	-	-	(2,491,757)
<b>Balance at 31 December</b>	<b>4,969,239</b>	<b>-</b>	<b>-</b>	<b>4,969,239</b>
<b>LETTERS OF CREDIT</b>				
Balance at 1 January	140,318	-	-	140,318
Net remeasurement of loss allowance	407,274	-	-	407,274
Financial assets derecognised*	(140,318)	-	-	(140,318)
<b>Balance at year end</b>	<b>407,274</b>	<b>-</b>	<b>-</b>	<b>407,274</b>

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Amounts arising from ECL - Loss allowance (continued)

The ECL on cash and balance with other banks, trade and project finance loans and loan commitments are presented in cash and balances with other banks, trade and project finance loans and other liabilities respectively in the statement of financial position.

	GROUP							
	As at 31 December 2024				As at 31 December 2023			
	STAGE 1	STAGE 2	STAGE 3	TOTAL	STAGE 1	STAGE 2	STAGE 3	TOTAL
	USD	USD	USD	USD	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>								
Balance at 1 January	1,632,500,526	408,796,188	127,563,249	2,168,859,963	1,565,485,182	376,991,613	68,997,525	2,011,474,320
Transfer to 12 months ECL	-	-	-	-	9,333,761	(15,447,540)	6,113,779	-
Transfer to Lifetime ECL not credit impaired	-	-	-	-	(63,688,618)	63,688,618	-	-
Transfer to Lifetime ECL credit impaired	-	(26,314,929)	26,314,929	-	(637,176)	(58,386,638)	59,023,814	-
Net remeasurement of loss allowance	86,184,279	(20,424,497)	16,205,585	81,965,367	(148,044,691)	22,427,821	3,684,911	(121,931,959)
New financial assets originated	154,532,151	-	-	154,532,151	389,939,349	19,522,314	6,771,630	416,233,293
Financial assets derecognised*	(40,384,518)	(60,500,140)	-	(100,884,658)	(119,887,281)	-	(17,028,410)	(136,915,691)
<b>As at 31 December</b>	<b>1,832,832,438</b>	<b>301,556,622</b>	<b>170,083,763</b>	<b>2,304,472,823</b>	<b>1,632,500,526</b>	<b>408,796,188</b>	<b>127,563,249</b>	<b>2,168,859,963</b>
<b>TRADE FINANCE LOANS</b>								
Balance at 1 January	2,270,302,081	2,384,039,264	122,625,655	4,776,967,000	4,283,038,622	92,934,923	118,756,033	4,494,729,578
Transfer to 12 months ECL	-	-	-	-	21,089,860	(6,481,943)	(14,607,917)	-
Transfer to Lifetime ECL not credit impaired	(8,358,361)	8,358,361	-	-	(2,034,845,867)	2,034,845,867	-	-
Transfer to Lifetime ECL credit impaired	-	-	-	-	(8,859,982)	(83,429,792)	92,289,774	-
Net remeasurement of loss allowance	(62,151,321)	142,626,405	(7,646,521)	72,828,563	(540,569,568)	276,897,810	(34,357,691)	(298,029,449)
Net financial assets originated	62,808,269	-	-	62,808,269	645,945,493	73,849,359	-	719,794,852
Financial assets derecognised*	(101,886,618)	-	(21,784,958)	(123,671,576)	(95,496,477)	(4,576,960)	(39,454,544)	(139,527,981)
<b>As at 31 December</b>	<b>2,160,714,050</b>	<b>2,535,024,030</b>	<b>93,194,176</b>	<b>4,788,932,256</b>	<b>2,270,302,081</b>	<b>2,384,039,264</b>	<b>122,625,655</b>	<b>4,776,967,000</b>

\*During the year ended 31 December 2024, Trade Finance loans to the value of USD 27,673,718 written off. (December 2023: Project Finance loans - USD 2,768,970 and Trade Finance loans - USD 3,677,733).

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Amounts arising from ECL - Loss allowance (continued)

The ECL on cash and balance with other banks, trade and project finance loans and loan commitments are presented in cash and balances with other banks, trade and project finance loans and other liabilities respectively in the statement of financial position.

	BANK							
	As at 31 December 2024				As at 31 December 2023			
	STAGE 1	STAGE 2	STAGE 3	TOTAL	STAGE 1	STAGE 2	STAGE 3	TOTAL
	USD	USD	USD	USD	USD	USD	USD	USD
<b>PROJECT FINANCE LOANS</b>								
Balance at 1 January	1,632,500,526	408,796,188	127,563,249	2,168,859,963	1,565,485,182	376,991,613	68,997,525	2,011,474,320
Transfer to 12 months ECL	-	-	-	-	9,333,761	(15,447,540)	6,113,779	-
Transfer to Lifetime ECL not credit impaired	-	-	-	-	(63,688,618)	63,688,618	-	-
Transfer to Lifetime ECL credit impaired	-	(26,314,929)	26,314,929.00	-	(637,176)	(58,386,638)	59,023,814	-
Net remeasurement of loss allowance	86,184,279	(20,424,497)	16,205,585	81,965,367	(148,044,691)	22,427,821	3,684,911	(121,931,959)
New financial assets originated	154,532,151	-	-	154,532,151	389,939,349	19,522,314	6,771,630	416,233,293
Financial assets derecognised*	(40,384,518)	(60,500,140)	-	(100,884,658)	(119,887,281)	-	(17,028,410)	(136,915,691)
<b>As at 31 December</b>	<b>1,832,832,438</b>	<b>301,556,622</b>	<b>170,083,763</b>	<b>2,304,472,823</b>	<b>1,632,500,526</b>	<b>408,796,188</b>	<b>127,563,249</b>	<b>2,168,859,963</b>
<b>TRADE FINANCE LOANS</b>								
Balance at 1 January	2,267,372,188	2,384,039,264	122,625,655	4,774,037,107	4,283,038,622	92,934,923	118,756,033	4,494,729,578
Transfer to 12 months ECL	-	-	-	-	21,089,860	(6,481,943)	(14,607,917)	-
Transfer to Lifetime ECL not credit impaired	(8,358,361)	8,358,361	-	-	(2,034,845,867)	2,034,845,867	-	-
Transfer to Lifetime ECL credit impaired	-	-	-	-	(8,859,982)	(83,429,792)	92,289,774	-
Net remeasurement of loss allowance	(62,151,321)	142,626,405	(7,646,521)	72,828,563	(540,569,568)	276,897,810	(34,357,691)	(298,029,449)
Net financial assets originated	62,660,105	-	-	62,660,105	643,015,600	73,849,359	-	716,864,959
Financial assets derecognised*	(101,886,618)	-	(21,784,958)	(123,671,576)	(95,496,477)	(4,576,960)	(39,454,544)	(139,527,981)
<b>As at 31 December</b>	<b>2,157,635,993</b>	<b>2,535,024,030</b>	<b>93,194,176</b>	<b>4,785,854,199</b>	<b>2,267,372,188</b>	<b>2,384,039,264</b>	<b>122,625,655</b>	<b>4,774,037,107</b>

\* During the year ended 31 December 2024, Trade Finance loans to the value of USD 27,673,718 written off. (December 2023: Project Finance loans - USD 2,768,970 and Trade Finance loans - USD 3,677,733).

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Amounts arising from ECL - Loss allowance (continued)

The ECL on cash and balance with other banks, trade and project finance loans and loan commitments are presented in cash and balances with other banks, trade and project finance loans and other liabilities respectively in the statement of financial position.

	GROUP AND BANK							
	As at 31 December 2024				As at 31 December 2023			
	STAGE 1	STAGE 2	STAGE 3	TOTAL	STAGE 1	STAGE 2	STAGE 3	TOTAL
		USD	USD	USD	USD	USD	USD	USD
<b>UNDISBURSED COMMITMENTS</b>								
Balance at 1 January	512,522,207	-	-	512,522,207	424,414,736	-	-	424,414,736
Transfer to Lifetime ECL not credit impaired	-	-	-	-	-	-	-	-
Net financial assets originated or purchased	130,727,022	-	-	130,727,022	512,522,207	-	-	512,522,207
Net remeasurement of loss allowance	-	-	-	-	-	-	-	-
Financial assets derecognised	(512,522,207)	-	-	(512,522,207)	(424,414,736)	-	-	(424,414,736)
<b>At the end of period</b>	130,727,022	-	-	130,727,022	512,522,207	-	-	512,522,207
<b>LETTERS OF CREDIT</b>								
Balance at 1 January	39,985,074	-	-	39,985,074	160,069,758	-	-	160,069,758
Net financial assets originated or purchased	235,452,843	-	-	235,452,843	39,985,074	-	-	39,985,074
Net remeasurement of loss allowance	-	-	-	-	-	-	-	-
Financial assets derecognised	(39,985,074)	-	-	(39,985,074)	(160,069,758)	-	-	(160,069,758)
<b>At the end of period</b>	235,452,843	-	-	235,452,843	39,985,074	-	-	39,985,074
<b>Total</b>	366,179,865	-	-	366,179,865	552,507,281	-	-	552,507,281

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Sector

	GROUP							
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION*	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	AGGREGATE EXPOSURE	%
As at 31 December 2024	USD		USD		USD	USD	USD	
Agri-business	1,709,196,004	24.1	-	-	(94,293,085)	(421,325,508)	1,193,577,411	25.8
Banking and financial services	1,116,183,577	15.7	226,718,833	61.9	(200,206,300)	(200,000,000)	942,696,110	20.4
Construction	29,067,320	0.4	-	-	(45,854)	-	29,021,466	0.6
Energy	227,515,622	3.2	46,211,979	12.6	-	-	273,727,601	5.9
Health services	25,675,125	0.4	-	-	-	-	25,675,125	0.6
Hospitality	44,245,456	0.6	5,000,000	1.4	-	-	49,245,456	1.1
ICT	151,246,502	2.1	-	-	-	-	151,246,502	3.3
Infrastructure	1,211,982,325	17.1	23,515,447	6.4	-	(388,816,034)	846,681,738	18.3
Manufacturing and heavy industries	140,316,203	2.0	67,600	-	-	-	140,383,803	3.0
Mining and quarrying	77,039,622	1.1	-	-	-	-	77,039,622	1.7
Oil and gas	2,082,891,595	29.4	64,666,006	17.7	(1,026,603,017)	(486,737,401)	634,217,183	13.7
Other	2,958,692	0.1	-	-	-	-	2,958,692	0.1
Real Estate	128,216,747	1.8	-	-	-	-	128,216,747	2.8
Transport	52,700,241	0.7	-	-	-	(23,066,672)	29,633,569	0.6
Wholesale Commodities	94,170,048	1.3	-	-	-	-	94,170,048	2.0
<b>Balance at year end</b>	<b>7,093,405,079</b>	<b>100</b>	<b>366,179,865</b>	<b>100</b>	<b>(1,321,148,256)</b>	<b>(1,519,945,615)</b>	<b>4,618,491,073</b>	<b>100</b>

\*Off-statement of financial position items include loans approved but not disbursed, outstanding letters of credit and guarantees and performance bonds where applicable.

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Sector (continued)

	BANK							
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION *	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	AGGREGATE EXPOSURE	%
As at 31 December 2024	USD		USD		USD	USD	USD	
Agri-business	1,709,196,004	24.1	-	-	(94,293,085)	(421,325,508)	1,193,577,411	25.9
Banking and Financial Services	1,114,890,832	15.7	226,718,833	61.9	(200,206,300)	(200,000,000)	941,403,365	20.4
Construction	29,067,320	0.4	-	-	(45,854)	-	29,021,466	0.6
Energy	226,420,635	3.2	46,211,979	12.6	-	-	272,632,614	5.9
Health Services	25,675,125	0.4	-	-	-	-	25,675,125	0.6
Hospitality	44,245,456	0.6	5,000,000	1.4	-	-	49,245,456	1.1
ICT	151,246,502	2.1	-	-	-	-	151,246,502	3.3
Infrastructure	1,211,982,325	17.1	23,515,447	6.4	-	(388,816,034)	846,681,738	18.3
Manufacturing and Heavy Industries	140,316,203	2.0	67,600	-	-	-	140,383,803	3.0
Mining and Quarrying	77,039,622	1.1	-	-	-	-	77,039,622	1.7
Oil and Gas	2,082,891,595	29.4	64,666,006	17.7	(1,026,603,017)	(486,737,401)	634,217,183	13.7
Other	2,268,367	0.1	-	-	-	-	2,268,367	0.0
Real Estate	128,216,747	1.8	-	-	-	-	128,216,747	2.8
Transport	52,700,241	0.7	-	-	-	(23,066,672)	29,633,569	0.6
Wholesale Commodities	94,170,048	1.3	-	-	-	-	94,170,048	2.0
<b>Balance at year end</b>	<b>7,090,327,022</b>	<b>100</b>	<b>366,179,865</b>	<b>100</b>	<b>(1,321,148,256)</b>	<b>(1,519,945,615)</b>	<b>4,615,413,016</b>	<b>100</b>



## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Sector (continued)

	GROUP								
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION*	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	OTHER MITIGANTS	AGGREGATE EXPOSURE	%
As at 31 December 2023	USD		USD		USD	USD	USD	USD	
Agri-business	1,535,186,086	22.1	115,968,262	21.0	(98,998,261)	(452,976,000)	(79,849,385)	1,019,330,702	19.2
Banking and Financial Services	1,271,752,357	18.3	198,357,035	35.9	(35,611,209)	(200,000,000)	-	1,234,498,183	23.3
Construction	41,492,495	0.6	-		(45,747)	-	-	41,446,748	0.8
Energy	230,430,696	3.3	69,725,256	12.6	-	-	-	300,155,952	5.7
Health Services	29,141,377	0.4	2,006,792	0.4	-	-	-	31,148,169	0.6
Hospitality	42,315,943	0.6	5,000,000	0.9	-	-	-	47,315,943	0.9
ICT	197,397,798	2.8	-	-	(40,303,986)	-	-	157,093,812	3.0
Infrastructure	1,141,812,668	16.4	29,470,102	5.3	(852,365)	(359,535,114)	-	810,895,291	15.3
Manufacturing and Heavy Industries	192,923,909	2.8	67,600	-	-	-	-	192,991,509	3.6
Mining and Quarrying	73,849,359	1.1	-	-	-	-	-	73,849,359	1.4
Oil and Gas	1,880,365,496	27.1	36,157,885.00	6.6	(353,822,990)	(491,476,273)	(50,000,000)	1,021,224,118	19.3
Other	6,034,694	0.1	-	-	-	-	-	6,034,694	0.1
Real Estate	108,283,345	1.6	20,524,509.00	3.7	-	-	-	128,807,854	2.4
Transport	71,975,383	1.0	-	-	-	(33,115,486)	(542,271)	38,317,626	0.7
Wholesale Commodities	122,865,357	1.8	75,229,840	13.6	-	-	-	198,095,197	3.7
<b>Balance at year end</b>	<b>6,945,826,963</b>	<b>100</b>	<b>552,507,281</b>	<b>100</b>	<b>(529,634,558)</b>	<b>(1,537,102,873)</b>	<b>(130,391,656)</b>	<b>5,301,205,157</b>	<b>100</b>

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Sector (continued)

	BANK								
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	OTHER MITIGANTS	AGGREGATE EXPOSURE	%
As at 31 December 2023	USD		USD		USD	USD	USD	USD	
Agri-business	1,535,186,086	22.1	115,968,262	21.0	(98,998,261)	(452,976,000)	(79,849,385)	1,019,330,702	19.2
Banking and Financial Services	1,270,459,612	18.3	198,357,035	35.9	(35,611,209)	(200,000,000)	-	1,233,205,438	23.3
Construction	41,492,495	0.6	-	-	(45,747)	-	-	41,446,748	0.8
Energy	229,626,999	3.3	69,725,256	12.6	-	-	-	299,352,255	5.6
Health Services	29,141,377	0.4	2,006,792	0.4	-	-	-	31,148,169	0.6
Hospitality	42,315,943	0.6	5,000,000	0.9	-	-	-	47,315,943	0.9
ICT	197,397,798	2.8	-	-	(40,303,986)	-	-	157,093,812	3.0
Infrastructure	1,141,812,668	16.4	29,470,102	5.3	(852,365)	(359,535,114)	-	810,895,291	15.3
Manufacturing and Heavy Industries	192,923,909	2.8	67,600	-	-	-	-	192,991,509	3.6
Mining and Quarrying	73,849,359	1.1	-	-	-	-	-	73,849,359	1.4
Oil and Gas	1,880,365,496	27.1	36,157,885.00	6.6	(353,822,990)	(491,476,273)	(50,000,000)	1,021,224,118	19.3
Other	5,201,243	0.1	-	-	-	-	-	5,201,243	0.1
Real Estate	108,283,345	1.6	20,524,509.00	3.7	-	-	-	128,807,854	2.4
Transport	71,975,383	1.0	-	-	-	(33,115,486)	(542,271)	38,317,626	0.7
Wholesale Commodities	122,865,357	1.8	75,229,840	13.6	-	-	-	198,095,197	3.7
<b>Balance at year end</b>	<b>6,942,897,070</b>	<b>100</b>	<b>552,507,281</b>	<b>100</b>	<b>(529,634,558)</b>	<b>(1,537,102,873)</b>	<b>(130,391,656)</b>	<b>5,298,275,264</b>	<b>100</b>

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Country

	GROUP							
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION *	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	AGGREGATE EXPOSURE	%
As at 31 December 2024	USD		USD		USD	USD	USD	
Burundi	49,876,569	0.7	600,837	0.2	(10,455,039)	-	40,022,367	0.9
Comoros	14,261,401	0.2	-	-	-	-	14,261,401	0.3
Congo DRC	265,799,690	3.7	67,600	-	-	-	265,867,290	5.8
Djibouti	17,589,033	0.2	5,331,158	1.5	-	-	22,920,191	0.5
Egypt	187,998,266	2.7	-	-	-	-	187,998,266	4.1
eSwatini	62,507,808	0.9	-	-	-	-	62,507,808	1.4
Ethiopia	637,690,514	9.0	158,898,355	43.3	(189,572,530)	(200,000,000)	407,016,339	8.8
Kenya	913,593,730	12.9	27,198,895	7.4	-	(305,566,108)	635,226,517	13.8
Madagascar	8,428,097	0.1	-	-	-	-	8,428,097	0.2
Malawi	531,694,590	7.5	5,315,867	1.5	(87,171,314)	(214,155,508)	235,683,635	5.1
Mauritius	451,809,267	6.4	59,334,847	16.2	(13,500,000)	-	497,644,114	10.8
Mozambique	140,729,222	2.0	1,983,341	0.5	(3,012,576)	-	139,699,987	3.0
Rwanda	574,804,334	8.1	-	-	(175,000,000)	(23,066,672)	376,737,662	8.2
Seychelles	4,721,635	0.1	-	-	-	-	4,721,635	0.1
South Sudan	151,061,168	2.1	-	-	-	(139,061,168)	12,000,000	0.3
Sudan	948,125,868	13.4	-	-	(265,430,748)	(207,170,000)	475,525,120	10.3
Tanzania	353,121,243	5.0	56,632,130	15.5	(52,772)	(83,249,926)	326,450,675	7.1
Uganda	278,972,707	3.9	816,835	0.2	(45,855)	-	279,743,687	6.1
Zambia	872,060,449	12.3	50,000,000	13.7	(580,312)	(347,676,233)	573,803,904	12.4
Zimbabwe	628,559,488	8.9	-	-	(576,327,110)	-	52,232,378	1.1
<b>Balance at year end</b>	<b>7,093,405,079</b>	<b>100</b>	<b>366,179,865</b>	<b>100</b>	<b>(1,321,148,256)</b>	<b>(1,519,945,615)</b>	<b>4,618,491,073</b>	<b>100</b>

\* Off-statement of financial position items include loans approved but not disbursed, outstanding letters of credit and guarantees and performance bonds where applicable.

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Country (continued)

	BANK							
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	AGGREGATE EXPOSURE	%
As at 31 December 2024	USD		USD		USD	USD	USD	
Burundi	49,876,189	0.7	600,837	0.2	(10,455,039)	-	40,021,987	0.9
Comoros	14,261,401	0.2	-	-	-	-	14,261,401	0.3
Congo DRC	265,799,690	3.7	67,600	-	-	-	265,867,290	5.8
Djibouti	17,589,033	0.2	5,331,158	1.5	-	-	22,920,191	0.5
Egypt	187,998,266	2.7	-	-	-	-	187,998,266	4.1
eSwatini	62,507,808	0.9	-	-	-	-	62,507,808	1.4
Ethiopia	637,690,514	9.0	158,898,355	43.3	(189,572,530)	(200,000,000)	407,016,339	8.8
Kenya	912,903,405	12.9	27,198,895	7.4	-	(305,566,108)	634,536,192	13.7
Madagascar	8,428,097	0.1	-	-	-	-	8,428,097	0.2
Malawi	531,694,590	7.5	5,315,867	1.5	(87,171,314)	(214,155,508)	235,683,635	5.1
Mauritius	451,809,267	6.4	59,334,847	16.2	(13,500,000)	-	497,644,114	10.8
Mozambique	140,729,222	2.0	1,983,341	0.5	(3,012,576)	-	139,699,987	3.0
Rwanda	574,804,334	8.1	-	-	(175,000,000)	(23,066,672)	376,737,662	8.2
Seychelles	4,721,635	0.1	-	-	-	-	4,721,635	0.1
South Sudan	151,061,168	2.1	-	-	-	(139,061,168)	12,000,000	0.3
Sudan	948,125,868	13.4	-	-	(265,430,748)	(207,170,000)	475,525,120	10.3
Tanzania	353,121,243	5.0	56,632,130	15.5	(52,772)	(83,249,926)	326,450,675	7.1
Uganda	278,972,704	3.9	816,835	0.2	(45,855)	-	279,743,684	6.1
Zambia	869,675,462	12.3	50,000,000	13.7	(580,312)	(347,676,233)	571,418,917	12.4
Zimbabwe	628,557,126	8.9	-	-	(576,327,110)	-	52,230,016.00	1.1
<b>Balance at year end</b>	<b>7,090,327,022</b>	<b>100</b>	<b>366,179,865</b>	<b>100</b>	<b>(1,321,148,256)</b>	<b>(1,519,945,615)</b>	<b>4,615,413,016</b>	<b>100</b>

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Country (continued)

	GROUP								
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	OTHER MITIGANTS	AGGREGATE EXPOSURE	%
As at 31 December 2023	USD		USD		USD	USD	USD	USD	
Burundi	32,431,856	0.5	15,907,528	2.9	(2,475,219)	-	-	45,864,165	0.9
Comoros	18,376,249	0.3	1,564,034	0.3	-	-	-	19,940,283	0.4
Congo DRC	244,173,265	3.5	34,298,061	6.2	-	-	-	278,471,326	5.3
Djibouti	24,219,478	0.3	13,352,818	2.4	-	-	-	37,572,296	0.7
Egypt	174,517,350	2.5	75,325,292	13.6	-	-	-	249,842,642	4.7
eSwatini	46,594,118	0.7	4,953,235	0.9	-	-	-	51,547,353	1.0
Ethiopia	756,914,295	10.9	25,110,930	4.5	(929,271)	(200,000,000)	(542,271)	580,553,683	11.0
Ghana	12,209,291	0.2	1,937,500	0.4	-	-	-	14,146,791	0.3
Kenya	656,773,100	9.5	137,563,622	24.9	-	(234,660,224)	-	559,676,498	10.6
Madagascar	11,667,288	0.2	442,758	0.1	-	-	-	12,110,046	0.2
Malawi	487,983,639	7.0	79,283,037	14.3	(91,394,935)	(240,866,000)	(79,849,385)	155,156,356	2.9
Mauritius	406,822,282	5.9	-	-	(40,303,986)	-	-	366,518,296	6.9
Mozambique	148,892,376	2.1	11,762,647	2.1	(2,450,129)	-	-	158,204,894	3.0
Rwanda	568,431,237	8.2	30,745,820	5.6	-	(33,115,486)	-	566,061,571	10.7
Seychelles	21,029,511	0.3	-	-	-	-	-	21,029,511	0.4
South Sudan	192,428,635	2.8	8,141,909	1.5	-	(60,000,000)	(50,000,000)	90,570,544	1.7
Sudan	1,032,568,538	14.9	-	-	(356,138,176)	(212,110,000)	-	464,320,362	8.8
Tanzania	488,094,508	7.0	93,923,041	17.0	(50,534)	(124,874,890)	-	457,092,125	8.6
Uganda	348,969,240	5.0	3,871,247	0.7	(898,112)	-	-	351,942,375	6.6
Zambia	702,175,972	10.1	11,392,981	2.1	(33,981,639)	(347,676,233)	-	331,911,081	6.3
Zimbabwe	570,554,735	8.2	2,930,821	0.5	(1,012,557)	(83,800,040)	-	488,672,959	9.22
	6,945,826,963	100	552,507,281	100	(529,634,558)	(1,537,102,873)	(130,391,656)	5,301,205,157	100

## 47. Financial Risk Management (continued)

### b. Credit risk (continued)

#### Concentration of Risk by Country (continued)

	BANK							
	ON-STATEMENT OF FINANCIAL POSITION	%	OFF-STATEMENT OF FINANCIAL POSITION	%	CASH COLLATERAL/ IN TRANSIT	INSURANCE AND GUARANTEES	OTHER MITIGANTS	AGGREGATE EXPOSURE
As at 31 December 2023	USD		USD		USD	USD	USD	USD
Burundi	32,431,472	0.5	15,907,528	2.9	(2,475,219)	-	-	45,863,781
Comoros	18,376,249	0.3	1,564,034	0.3	-	-	-	19,940,283
Congo DRC	244,173,265	3.5	34,298,061	6.2	-	-	-	278,471,326
Djibouti	24,219,478	0.3	13,352,818	2.4	-	-	-	37,572,296
Egypt	174,517,350	2.5	75,325,292	13.6	-	-	-	249,842,642
eSwatini	46,594,118	0.7	4,953,235	0.9	-	-	-	51,547,353
Ethiopia	756,914,295	10.9	25,110,930	4.5	(929,271)	(200,000,000)	(542,271)	580,553,683
Ghana	12,209,291	0.2	1,937,500	0.4	-	-	-	14,146,791
Kenya	655,939,649	9.4	137,563,622	24.9	-	(234,660,224)	-	558,843,047
Madagascar	11,667,288	0.2	442,758	0.1	-	-	-	12,110,046
Malawi	487,983,639	7.0	79,283,037	14.3	(91,394,935)	(240,866,000)	(79,849,385)	155,156,356
Mauritius	406,822,282	5.9	-	-	(40,303,986)	-	-	366,518,296
Mozambique	148,892,376	2.1	11,762,647	2.1	(2,450,129)	-	-	158,204,894
Rwanda	568,431,237	8.2	30,745,820	5.6	-	(33,115,486)	-	566,061,571
Seychelles	21,029,511	0.3	-	-	-	-	-	21,029,511
South Sudan	192,428,635	2.8	8,141,909	1.5	-	(60,000,000)	(50,000,000)	90,570,544
Sudan	1,032,568,538	14.9	-	-	(356,138,176)	(212,110,000)	-	464,320,362
Tanzania	488,094,508	7.0	93,923,041	17.0	(50,534)	(124,874,890)	-	457,092,125
Uganda	348,969,240	5.0	3,871,247	0.7	(898,112)	-	-	351,942,375
Zambia	700,082,285	10.1	11,392,981	2.1	(33,981,639)	(347,676,233)	-	329,817,394
Zimbabwe	570,552,364	8.2	2,930,821	0.5	(1,012,557)	(83,800,040)	-	488,670,588
	6,942,897,070	100	552,507,281	100	(529,634,558)	(1,537,102,873)	(130,391,656)	5,298,275,264

## 47. Financial Risk Management (continued)

### c. Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting obligations from financial liabilities. The Group's liquidity policy ensures that it has resources to meet its net disbursement and debt service obligations and allows it flexibility in deciding the appropriate time to access capital markets.

The Group holds sufficient liquid assets to enable it to continue normal operations even in the unlikely event that it is unable to obtain fresh resources from its lending partners and the capital markets for an extended period of time. To achieve this objective, the Group operates on a prudential minimum level of liquidity, which is based on projected net cash requirements.

The prudential minimum level of liquidity is updated quarterly.

The liquidity position statement is presented under the most prudent consideration of maturity dates. Liabilities are classified according to the earliest possible repayment date, while assets are classified according to the latest possible repayment date.

The Bank wide Integrated Risk Management Committee (BIRMC) is tasked with the responsibility of ensuring that all foreseeable funding commitments can be met when due, and that the Group will not encounter difficulty in meeting obligations from its financial liabilities as they occur.

BIRMC relies substantially on the Treasury Department to coordinate and ensure discipline, certify adequacy of liquidity under normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.



## 47. Financial Risk Management (continued)

### c. Liquidity risk (continued)

Maturities of financial assets and financial liabilities for the Group are as follows:

	GROUP						
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	OVER 5 YEARS	TOTAL
As at 31 December 2024		USD	USD	USD	USD	USD	USD
<b>ASSETS</b>							
Cash and balances with other banks	886,244,946	312,613,813	150,000,000	302,674,208	-	-	1,651,532,967
Investment in government securities	24,280,972	-	-	68,822,070	357,803,910	391,000,000	841,906,952
Investment in corporate bonds	-	-	-	-	40,630,615	-	40,630,615
Other receivables	1,780,162	485,633	703,098	1,364,929	8,197,631	12,411,037	24,942,490
Trade Fund loan receivables	-	-	-	-	256,359,097	-	256,359,097
Derivative financial instruments	113,313	20,871,294	8,237,640	32,940,450	-	-	62,162,697
Trade finance loans	223,041,120	345,742,098	319,491,547	2,239,727,629	2,623,009,339	-	5,751,011,733
Project loans	226,041,842	121,343,802	123,680,188	482,790,761	1,469,846,885	241,449,757	2,665,153,235
Equity investment at fair value through OCI	-	-	-	-	67,692,339	-	67,692,339
<b>Total assets</b>	<b>1,361,502,355</b>	<b>801,056,640</b>	<b>602,112,473</b>	<b>3,128,320,047</b>	<b>4,823,539,816</b>	<b>644,860,794</b>	<b>11,361,392,125</b>
<b>LIABILITIES</b>							
Short term borrowings	85,160,528	89,738,730	740,092,689	2,316,530,782	2,119,697,534	-	5,351,220,263
Long term borrowings	9,617,504	30,894,822	55,624,290	149,422,741	2,022,130,875	689,727,755	2,957,417,987
Collection account	172,330,020	-	-	-	-	-	172,330,020
NCI Redeemable participating shares payable	-	-	-	-	153,451,272	-	153,451,272.00
Other payables	96,979,991	98,286,983	-	-	-	55,731,344	250,998,318
	<b>364,088,043</b>	<b>218,920,535</b>	<b>795,716,979</b>	<b>2,465,953,523</b>	<b>4,295,279,681</b>	<b>745,459,099</b>	<b>8,885,417,860</b>

## 47. Financial Risk Management (continued)

### c. Liquidity risk (continued)

Maturities of financial assets and financial liabilities for the Group are as follows (continued):

	GROUP						TOTAL
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	OVER 5 YEARS	
<b>As at 31 December 2024</b>	USD	USD	USD	USD	USD	USD	USD
<b>OFF BALANCE SHEET LIABILITIES</b>							
Guarantees	-	-	-	6,702,600	-	-	6,702,600
Letters of credit	-	-	-	235,452,843	-	-	235,452,843
Loan commitments	-	-	-	124,024,422	-	-	124,024,422
<b>Total liabilities</b>	364,088,043	218,920,535	795,716,979	2,832,133,388	4,295,279,681	745,459,099	9,251,597,725
<b>Net liquidity gap</b>	997,414,312	582,136,105	(193,604,506)	296,186,659	528,260,135	(100,598,305)	2,109,794,400
<b>Cumulative gap</b>	997,414,312	1,579,550,417	1,385,945,911	1,682,132,570	2,210,392,705	2,109,794,400	2,109,794,400

The above table analyses financial assets and financial liabilities of the Group into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. Excluded from 'other receivables' are non-financial assets particularly prepayments and other receivables in Note 24. Excluded from 'other payables' are non-financial liabilities particularly prepaid rent in Note 35.

## 47. Financial Risk Management (continued)

### c. Liquidity risk (continued)

Maturities of financial assets and financial liabilities for the Bank are as follows:

	BANK						TOTAL
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	OVER 5 YEARS	
As at 31 December 2024	USD	USD	USD	USD	USD	USD	USD
<b>ASSETS</b>							
Cash and balances with other banks	867,004,622	312,613,813	150,000,000	302,674,208	-	-	1,632,292,643
Investment in government securities	24,280,972	-	-	32,593,049	357,803,910	391,000,000	805,677,931
Other receivables	1,780,162	485,633	703,098	1,364,929	8,197,631	12,411,037	24,942,490
Derivative financial instruments	113,313	20,871,294	8,237,640	32,940,450	-	-	62,162,697
Trade finance loans	223,041,120	345,742,098	319,491,547	2,239,727,629	2,623,009,339	-	5,751,011,733
Project loans	226,041,842	121,343,802	123,680,188	482,790,761	1,469,846,885	241,449,757	2,665,153,235
Equity investment at fair value through OCI	-	-	-	-	67,692,339	-	67,692,339
<b>Total assets</b>	1,342,262,031	801,056,640	602,112,473	3,092,091,026	4,526,550,104	644,860,794	11,008,933,068
<b>LIABILITIES</b>							
Short term borrowings	85,160,528	89,738,730	740,092,689	2,316,530,782	2,119,697,534	-	5,351,220,263
Long term borrowings	9,617,504	30,894,822	55,624,290	149,422,741	2,022,130,875	689,727,755	2,957,417,987
Collection account	172,330,020	-	-	-	-	-	172,330,020
Other payables	96,979,991	99,231,580	-	-	-	55,731,344	251,942,915
	364,088,043	219,865,132	795,716,979	2,465,953,523	4,141,828,409	745,459,099	8,732,911,185
<b>OFF BALANCE SHEET LIABILITIES</b>							
Guarantees	-	-	-	6,702,600	-	-	6,702,600
Letters of credit	-	-	-	235,452,843	-	-	235,452,843
Loan commitments	-	-	-	124,024,422	-	-	124,024,422
<b>Total liabilities</b>	364,088,043	219,865,132	795,716,979	2,832,133,388	4,141,828,409	745,459,099	9,099,091,050
<b>Net liquidity gap</b>	978,173,988	581,191,508	(193,604,506)	259,957,638	384,721,695	(100,598,305)	1,909,842,018
<b>Cumulative gap</b>	978,173,988	1,559,365,496	1,365,760,990	1,625,718,628	2,010,440,323	1,909,842,018	1,909,842,018

The above table analyses financial assets and financial liabilities of the Bank into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date.

Excluded from 'other receivables' are non-financial assets particularly prepayments and other receivables in Note 24.

Excluded from 'other payables' are non-financial liabilities particularly prepaid rent in Note 35.

## 47. Financial Risk Management (continued)

### c. Liquidity risk (continued)

Maturities of financial assets and financial liabilities for the Group are as follow:

	GROUP						TOTAL
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	OVER 5 YEARS	
<b>As at 31 December 2023</b>	USD	USD	USD	USD	USD	USD	USD
<b>ASSETS</b>							
Cash and balances with other banks	1,540,097,147	559,841,422	225,946,808	5,853,355	691,457,105	-	3,023,195,837
Investment in government securities	-	-	-	14,563,500	14,723,285	22,580,249	51,867,034
Other receivables	702,655	463,748	667,880	1,261,899	7,785,277	11,937,302	22,818,761
Derivative financial instruments	-	-	-	146,140,978	-	-	146,140,978
Trade Fund loan receivables	(400,415)	31,051	4,618,315	-	-	-	4,248,951
Trade finance loans	199,614,505	309,760,265	368,091,089	2,715,218,233	1,935,762,134	-	5,528,446,226
Project loans	104,845,338	325,426,203	123,829,636	378,849,179	1,549,029,542	297,613,512	2,779,593,410
Equity investment at fair value through OCI	-	-	-	-	71,880,869	-	71,880,869
<b>Total assets</b>	<b>1,844,859,230</b>	<b>1,195,522,689</b>	<b>723,153,728</b>	<b>3,261,887,144</b>	<b>4,270,638,212</b>	<b>332,131,063</b>	<b>11,628,192,066</b>
<b>LIABILITIES</b>							
Short term borrowings	126,286,346	195,317,508	49,288,554	895,113,772	3,873,609,777	-	5,139,615,957
Long term borrowings	50,564,044	777,160,599	25,718,801	100,768,359	1,885,455,849	784,669,293	3,624,336,945
Collection account	289,437,554	-	-	-	-	-	289,437,554
NCI Redeemable participating shares payable	-	-	-	-	79,064,874	-	79,064,874
Other payables	37,168,011	47,824,423	23,418,757	-	12,911,887	49,022,487	170,345,565
	503,455,955	1,020,302,530	98,426,112	995,882,131	5,851,042,387	833,691,780	9,302,800,895
<b>OFF BALANCE SHEET LIABILITIES</b>							
Guarantees	-	-	-	10,000,000	-	-	10,000,000
Letters of credit	3,998,507	7,997,015	11,995,522	15,994,030	-	-	39,985,074
Loan commitments	50,252,221	100,504,441	150,756,662	201,008,883	-	-	502,522,207
<b>Total liabilities</b>	<b>557,706,683</b>	<b>1,128,803,986</b>	<b>261,178,296</b>	<b>1,222,885,044</b>	<b>5,851,042,387</b>	<b>833,691,780</b>	<b>9,855,308,176</b>
<b>Net liquidity gap</b>	<b>1,287,152,547</b>	<b>66,718,703</b>	<b>461,975,432</b>	<b>2,039,002,100</b>	<b>(1,580,404,175)</b>	<b>(501,560,717)</b>	<b>1,772,883,890</b>
<b>Cumulative gap</b>	<b>1,287,152,547</b>	<b>1,353,871,250</b>	<b>1,815,846,682</b>	<b>3,854,848,782</b>	<b>2,274,444,607</b>	<b>1,772,883,890</b>	<b>1,772,883,890</b>

## 47. Financial Risk Management (continued)

### c. Liquidity risk (continued)

Maturities of financial assets and financial liabilities for the Bank are as follows:

	BANK						
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	OVER 5 YEARS	TOTAL
As at 31 December 2023	USD	USD	USD	USD	USD	USD	USD
<b>ASSETS</b>							
Cash and balances with other banks	1,499,050,003	559,821,429	225,946,808	5,853,355	691,457,105	-	2,982,128,700
Investment in government securities	-	-	-	4,865,234	14,723,285	22,580,249	42,168,768
Other receivables	702,655	463,748	667,880	1,261,899	7,785,277	11,937,302	22,818,761
Derivative financial instruments	(400,415)	31,051	4,618,315	-	-	-	4,248,951
Trade finance loans	197,585,190	308,024,511	366,723,177	2,709,941,398	1,852,033,178	-	5,434,307,454
Project loans	104,845,338	325,426,203	123,829,636	378,849,179	1,549,029,542	297,613,512	2,779,593,410
Equity investment at fair value through OCI	-	-	-	-	71,880,869	-	71,880,869
<b>Total assets</b>	<b>1,801,782,771</b>	<b>1,193,766,942</b>	<b>721,785,816</b>	<b>3,100,771,065</b>	<b>4,186,909,256</b>	<b>332,131,063</b>	<b>11,337,146,913</b>
<b>LIABILITIES</b>							
Short term borrowings	126,286,346	195,317,508	49,288,554	895,113,772	3,873,609,777	-	5,139,615,957
Long term borrowings	50,564,044	777,160,599	25,718,801	100,768,359	1,885,455,849	784,669,293	3,624,336,945
Collection account	289,437,554	-	-	-	-	-	289,437,554
Other payables	44,619,741	47,824,423	23,418,757	-	12,911,887	49,022,487	177,797,295
	510,907,685	1,020,302,530	98,426,112	995,882,131	5,771,977,513	833,691,780	9,231,187,751
<b>OFF BALANCE SHEET LIABILITIES</b>							
Guarantees	-	-	-	10,000,000	-	-	10,000,000
Letters of credit	3,998,507	7,997,015	11,995,522	15,994,030	-	-	39,985,074
Loan commitments	50,252,221	100,504,441	150,756,662	201,008,883	-	-	502,522,207
<b>Total liabilities</b>	<b>565,158,413</b>	<b>1,128,803,986</b>	<b>261,178,296</b>	<b>1,222,885,044</b>	<b>5,771,977,513</b>	<b>833,691,780</b>	<b>9,783,695,032</b>
<b>Net liquidity gap</b>	<b>1,236,624,358</b>	<b>64,962,956</b>	<b>460,607,520</b>	<b>1,877,886,021</b>	<b>(1,585,068,257)</b>	<b>(501,560,717)</b>	<b>1,553,451,881</b>
<b>Cumulative gap</b>	<b>1,236,624,358</b>	<b>1,301,587,314</b>	<b>1,762,194,834</b>	<b>3,640,080,855</b>	<b>2,055,012,598</b>	<b>1,553,451,881</b>	<b>1,553,451,881</b>

## 47. Financial Risk Management (continued)

### c. Liquidity risk (continued)

#### i. Liquidity and funding management

The Group's liquidity and funding policies require:

- Entering into lending contracts subject to availability of funds,
- Projecting cash flows by major currency and considering the level of liquid assets necessary in relation thereto,
- Maintaining a diverse range of funding sources with back-up facilities,
- Investment in short term liquid instruments which can easily be sold in the market when the need arises,
- Investments in property and equipment are properly budgeted for and done when the Group has sufficient cash flows,
- Maintaining liquidity and contingency plans. These plans must identify early indicators of stress conditions and describe actions to be taken in the event of difficulties arising from systematic or other crises while minimising adverse long-term implications.

#### ii. Contingency plans

The Group carries out contingency funding planning at the beginning of the year. This details the following measures to combat liquidity crisis:

- Unutilised lines of credit, including standby facilities, from different counter-parties.
- Term deposits with counter-parties and prospects of withdrawal and rollovers.
- Investment portfolio and its defeasance period.
- Amount of short-term resources with a time year, required to raise such resources.
- Amount which can be raised from other counter parties based on the Group's past relationships.

### d. Market risk

The objective of the Group's market risk management process is to manage and control market risk exposures in order to optimise return on risk. Market risk is the risk that movement in market factors, including interest rates and foreign currency exchange rates, will reduce income or value of portfolio.

Overall responsibility for management of market risk rests with BIRMC. The Treasury Department is responsible for the development of detailed market risk management policies and for the day-to-day implementation of those policies.

The management of market risk is supplemented by the monitoring of sensitivity analysis of the key market risk variables. The Group normally uses simulation models to measure the impact of changes in interest rates on net interest income. The key assumptions used in these models include loan volumes and pricing and changes in market conditions. Those assumptions are based on the best estimates of actual positions. The models cannot precisely predict the actual impact of changes in interest rates on income because these assumptions are highly uncertain.

#### i. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The extent of exposure to interest rate risk is largely determined by the length of time for which the rate of interest is fixed for a financial instrument. The Group's principal interest rate risk management objective is to generate a suitable overall net interest margin by matching the interest rate characteristic and re-pricing profile of assets with those of the underlying borrowings and equity sources respectively.

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### i. Interest rate risk (continued)

The table below summarises the Group's exposure to interest rate risk.

	GROUP							
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	FIXED INTEREST RATE	NON-INTEREST BEARING	TOTAL
As at 31 December 2024	USD	USD	USD	USD	USD	USD	USD	USD
<b>ASSETS</b>								
Cash and balances with other banks	871,125,130	312,613,813	150,000,000	302,674,208	-	12,613,813	2,506,003	1,651,532,967
Investment in government securities	24,280,972	-	-	68,822,070	57,803,910	691,000,000	-	841,906,952
Investment in corporate bonds	-	-	-	-	-	40,630,615	-	40,630,615
Other receivables	-	-	-	-	-	-	24,942,490	24,942,490
Trade Fund loan receivables	-	-	-	256,359,097	-	-	-	256,359,097
Derivative financial instruments	-	-	-	-	-	-	62,162,697	62,162,697
Trade finance loans	-	384,810,176	1,773,899,384	516,688,546	45,326,371	1,788,152,245	93,194,175	4,602,070,897
Project loans	100,436,092	295,742,109	1,517,293,750	-	-	154,594,606	170,083,763	2,238,150,320
Equity investment at fair value through OCI	-	-	-	-	-	-	67,692,339	67,692,339
<b>Total financial assets</b>	<b>995,842,194</b>	<b>993,166,098</b>	<b>3,441,193,134</b>	<b>1,144,543,921</b>	<b>103,130,281</b>	<b>2,686,991,279</b>	<b>420,581,467</b>	<b>9,785,448,374</b>
<b>FINANCIAL LIABILITIES</b>								
Short term borrowings	303,682,022	3,280,147,546	435,053,434	463,891,365	-	-	-	4,482,774,367
Long term borrowings	113,645,648	689,367,272	1,169,506,132	-	-	558,091,133	-	2,530,610,185
Collection account	-	-	-	-	-	-	172,330,020	172,330,020
NCI Redeemable participating shares payable	-	-	-	-	-	-	153,451,272	153,451,272
Other payables	-	-	-	-	-	79,940,221	171,058,097	250,998,318
<b>Total financial liabilities</b>	<b>417,327,670</b>	<b>3,969,514,818</b>	<b>1,604,559,566</b>	<b>463,891,365</b>	<b>-</b>	<b>638,031,354</b>	<b>496,839,389</b>	<b>7,590,164,162</b>
<b>Net Interest rate exposure</b>	<b>578,514,524</b>	<b>(2,976,348,720)</b>	<b>1,836,633,568</b>	<b>680,652,556</b>	<b>103,130,281</b>	<b>2,048,959,925</b>	<b>(76,257,922)</b>	<b>2,195,284,212</b>
<b>Cumulative interest rate exposure</b>	<b>578,514,524</b>	<b>(2,397,834,196)</b>	<b>(561,200,628)</b>	<b>119,451,928</b>	<b>222,582,209</b>	<b>2,271,542,134</b>	<b>2,195,284,212</b>	<b>2,195,284,212</b>

Fixed interest and non-interest bearing items are stated at amortised cost or their carrying amounts which approximate their fair values.

Excluded from 'other receivables' are non-financial assets particularly prepayments and other receivables in Note 24.

Excluded from 'other payables' are non-financial liabilities particularly prepaid rent in Note 35.



## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### i. Interest rate risk (continued)

The table below summarises the Bank's exposure to interest rate risk.

	BANK							
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	FIXED INTEREST RATE	NON-INTEREST BEARING	TOTAL
As at 31 December 2024	USD	USD	USD	USD	USD	USD	USD	USD
<b>ASSETS</b>								
Cash and balances with other banks	851,884,806	312,613,813	150,000,000	302,674,208	-	12,613,813	2,506,003	1,632,292,643
Investment in government securities	24,280,972	-	-	32,593,049	57,803,910	691,000,000	-	805,677,931
Other receivables	-	-	-	-	-	23,426,623	1,515,867	24,942,490
Derivative financial instruments	-	-	-	-	-	-	62,162,697	62,162,697
Trade finance loans	-	384,810,176	1,773,899,384	516,688,546	42,494,319	1,788,152,245	93,194,175	4,599,238,845
Project loans	100,436,092	295,742,109	1,517,293,750	-	-	154,594,606	170,083,763	2,238,150,320
Equity investment at fair value through OCI	-	-	-	-	-	-	67,692,339	67,692,339
<b>Total financial assets</b>	<b>976,601,870</b>	<b>993,166,098</b>	<b>3,441,193,134</b>	<b>851,955,803</b>	<b>100,298,229</b>	<b>2,669,787,287</b>	<b>397,154,844</b>	<b>9,430,157,265</b>
<b>FINANCIAL LIABILITIES</b>								
Short term borrowings	303,682,022	3,280,147,546	435,053,434	463,891,365	-	-	-	4,482,774,367
Long term borrowings	113,645,648	689,367,272	1,169,506,132	-	-	558,091,133	-	2,530,610,185
Collection account	-	-	-	-	-	-	172,330,020	172,330,020
Other payables	-	-	-	-	-	79,940,221	172,002,694	251,942,915
<b>Total financial liabilities</b>	<b>417,327,670</b>	<b>3,969,514,818</b>	<b>1,604,559,566</b>	<b>463,891,365</b>	<b>-</b>	<b>638,031,354</b>	<b>344,332,714</b>	<b>7,437,657,487</b>
<b>Net interest rate exposure</b>	<b>559,274,200</b>	<b>(2,976,348,720)</b>	<b>1,836,633,568</b>	<b>388,064,438</b>	<b>100,298,229</b>	<b>2,031,755,933</b>	<b>52,822,130</b>	<b>1,992,499,778</b>
<b>Cumulative interest rate exposure</b>	<b>559,274,200</b>	<b>(2,417,074,520)</b>	<b>(580,440,952)</b>	<b>(192,376,514)</b>	<b>(92,078,285)</b>	<b>1,939,677,648</b>	<b>1,992,499,778</b>	<b>1,992,499,778</b>

Fixed interest and non-interest bearing items are stated at amortised cost or their carrying amounts which approximate their fair values.

Excluded from 'other receivables' are non-financial assets particularly prepayments and other receivables in Note 24.

Excluded from 'other payables' are non-financial liabilities particularly prepaid rent in Note 35.

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### i. Interest rate risk (continued)

The table below summarises the Group's exposure to interest rate risk.

	GROUP							
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	FIXED INTEREST RATE	NON-INTEREST BEARING	TOTAL
As at 31 December 2023	USD	USD	USD	USD	USD	USD	USD	USD
<b>ASSETS</b>								
Cash and balances with other banks	1,537,591,144	559,821,429	225,946,808	5,853,355	-	691,477,098	2,506,003	3,023,195,837
Investment in government securities	-	-	-	-	-	51,867,034	-	51,867,034
Other receivables	-	-	-	-	-	-	22,818,761	22,818,761
Derivative financial instruments	-	-	146,140,978	-	-	-	-	146,140,978
Trade Fund loan receivables	-	-	-	-	-	-	4,248,951	4,248,951
Trade finance loans	-	84,065,739	1,766,722,205	381,653,147	-	2,234,372,384	120,767,675	4,587,581,150
Project loans	95,159,719	224,161,699	1,418,422,093	-	-	309,573,016	83,778,452	2,131,094,979
Equity investment at fair value through OCI	-	-	-	-	-	-	71,880,869	71,880,869
<b>Total financial assets</b>	<b>1,632,750,863</b>	<b>868,048,867</b>	<b>3,557,232,084</b>	<b>387,506,502</b>	<b>-</b>	<b>3,287,289,532</b>	<b>306,000,711</b>	<b>10,038,828,559</b>
<b>FINANCIAL LIABILITIES</b>								
Short term borrowings	165,708,572	3,124,213,278	209,459,500	-	-	880,020,613	-	4,379,401,963
Long term borrowings	116,847,625	533,991,405	989,022,669	-	-	1,326,498,487	-	2,966,360,186
Collection account	-	-	-	-	-	-	289,437,554	289,437,554
NCI Redeemable participating shares payable	-	-	-	-	-	-	79,064,874	79,064,874
Other payables	-	-	-	-	-	49,022,487	121,323,078	170,345,565
<b>Total financial liabilities</b>	<b>282,556,197</b>	<b>3,658,204,683</b>	<b>1,198,482,169</b>	<b>-</b>	<b>-</b>	<b>2,255,541,587</b>	<b>489,825,506</b>	<b>7,884,610,142</b>
<b>Net Interest rate exposure</b>	<b>1,350,194,666</b>	<b>(2,790,155,816)</b>	<b>2,358,749,915</b>	<b>387,506,502</b>	<b>-</b>	<b>1,031,747,945</b>	<b>(183,824,795)</b>	<b>2,154,218,417</b>
<b>Cumulative interest rate exposure</b>	<b>1,350,194,666</b>	<b>(1,439,961,150)</b>	<b>918,788,765</b>	<b>1,306,295,267</b>	<b>1,306,295,267</b>	<b>2,338,043,212</b>	<b>2,154,218,417</b>	<b>2,154,218,417</b>

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### i. Interest rate risk (continued)

The table below summarises the Bank's exposure to interest rate risk.

	BANK							
	UP TO 1 MONTH	2 TO 3 MONTHS	4 TO 6 MONTHS	6 TO 12 MONTHS	1 TO 5 YEARS	FIXED INTEREST RATE	NON-INTEREST BEARING	TOTAL
As at 31 December 2023	USD	USD	USD	USD	USD	USD	USD	USD
ASSETS								
Cash and balances with other banks	1,496,524,007	559,821,429	225,946,808	5,853,355	-	691,477,098	2,506,003	2,982,128,700
Investment in government securities	-	-	-	-	-	42,168,768	-	42,168,768
Other receivables	-	-	-	-	-	-	22,818,761	22,818,761
Derivative financial instruments	-	-	-	-	-	-	4,248,951	4,248,951
Trade finance loans	-	81,234,116	1,770,490,863	381,653,147	-	2,316,851,849	34,592,554	4,584,822,529
Project loans	95,159,719	224,161,699	1,418,422,093	-	-	309,573,016	83,778,452	2,131,094,979
Equity investment at fair value through OCI	-	-	-	-	-	-	71,880,869	71,880,869
Total financial assets	1,591,683,726	865,217,244	3,414,859,764	387,506,502	-	3,360,070,731	219,825,590	9,839,163,557
FINANCIAL LIABILITIES								
Short term borrowings	165,708,572	3,124,213,278	209,459,500	-	-	880,020,613	-	4,379,401,963
Long term borrowings	116,847,625	533,991,405	989,022,669	-	-	1,326,498,487	-	2,966,360,186
Collection account	-	-	-	-	-	-	289,437,554	289,437,554
Other payables	-	-	-	-	-	49,022,487	128,774,808	177,797,295
Total financial liabilities	282,556,197	3,658,204,683	1,198,482,169	-	-	2,255,541,587	418,212,362	7,812,996,998
Net Interest rate exposure	1,309,127,529	(2,792,987,439)	2,216,377,595	387,506,502	-	1,104,529,144	(198,386,772)	2,026,166,559
Cumulative interest rate exposure	1,309,127,529	(1,483,859,910)	732,517,685	1,120,024,187	1,120,024,187	2,224,553,331	2,026,166,559	2,026,166,559

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### i. Interest rate risk (continued)

##### *Interest rate risk - sensitivity analysis*

The Group monitors the impact that an immediate hypothetical increase or decrease in interest rates of 100 basis points applied at the beginning of the year would have on net interest income.

The sensitivity analysis below has been determined based on the exposure to interest rates for non-derivative instruments at year end. The analysis was prepared using the following assumptions:

- Interest-bearing assets and liabilities outstanding as at 31 December 2024 were outstanding at those levels for the whole period
- Interest-bearing assets and liabilities denominated in currencies other than USD experienced similar movements in interest rates, and
- All other variables are held constant.

If interest rates had been 100 basis points higher or lower with the above assumptions applying, the Group's net profit for the year ended 31 December 2024 of USD 70,541,625 (December 2023: USD 227,168,858) would increase or decrease by USD 337,769 (December 2023: USD 13,949,551) as follows:

##### *Effect on the Group's net profit*

The profit for the year ended 31 December 2024 would increase to USD 170,879,394 (December 2023: USD 241,118,409) or decrease to USD 170,541,625 (December 2024: USD 213,219,307).

The potential change is 0.2% (December 2023: 6.1%) of the period's profit.

#### ii. Currency risk

Currency risk is defined as the potential loss that could result from adverse changes in foreign exchange rates. Currency risks are minimised and, where possible, eliminated by requiring assets to be funded by liabilities that have matching currency characteristics.

Foreign currency positions are monitored on a quarterly basis. The single currency exposure, irrespective of short or long positions should not exceed the limit of 10% of the Group's net worth.

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### ii. Currency risk (continued)

The Group's currency position

As at 31 December 2024	GROUP												TOTAL
	USD	GBP	EURO	KES	SDG	UGX	AED	MWK	TZSH	ZMW	JPY	OTHER	
<b>ASSETS</b>													
Cash and balances with other banks	1,200,471,844	42,625	210,015,650	510,369	2,506,003	6,038,620	135,978,713	85,332,329	4,853,807	2,656,320	970	3,125,717	1,651,532,967
Investment in government securities	806,050,353	-	-	-	-	-	-	-	-	35,856,599	-	-	841,906,952
Investment in corporate bonds	40,630,615	-	-	-	-	-	-	-	-	-	-	-	40,630,615
Other receivables	24,942,490	-	-	-	-	-	-	-	-	-	-	-	24,942,490
Trade Fund loan receivables	256,359,097	-	-	-	-	-	-	-	-	-	-	-	256,359,097
Derivative financial instruments	901,201,197	-	-839,038,500	-	-	-	-	-	-	-	-	-	62,162,697
Trade finance loans	2,949,453,443	-	1,652,617,454	-	-	-	-	-	-	-	-	-	4,602,070,897
Project finance loans	1,908,193,784	-	306,314,837	14,720,771	-	-	-	-	-	-	-	8,920,928	2,238,150,320
Equity investment at fair value through OCI	67,692,339	-	-	-	-	-	-	-	-	-	-	-	67,692,339
<b>Total financial assets</b>	<b>8,154,995,162</b>	<b>42,625</b>	<b>1,329,909,441</b>	<b>15,231,140</b>	<b>2,506,003</b>	<b>6,038,620</b>	<b>135,978,713</b>	<b>85,332,329</b>	<b>4,853,807</b>	<b>38,512,919</b>	<b>970</b>	<b>12,046,645</b>	<b>9,785,448,374</b>
<b>FINANCIAL LIABILITIES</b>													
Short term borrowings	4,184,937,940	-	297,836,427	-	-	-	-	-	-	-	-	-	4,482,774,367
Long term borrowings	1,552,933,235	-	977,676,950	-	-	-	-	-	-	-	-	-	2,530,610,185
Collection account	83,685,037	-	443	-	2,459,694	-	-	85,329,555	-	478,974	-	376,317	172,330,020
NCI Redeemable participating shares payable	153,451,272	-	-	-	-	-	-	-	-	-	-	-	153,451,272
Other payables	250,935,749	-	-	55,995	-	-	-	-	-	-	-	6,574	250,998,318
<b>Total financial liabilities</b>	<b>6,225,943,233</b>	<b>-</b>	<b>1,275,513,820</b>	<b>55,995</b>	<b>2,459,694</b>	<b>-</b>	<b>-</b>	<b>85,329,555</b>	<b>-</b>	<b>478,974</b>	<b>-</b>	<b>382,891</b>	<b>7,590,164,162</b>
<b>Net position</b>	<b>1,929,051,929</b>	<b>42,625</b>	<b>54,395,621</b>	<b>15,175,145</b>	<b>46,309</b>	<b>6,038,620</b>	<b>135,978,713</b>	<b>2,774</b>	<b>4,853,807</b>	<b>38,033,945</b>	<b>970</b>	<b>11,663,754</b>	<b>2,195,284,212</b>

Excluded from 'other receivables' are non-financial assets particularly prepayments and other receivables in Note 24.

Excluded from 'other payables' are non-financial liabilities particularly prepaid rent in Note 35.

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### ii. Currency risk (continued)

The Bank's currency position

As at 31 December 2024	BANK												TOTAL
	USD	GBP	EURO	KES	SDG	UGX	AED	MWK	TZSH	ZMW	JPY	OTHER	
<b>ASSETS</b>													
Cash and balances with other banks	1,181,231,520	42,625	210,015,650	510,369	2,506,003	6,038,620	135,978,713	85,332,329	4,853,807	2,656,320	970	3,125,717	1,632,292,643
Investment in government securities	769,821,332	-	-	-	-	-	-	-	-	35,856,599	-	-	805,677,931
Other receivables	24,942,490	-	-	-	-	-	-	-	-	-	-	-	24,942,490
Derivative financial instruments	901,201,197		(839,038,500)	-	-	-	-	-	-	-	-	-	62,162,697
Trade finance loans	2,946,621,391	-	1,652,617,454	-	-	-	-	-	-	-	-	-	4,599,238,845
Project finance loans	1,908,193,784	-	306,314,837	14,720,771	-	-	-	-	-	-	-	8,920,928	2,238,150,320
Equity investment at fair value through OCI	67,692,339	-	-	-	-	-	-	-	-	-	-	-	67,692,339
<b>Total financial assets</b>	<b>7,799,704,053</b>	<b>42,625</b>	<b>1,329,909,441</b>	<b>15,231,140</b>	<b>2,506,003</b>	<b>6,038,620</b>	<b>135,978,713</b>	<b>85,332,329</b>	<b>4,853,807</b>	<b>38,512,919</b>	<b>970</b>	<b>12,046,645</b>	<b>9,430,157,265</b>
<b>FINANCIAL LIABILITIES</b>													
Short term borrowings	4,184,937,940	-	297,836,427	-	-	-	-	-	-	-	-	-	4,482,774,367
Long term borrowings	1,552,933,235	-	977,676,950	-	-	-	-	-	-	-	-	-	2,530,610,185
Collection account	83,685,037	-	443	-	2,459,694	-	-	85,329,555	-	478,974	-	376,317	172,330,020
Other payables	251,880,346	-	-	55,995	-	-	-	-	-	-	-	6,574	251,942,915
<b>Total financial liabilities</b>	<b>6,073,436,558</b>	<b>-</b>	<b>1,275,513,820</b>	<b>55,995</b>	<b>2,459,694</b>	<b>-</b>	<b>-</b>	<b>85,329,555</b>	<b>-</b>	<b>478,974</b>	<b>-</b>	<b>382,891</b>	<b>7,437,657,487</b>
<b>Net position</b>	<b>1,726,267,495</b>	<b>42,625</b>	<b>54,395,621</b>	<b>15,175,145</b>	<b>46,309</b>	<b>6,038,620</b>	<b>135,978,713</b>	<b>2,774</b>	<b>4,853,807</b>	<b>38,033,945</b>	<b>970</b>	<b>11,663,754</b>	<b>1,992,499,778</b>

Excluded from 'other receivables' are non-financial assets particularly prepayments and other receivables in Note 24.

Excluded from 'other payables' are non-financial liabilities particularly prepaid rent in Note 35.

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### ii. Currency risk (continued)

The Group's currency position

As at 31 December 2023	GROUP												TOTAL
	USD	GBP	EURO	KES	SDG	UGX	AED	MWK	TZSH	ZMW	JPY	OTHER	
<b>ASSETS</b>													
Cash and balances with other banks	2,221,807,404	16,966	639,853,241	154,494	2,506,003	5,891,425	19,909,676	88,272,364	4,712,574	29,130,129	1,080	10,940,481	3,023,195,837
Investment in government securities	9,698,265	-	-	-	-	-	-	-	-	42,168,769	-	-	51,867,034
Other receivables	22,818,761	-	-	-	-	-	-	-	-	-	-	-	22,818,761
Derivative financial instruments	146,140,978	-	-	-	-	-	-	-	-	-	-	-	146,140,978
Trade Fund loan receivables	1,273,327,775		(1,269,078,824)	-	-	-	-	-	-	-	-	-	4,248,951
Trade finance loans	2,946,366,938	-	1,641,214,212	-	-	-	-	-	-	-	-	-	4,587,581,150
Project finance loans	1,875,875,174	-	244,306,356	10,913,449	-	-	-	-	-	-	-	-	2,131,094,979
Equity investment at fair value through OCI	71,880,869	-	-	-	-	-	-	-	-	-	-	-	71,880,869
<b>Total financial assets</b>	<b>8,567,916,164</b>	<b>16,966</b>	<b>1,256,294,985</b>	<b>11,067,943</b>	<b>2,506,003</b>	<b>5,891,425</b>	<b>19,909,676</b>	<b>88,272,364</b>	<b>4,712,574</b>	<b>71,298,898</b>	<b>1,080</b>	<b>10,940,481</b>	<b>10,038,828,559</b>
<b>FINANCIAL LIABILITIES</b>													
Short term borrowings	4,012,538,207	-	366,863,756	-	-	-	-	-	-	-	-	-	4,379,401,963
Long term borrowings	2,130,047,304	-	836,312,882	-	-	-	-	-	-	-	-	-	2,966,360,186
Collection account	166,492,802	-	171	-	2,459,694	-	-	88,266,788	-	31,833,944	-	384,155	289,437,554
NCI Redeemable participating shares payable	79,064,874	-	-	-	-	-	-	-	-	-	-	-	79,064,874
Other payables	170,307,034	-	-	38,086	-	-	-	-	-	-	-	445	170,345,565
<b>Total financial liabilities</b>	<b>6,558,450,221</b>	<b>-</b>	<b>1,203,176,809</b>	<b>38,086</b>	<b>2,459,694</b>	<b>-</b>	<b>-</b>	<b>88,266,788</b>	<b>-</b>	<b>31,833,944</b>	<b>-</b>	<b>384,600</b>	<b>7,884,610,142</b>
<b>Net position</b>	<b>2,009,465,943</b>	<b>16,966</b>	<b>53,118,176</b>	<b>11,029,857</b>	<b>46,309</b>	<b>5,891,425</b>	<b>19,909,676</b>	<b>5,576</b>	<b>4,712,574</b>	<b>39,464,954</b>	<b>1,080</b>	<b>10,555,881</b>	<b>2,154,218,417</b>



## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### ii. Currency risk (continued)

The Bank's currency position

As at 31 December 2023	BANK												TOTAL
	USD	GBP	EURO	KES	SDG	UGX	AED	MWK	TZSH	ZMW	JPY	OTHER	
<b>ASSETS</b>													
Cash and balances with other banks	2,180,740,267	16,966	639,853,241	154,494	2,506,003	5,891,425	19,909,676	88,272,364	4,712,574	29,130,129	1,080	10,940,481	2,982,128,700
Investment in government securities	-	-	-	-	-	-	-	-	-	42,168,768	-	-	42,168,768
Other receivables	22,818,761	-	-	-	-	-	-	-	-	-	-	-	22,818,761
Derivative financial instruments	1,273,327,775		(1,269,078,824)	-	-	-	-	-	-	-	-	-	4,248,951
Trade finance loans	2,943,608,317	-	1,641,214,212	-	-	-	-	-	-	-	-	-	4,584,822,529
Project finance loans	1,875,875,174	-	244,306,356	10,913,449	-	-	-	-	-	-	-	-	2,131,094,979
Equity investment at fair value through OCI	71,880,869	-	-	-	-	-	-	-	-	-	-	-	71,880,869
<b>Total financial assets</b>	<b>8,368,251,163</b>	<b>16,966</b>	<b>1,256,294,985</b>	<b>11,067,943</b>	<b>2,506,003</b>	<b>5,891,425</b>	<b>19,909,676</b>	<b>88,272,364</b>	<b>4,712,574</b>	<b>71,298,897</b>	<b>1,080</b>	<b>10,940,481</b>	<b>9,839,163,557</b>
<b>FINANCIAL LIABILITIES</b>													
Short term borrowings	4,012,538,207	-	366,863,756	-	-	-	-	-	-	-	-	-	4,379,401,963
Long term borrowings	2,130,047,304	-	836,312,882	-	-	-	-	-	-	-	-	-	2,966,360,186
Collection account	166,492,802	-	171	-	2,459,694	-	-	88,266,788	-	31,833,944	-	384,155	289,437,554
Other payables	177,758,764	-	-	38,086	-	-	-	-	-	-	-	445	177,797,295
<b>Total financial liabilities</b>	<b>6,486,837,077</b>	<b>-</b>	<b>1,203,176,809</b>	<b>38,086</b>	<b>2,459,694</b>	<b>-</b>	<b>-</b>	<b>88,266,788</b>	<b>-</b>	<b>31,833,944</b>	<b>-</b>	<b>384,600</b>	<b>7,812,996,998</b>
<b>Net position</b>	<b>1,881,414,086</b>	<b>16,966</b>	<b>53,118,176</b>	<b>11,029,857</b>	<b>46,309</b>	<b>5,891,425</b>	<b>19,909,676</b>	<b>5,576</b>	<b>4,712,574</b>	<b>39,464,953</b>	<b>1,080</b>	<b>10,555,881</b>	<b>2,026,166,559</b>

## 47. Financial Risk Management (continued)

### d. Market risk (continued)

#### ii. Currency risk (continued)

##### *Currency risk - sensitivity analysis*

The Group is mainly exposed to Euros, Pound Sterling, Kenya Shillings, Tanzania Shillings, Zambian Kwacha, and Uganda Shilling. The Group has operations in and lends to customers in Zimbabwe, but all the transactions are made in USD. The following analysis details the Group's sensitivity to a 10% increase and decrease in the value of the USD against the other currencies. 10% is the sensitivity rate used when reporting foreign currency risk internally and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes cash and term deposits, securities, loans and borrowings in currencies other than United States Dollars. A positive number below indicates a decrease in profit and reserves when the USD strengthens by 10% against the other currencies in which the Group has a net asset position. For a 10% weakening of the USD against the relevant currencies, there would be an equal opposite impact on the net profit.

	GBP	EURO	KES	TSH	AED	UGX	ZMW	JPY
<b>As at 31 December 2024</b>	5,461	5,318,088	36,492	202	3,702,117	16,531	136,401	(12)
<b>As at 31 December 2023</b>	1,515	4,875,217	126,955	187	153,229	(14,425)	542,422	(493)

## 48. Capital Management

The Group, being a supranational financial institution, is not subject to any regulatory supervision by a national body. The conduct of operations is vested with the Board of Directors which closely monitors directly or through its Audit Committee the Group's performance, risk profile and capital adequacy.

Based on the need to protect against increased credit risks associated with projects and infrastructure financing in developing African economies, the Group's capital management policy aims to maintain a capital adequacy ratio of at least 30 per cent. This ratio is computed in line with recommendations of the paper prepared by the Basel Committee on Banking Supervision entitled "International Convergence of Capital Measurement and Capital Standards" dated July 1988 as amended from time to time (Basel I paper) and the paper prepared by the Basel Committee entitled "International Convergence of Capital Measurement and Standards: A Revised Framework" dated June 2004 as amended from time to time (Basel II Paper).

The Group's objectives when managing capital, which is a broader concept than the 'equity' on the face of the statement of financial position, are:

- To have sufficient capital to support its development mandate;
- To safeguard the Group's ability to continue as a going concern so that it can continue to provide returns to shareholders and benefits to Member States and other stakeholders; and
- To maintain a strong capital base to support the development of its business.

Capital adequacy is monitored monthly by the Group's management, employing techniques based on the guidelines developed by the Basel Committee. Currently, the Group's capital is entirely Tier 1 capital which is: Paid-up share capital, retained earnings and other reserves.

## 48. Capital Management (continued)

Risk-weighted assets are measured by means of an hierarchy of seven risk weights classified to reflect an estimate of credit, market and other risks associated with each asset and counterparty, taking into account any eligible collateral or guarantees. A similar treatment is adopted for off-statement of financial position exposure, with some adjustments to reflect the more contingent nature of the potential losses.

A summary of the Group's capital adequacy computations is provided below.

	GROUP		BANK	
	2024	2023	2024	2023
	USD	USD	USD	USD
<b>RISK WEIGHTED ASSETS</b>				
On - statement of financial position assets	6,235,537,516	6,215,491,829	5,891,376,693	6,029,319,881
Off - statement of financial position assets	68,045,816	100,009,374	68,045,816	100,009,374
<b>Total risk weighted assets</b>	<b>6,303,583,332</b>	<b>6,315,501,203</b>	<b>5,959,422,509</b>	<b>6,129,329,255</b>
<b>CAPITAL</b>	-	(3,759,970)	3,759,970.00	-
Paid up capital	602,717,362	603,081,183	602,717,362	603,081,183
Retained earnings and reserves	1,657,798,363	1,591,935,869	1,649,092,945	1,580,468,148
<b>Total capital</b>	<b>2,260,515,725</b>	<b>2,195,017,052</b>	<b>2,251,810,307</b>	<b>2,183,549,331</b>
<b>Capital adequacy ratio</b>	<b>35.9%</b>	<b>34.8%</b>	<b>37.8%</b>	<b>35.6%</b>

In addition to its paid-up capital, the Group has access to additional capital in the form of callable capital. During the years, the Group complied with its capital adequacy requirements. There were no events after the reporting date.

## 49. Events After the Reporting Date

There are no material events after the reporting date that would require disclosure in, or adjustment to these financial statements.

## 50. Financial Instruments Categories

The table below sets out the Group's analysis of financial instruments categories.

	GROUP			TOTAL CARRYING AMOUNT
	AMORTISED COST	AT FAIR VALUE THROUGH P&L	AT FAIR VALUE THROUGH OCI	
As at 31 December 2024	USD	USD	USD	USD
<b>FINANCIAL ASSETS</b>				
Cash and balances held with other banks - less than 90 days	1,198,858,759	-	-	1,198,858,759
Cash and balances held with other banks - over 90 days	452,674,208	-	-	452,674,208
Derivative financial instruments	-	62,162,697	-	62,162,697
Trade finance loans	4,602,070,897	-	-	4,602,070,897
Project finance loans	2,238,150,320	-	-	2,238,150,320
Investment in Government securities	841,906,952	-	-	841,906,952
Investment in corporate bonds	40,630,615	-	-	40,630,615
Trade Fund loan receivables	-	256,359,097	-	256,359,097
Other receivables	24,942,490	-	-	24,942,490
Equity investments at fair value	-	1,970,338	65,722,001	67,692,339
<b>Total financial assets</b>	<b>9,399,234,242</b>	<b>320,492,132</b>	<b>65,722,001</b>	<b>9,785,448,374</b>
<b>FINANCIAL LIABILITIES</b>				
Collection account deposits	172,330,020	-	-	172,330,020
Short term borrowings	4,482,774,367	-	-	4,482,774,367
Non-controlling interest payables	153,451,272	-	-	153,451,272
Other payables	250,998,318	-	-	250,998,318
Long term borrowings	2,530,610,185	-	-	2,530,610,185
<b>Total financial liabilities</b>	<b>7,590,164,162</b>	<b>-</b>	<b>-</b>	<b>7,590,164,162</b>
<b>As at 31 December 2023</b>				
<b>FINANCIAL ASSETS</b>				
Cash and balances held with other banks - less than 90 days	2,099,938,569	-	-	2,099,938,569
Cash and balances held with other banks - over 90 days	923,257,268	-	-	923,257,268
Investment in Government securities	-	51,867,034	-	51,867,034
Other receivables	22,818,761	-	-	22,818,761
Trade Fund loan receivables	-	146,140,978	-	146,140,978
Trade finance loans	4,587,581,150	-	-	4,587,581,150
Project finance loans	2,131,094,979	-	-	2,131,094,979
Equity investments at fair value	-	2,729,000	69,151,869	71,880,869
<b>Total financial assets</b>	<b>9,764,690,727</b>	<b>200,737,012</b>	<b>69,151,869</b>	<b>10,034,579,608</b>
<b>FINANCIAL LIABILITIES</b>				
Collection account deposits	289,437,554	-	-	289,437,554
Short term borrowings	4,379,401,963	-	-	4,379,401,963
Long term borrowings	2,966,360,186	-	-	2,966,360,186
Non-controlling interest payables	79,064,874	-	-	79,064,874
Other payables	170,345,565	-	-	170,345,565
<b>Total financial liabilities</b>	<b>7,884,610,142</b>	<b>-</b>	<b>-</b>	<b>7,884,610,142</b>

## 50. Financial Instruments Categories (continued)

The table below sets out the Bank's analysis of financial instruments categories.

	BANK			TOTAL CARRYING AMOUNT
	AMORTISED COST	AT FAIR VALUE THROUGH P&L	AT FAIR VALUE THROUGH OCI	
As at 31 December 2024	USD	USD	USD	USD
<b>FINANCIAL ASSETS</b>				
Cash and balances held with other banks - less than 90 days	1,179,618,435	-	-	1,179,618,435
Cash and balances held with other banks - over 90 days	452,674,208	-	-	452,674,208
Derivative financial instruments	-	62,162,697	-	62,162,697
Trade finance loans	4,599,238,845	-	-	4,599,238,845
Project finance loans	2,238,150,320	-	-	2,238,150,320
Investment in Government securities	805,677,931	-	-	805,677,931
Other receivables	22,818,761	-	-	22,818,761
Equity investments at fair value	-	1,970,338	65,722,001	67,692,339
<b>Total financial assets</b>	<b>9,298,178,500</b>	<b>64,133,035</b>	<b>65,722,001</b>	<b>9,428,033,535</b>
<b>FINANCIAL LIABILITIES</b>				
Collection account deposits	172,330,020	-	-	172,330,020
Short term borrowings	4,482,774,367	-	-	4,482,774,367
Other payables	251,942,915	-	-	251,942,915
Long term borrowings	2,530,610,185	-	-	2,530,610,185
<b>Total financial liabilities</b>	<b>7,437,657,488</b>	<b>-</b>	<b>-</b>	<b>7,437,657,488</b>
<b>As at 31 December 2023</b>				
<b>FINANCIAL ASSETS</b>				
Cash and balances held with other banks - less than 90 days	2,058,871,432	-	-	2,058,871,432
Cash and balances held with other banks - over 90 days	923,257,268	-	-	923,257,268
Trade finance loans	4,584,822,529	-	-	4,584,822,529
Project finance loans	2,131,094,979	-	-	2,131,094,979
Investment in Government securities	-	42,168,768	-	42,168,768
Other receivables	22,818,761	-	-	22,818,761
Equity investments at fair value	-	2,729,000	69,151,869	71,880,869
<b>Total financial assets</b>	<b>9,720,864,969</b>	<b>44,897,768</b>	<b>69,151,869</b>	<b>9,834,914,605</b>
<b>FINANCIAL LIABILITIES</b>				
Collection account deposits	289,437,554	-	-	289,437,554
Short term borrowings	4,379,401,963	-	-	4,379,401,963
Other payables	177,797,295	-	-	177,797,295
Long term borrowings	2,966,360,186	-	-	2,966,360,186
<b>Total financial liabilities</b>	<b>7,812,996,998</b>	<b>-</b>	<b>-</b>	<b>7,812,996,998</b>

## 51. Trade Finance Loan Portfolio

### GROUP

COUNTRY	As at 31 December 2024			As at 31 December 2023		
	BALANCE OUTSTANDING	AMOUNTS DUE WITHIN ONE YEAR	AMOUNTS DUE AFTER ONE YEAR	BALANCE OUTSTANDING	AMOUNTS DUE WITHIN ONE YEAR	AMOUNTS DUE AFTER ONE YEAR
	USD	USD	USD	USD	USD	USD
Burundi	21,409,349	11,075,635	10,333,714	19,092,856	6,425,805	12,667,051
Djibouti	13,897,136	13,897,136	-	21,176,176	20,348,487	827,689
Egypt	187,998,266	187,054,272	943,994	174,517,350	174,517,350	-
eSwatini	62,507,808	62,507,808	-	46,594,118	46,594,118	-
Ethiopia	556,342,897	530,675,053	25,667,844	669,675,617	640,885,771	28,789,846
Ghana	-	-	-	12,209,291	12,209,291	-
Kenya	28,515,190	27,824,865	690,325	29,218,208	1,172,256	28,045,952
Madagascar	1,562,500	1,562,500	-	4,801,691	788,731	4,012,960
Malawi	531,694,590	452,036,648	79,657,942	487,983,639	106,395,535	381,588,104
Mauritius	213,955,562	213,955,562	-	209,786,225	209,786,225	-
Mozambique	9,183,804	9,183,804	-	34,064,474	12,279,516	21,784,958
Rwanda	451,282,113	125,372,916	325,909,197	433,968,130	58,693,898	375,274,232
South Sudan	151,061,168	1,061,168	150,000,000	192,428,635	192,428,635	-
Sudan	892,733,934	28,353,536	864,380,398	979,824,211	949,839,290	29,984,921
Tanzania	151,539,326	151,539,326	-	160,691,537	97,195,433	63,496,104
Uganda	30,039,973	17,067,320	12,972,653	43,507,406	20,453,410	23,053,996
Zambia	861,002,152	858,617,165	2,384,987	691,117,677	69,849,656	621,268,021
Zimbabwe	624,206,488	32,214,783	591,991,705	566,309,759	555,793,649	10,516,110
<b>Gross Loans</b>	<b>4,788,932,256</b>	<b>2,723,999,497</b>	<b>2,064,932,759</b>	<b>4,776,967,000</b>	<b>3,175,657,056</b>	<b>1,601,309,944</b>
<b>Impairment on trade finance loans (Note 20)</b>	<b>(186,861,359)</b>	<b>-</b>	<b>(186,861,359)</b>	<b>(189,385,850)</b>	<b>-</b>	<b>(189,385,850)</b>
<b>Net Loans</b>	<b>4,602,070,897</b>	<b>2,723,999,497</b>	<b>1,878,071,400</b>	<b>4,587,581,150</b>	<b>3,175,657,056</b>	<b>1,411,924,094</b>

## 51. Trade Finance Loan Portfolio (continued)

BANK						
COUNTRY	As at 31 December 2024			As at 31 December 2023		
	BALANCE OUTSTANDING	AMOUNTS DUE WITHIN ONE YEAR	AMOUNTS DUE AFTER ONE YEAR	BALANCE OUTSTANDING	AMOUNTS DUE WITHIN ONE YEAR	AMOUNTS DUE AFTER ONE YEAR
	USD	USD	USD	USD	USD	USD
Burundi	21,408,969	11,075,635	10,333,334	19,092,472	6,425,805	12,666,667
Djibouti	13,897,136	13,897,136	-	21,176,176	20,348,487	827,689
Egypt	187,998,266	187,054,272	943,994	174,517,350	174,517,350	-
eSwatini	62,507,808	62,507,808	-	46,594,118	46,594,118	-
Ethiopia	556,342,897	530,675,053	25,667,844	669,675,617	640,885,771	28,789,846
Ghana	-	-	-	12,209,291	12,209,291	-
Kenya	27,824,865	27,824,865	-	28,384,757	1,172,256	27,212,501
Madagascar	1,562,500	1,562,500	-	4,801,691	788,731	4,012,960
Malawi	531,694,590	452,036,648	79,657,942	487,983,639	106,395,535	381,588,104
Mauritius	213,955,562	213,955,562	-	209,786,225	209,786,225	-
Mozambique	9,183,804	9,183,804	-	34,064,474	12,279,516	21,784,958
Rwanda	451,282,113	125,372,916	325,909,197	433,968,130	58,693,898	375,274,232
South Sudan	151,061,168	1,061,168	150,000,000	192,428,635	192,428,635	-
Sudan	892,733,934	28,353,536	864,380,398	979,824,211	949,839,290	29,984,921
Tanzania	151,539,326	151,539,326	-	160,691,537	97,195,433	63,496,104
Uganda	30,039,973	17,067,320	12,972,653	43,507,406	20,453,410	23,053,996
Zambia	858,617,165	858,617,165	-	689,023,981	69,849,656	619,174,325
Zimbabwe	624,204,123	32,214,783	591,989,340	566,307,397	555,793,649	10,513,748
<b>Gross Loans</b>	<b>4,785,854,199</b>	<b>2,723,999,497</b>	<b>2,061,854,702</b>	<b>4,774,037,107</b>	<b>3,175,657,056</b>	<b>1,598,380,051</b>
Impairment on trade finance loans (Note 20)	(186,615,354)	-	(186,615,354)	(189,214,578)	-	(189,214,578)
<b>Net Loans</b>	<b>4,599,238,845</b>	<b>2,723,999,497</b>	<b>1,875,239,348</b>	<b>4,584,822,529</b>	<b>3,175,657,056</b>	<b>1,409,165,473</b>



## 52. Project Loan Portfolio

### GROUP AND BANK

As at 31 December 2024

As at 31 December 2023

	AMOUNTS DISBURSED	INTEREST CAPITALISED	AMOUNTS REPAID	INTEREST RECEIVABLE	BALANCE OUTSTANDING	DUE WITHIN ONE YEAR	DUE AFTER ONE YEAR	BALANCE OUTSTANDING	WITHIN ONE YEAR	DUE AFTER ONE YEAR
COUNTRY	USD	USD	USD	USD	USD	USD	USD		USD	USD
Burundi	41,176,875	2,074,720	(15,012,596)	228,221	28,467,220	15,322,110	13,145,110	13,338,999	-	13,338,999
Comoros	26,848,466	-	(12,707,707)	120,641	14,261,400	3,263,032	10,998,368	18,376,248	3,421,868	14,954,380
Congo DRC	267,396,429	16,040,039	(19,843,692)	2,206,914	265,799,690	117,178,795	148,620,895	244,173,265	55,570,323	188,602,942
Djibouti	3,086,487	481,328	(44,642)	168,724	3,691,897	2,699,812	992,085	3,043,301	-	3,043,301
Eritrea	403,652	-	(403,652)	-	-	-	-	-	-	-
Ethiopia	243,445,016	32,983,318	(198,285,822)	3,205,105	81,347,617	12,441,689	68,905,928	87,238,678	24,078,890	63,159,788
Kenya	1,804,466,037	1,532,900	(959,481,553)	38,561,155	885,078,539	219,076,480	666,002,059	627,554,892	92,451,265	535,103,627
Madagascar	7,079,269	-	(456,837)	243,164	6,865,596	1,813,521	5,052,075	6,865,597	-	6,865,597
Malawi	60,793,337	2,920	(60,796,257)	-	-	-	-	-	-	-
Mauritius	243,481,894	59,695,929	(71,897,308)	6,573,189	237,853,704	149,155,771	88,697,933	197,036,057	178,702,724	18,333,333
Mozambique	171,289,307	5,041,349	(45,359,242)	574,005	131,545,419	10,866,133	120,679,286	114,827,902	12,570,324	102,257,578
Rwanda	407,610,599	22,666,910	(313,197,671)	6,442,383	123,522,221	54,324,828	69,197,393	134,463,106	45,518,861	88,944,245
Seychelles	107,155,554	-	(102,505,142)	71,223	4,721,635	4,721,635	-	21,029,512	19,088,523	1,940,989
Sudan	62,756,121	17,056,064	(25,392,904)	-	54,419,281	54,419,282	-1.00	52,744,326	52,744,326	-
Tanzania	783,643,035	682,910	(584,092,669)	1,348,640	201,581,916	89,324,830	112,257,086	327,402,972	148,134,657	179,268,315
Uganda	603,722,149	25,543,806	(382,047,281)	2,686,715	249,905,389	84,603,332	165,302,057	305,461,835	69,870,335	235,591,500
Zambia	131,225,914	25,086,069	(145,253,686)	-	11,058,297	11,058,297	-	11,058,297	-	11,058,297
Zimbabwe	334,796,273	709,655	(331,152,926)	-	4,353,002	4,353,002	-	4,244,976	3,388,746	856,230
<b>Gross Loans</b>	<b>5,300,376,414</b>	<b>209,597,917</b>	<b>(3,267,931,587)</b>	<b>62,430,079</b>	<b>2,304,472,823</b>	<b>834,622,549</b>	<b>1,469,850,274</b>	<b>2,168,859,963</b>	<b>705,540,842</b>	<b>1,463,319,121</b>
Impairment on project loans (Note 20)	-	-	-	-	(66,322,503)	-	(66,322,503)	(37,764,984)	-	(37,764,984)
<b>Net Loans</b>	<b>5,300,376,414</b>	<b>209,597,917</b>	<b>(3,267,931,587)</b>	<b>62,430,079</b>	<b>2,238,150,320</b>	<b>834,622,549</b>	<b>1,403,527,771</b>	<b>2,131,094,979</b>	<b>705,540,842</b>	<b>1,425,554,137</b>

### 53. Statement of Subscriptions to the Capital Stock

	SHARES SUBSCRIBED	PERCENTAGE OF TOTAL	VALUE	CALLABLE CAPITAL	PAYABLE CAPITAL	INSTALLMENTS PAYABLE ON 31.02.2024	INSTALLMENTS PAID AS AT 31.12.2024	SHARE PREMIUM PAID AS AT 31.12.2024	TOTAL PAID AS AT 31.12.2024
As at 31 December 2024			USD	USD		USD	USD	USD	USD
<b>CLASS 'A' SHARES</b>									
African Development Bank	4,855	3.78%	110,048,285	88,038,628	22,009,657	22,009,657	22,009,656	8,242,522	30,252,178
Arab Republic of Egypt	11,030	8.58%	250,017,010	200,013,608	50,003,402	38,574,701	38,574,700	13,536,575	52,111,275
Democratic Republic of Congo	8,877	6.90%	201,214,959	160,971,967	40,242,992	29,630,302	29,630,303	8,417,136	38,047,439
Federal Democratic Republic of Ethiopia	12,133	9.44%	275,018,711	220,014,969	55,003,742	43,865,178	43,865,158	14,201,854	58,067,012
Federal Republic of Somalia	490	0.38%	11,106,830	8,885,464	2,221,366	1,505,089	1,505,088	158,887	1,663,975
Kingdom of eSwatini	689	0.54%	15,617,563	12,494,050	3,123,513	2,244,033	2,244,033	492,994	2,737,027
People's Republic of China	5,492	4.27%	124,487,164	99,589,731	24,897,433	24,897,433	24,897,433	9,255,485	34,152,918
Republic of Belarus	1,900	1.48%	43,067,300	34,453,840	8,613,460	6,319,560	6,319,560	1,736,234	8,055,794
Republic of Botswana	147	0.11%	3,332,049	2,665,639	666,410	666,410	666,410	1,374,088	2,040,498
Republic of Burundi	2,538	1.97%	57,528,846	46,023,077	11,505,769	8,880,931	8,880,930	3,122,250	12,003,180
Republic of Djibouti	601	0.47%	13,622,867	10,898,294	2,724,573	1,863,227	1,863,227	231,218	2,094,445
Republic of Ghana	80	0.06%	1,813,360	1,450,688	362,672	362,672	362,672	681,733	1,044,405
Republic of Kenya	11,556	8.99%	261,939,852	209,551,882	52,387,970	41,340,055	41,267,355	18,251,473	59,518,828
Republic of Madagascar	683	0.53%	15,481,561	12,385,249	3,096,312	2,185,099	2,185,099	400,376	2,585,475
Republic of Malawi	2,726	2.12%	61,790,242	49,432,194	12,358,048	9,098,534	9,098,534	2,267,284	11,365,818
Republic of Mauritius	5,216	4.06%	118,231,072	94,584,858	23,646,214	18,024,799	18,024,799	6,022,731	24,047,530
Republic of Mozambique	3,511	2.73%	79,583,837	63,667,070	15,916,767	11,464,969	11,464,969	2,643,035	14,108,004
Republic of Rwanda	5,307	4.13%	120,293,769	96,235,015	24,058,754	21,225,379	21,225,049	4,745,013	25,970,062
Republic of Senegal	72	0.06%	1,632,024	1,305,618	326,406	195,843	65,281	131,043	196,324
Republic of Seychelles	557	0.43%	12,625,519	10,100,415	2,525,104	1,949,361	1,949,361	692,120	2,641,481
Republic of South Sudan	3,500	2.72%	79,334,500	63,467,600	15,866,900	11,360,700	11,360,700	2,551,318	13,912,018
Republic of Sudan	8,136	6.33%	184,418,712	147,534,970	36,883,742	23,922,752	23,922,752	-	23,922,752

### 53. Statement of Subscriptions to the Capital Stock (continued)

	SHARES SUBSCRIBED	PERCENTAGE OF TOTAL	VALUE	CALLABLE CAPITAL	PAYABLE CAPITAL	INSTALLMENTS PAYABLE ON 31.02.2024	INSTALLMENTS PAID AS AT 31.12.2024	SHARE PREMIUM PAID AS AT 31.12.2024	TOTAL PAID AS AT 31.12.2024
As at 31 December 2024 (cont'd)			USD	USD		USD	USD	USD	USD
<b>CLASS 'A' SHARES (CONT'D)</b>									
Republic of Uganda	8,150	6.34%	184,736,050	147,788,840	36,947,210	27,943,878	27,943,878	8,998,455	36,942,333
Republic of Zambia	9,488	7.38%	215,064,496	172,051,595	43,012,901	28,601,221	28,601,221	2,446,098	31,047,319
Republic of Zimbabwe	9,771	7.60%	221,479,257	177,183,406	44,295,851	28,728,156	28,728,156	-	28,728,156
State of Eritrea	370	0.29%	8,386,790	6,709,432	1,677,358	1,137,883	1,137,884	125,373	1,263,257
Union of the Comoros	274	0.21%	6,210,758	4,968,606	1,242,152	897,613	897,613	215,359	1,112,972
United Republic of Tanzania	10,418	8.10%	236,144,806	188,915,845	47,228,961	36,090,397	36,090,397	11,087,010	47,177,407
	128,567	100%	2,914,228,189	2,331,382,550	582,845,639	444,985,832	444,782,218	122,027,664	566,809,882

### 53. Statement of Subscriptions to the Capital Stock (continued)

	SHARES SUBSCRIBED	PERCENTAGE OF TOTAL	VALUE	CALLABLE CAPITAL	PAYABLE CAPITAL	INSTALLMENTS PAYABLE ON 31.02.2023	INSTALLMENTS PAID AS AT 31.12.2023	SHARE PREMIUM PAID AS AT 31.12.2023	TOTAL PAID AS AT 31.12.2023
As at 31 December 2023			USD	USD		USD	USD	USD	USD
<b>CLASS 'A' SHARES</b>									
African Development Bank	4,746	3.70%	107,577,582	86,062,066	21,515,516	21,515,516	21,515,516	6,947,537	28,463,053
Arab Republic of Egypt	11,030	8.60%	250,017,010	200,013,608	50,003,402	37,749,622	37,749,622	11,374,306	49,123,928
Democratic Republic of Congo	8,877	6.92%	201,214,959	160,971,967	40,242,992	28,995,626	28,995,627	6,753,852	35,749,479
Federal Democratic Republic of Ethiopia	12,133	9.45%	275,018,711	220,014,969	55,003,742	42,949,432	41,949,363	11,801,973	53,751,336
Federal Republic of Somalia	490	0.38%	11,106,830	8,885,464	2,221,366	1,473,355	1,473,355	75,723	1,549,078
Kingdom of eSwatini	689	0.54%	15,617,563	12,494,050	3,123,513	2,194,166	2,194,166	362,307	2,556,473
People's Republic of China	5,369	4.18%	121,699,123	97,359,298	24,339,825	24,339,825	24,339,825	7,794,171	32,133,996
Republic of Belarus	1,900	1.48%	43,067,300	34,453,840	8,613,460	6,183,558	6,183,558	1,379,816	7,563,374
Republic of Botswana	145	0.11%	3,286,715	2,629,372	657,343	657,343	657,343	1,350,327	2,007,670
Republic of Burundi	2,538	1.98%	57,528,846	46,023,077	11,505,769	8,690,528	8,690,528	2,623,265	11,313,793
Republic of Djibouti	601	0.47%	13,622,867	10,898,294	2,724,573	1,863,227	1,863,227	231,218	2,094,445
Republic of Ghana	77	0.06%	1,745,359	1,396,287	349,072	353,605	353,605	657,972	1,011,577
Republic of Kenya	11,556	9.00%	261,939,852	209,551,882	52,387,970	40,401,476	40,401,476	15,982,279	56,383,755
Republic of Madagascar	683	0.53%	15,481,561	12,385,249	3,096,312	2,139,765	2,139,765	281,570	2,421,335
Republic of Malawi	2,726	2.12%	61,790,242	49,432,194	12,358,048	9,098,534	9,098,534	2,267,283	11,365,817
Republic of Mauritius	5,216	4.06%	118,231,072	94,584,858	23,646,214	17,639,460	17,639,460	5,012,879	22,652,339
Republic of Mozambique	3,511	2.74%	79,583,837	63,667,070	15,916,767	11,215,632	11,215,632	1,989,602	13,205,234
Republic of Rwanda	5,307	4.14%	120,293,769	96,235,015	24,058,754	20,835,506	18,835,190	3,723,282	22,558,472
Republic of Senegal	72	0.06%	1,632,024	1,305,619	326,405	130,562	65,281	131,043	196,324
Republic of Seychelles	557	0.43%	12,625,519	10,100,415	2,525,104	1,904,027	1,904,027	573,315	2,477,342
Republic of South Sudan	3,500	2.73%	79,334,500	63,467,600	15,866,900	11,360,700	11,360,700	2,551,319	13,912,019
Republic of Sudan	8,136	6.34%	184,418,712	147,534,970	36,883,742	23,922,752	23,922,752	-	23,922,752

### 53. Statement of Subscriptions to the Capital Stock (Continued)

	SHARES SUBSCRIBED	PERCENTAGE OF TOTAL	VALUE	CALLABLE CAPITAL	PAYABLE CAPITAL	INSTALLMENTS PAYABLE ON 31.02.2023	INSTALLMENTS PAID AS AT 31.12.2023	SHARE PREMIUM PAID AS AT 31.12.2023	TOTAL PAID AS AT 31.12.2023
As at 31 December 2023(cont'd)			USD	USD		USD	USD	USD	USD
CLASS 'A' SHARES (CONT'D)									
Republic of Uganda	8,150	6.35%	184,736,050	147,788,840	36,947,210	27,350,002	27,350,002	7,442,097	34,792,099
Republic of Zambia	9,488	7.39%	215,064,496	172,051,595	43,012,901	28,601,219	28,601,219	2,446,099	31,047,316
Republic of Zimbabwe	9,771	7.61%	221,479,257	177,183,406	44,295,851	28,728,156	28,728,156	-	28,728,156
State of Eritrea	370	0.29%	8,386,790	6,709,432	1,677,358	1,110,683	1,110,683	54,088	1,164,771
Union of the Comoros	274	0.21%	6,210,758	4,968,606	1,242,152	879,480	879,480	167,836	1,047,316
United Republic of Tanzania	10,418	8.12%	236,144,806	188,915,845	47,228,961	35,319,719	35,319,719	9,067,308	44,387,027
	128,330	100%	2,908,856,110	2,327,084,888	581,771,222	437,603,476	434,537,811	103,042,467	537,580,276

### 53. Statement of Subscriptions to the Capital Stock (continued)

	NUMBER OF SHARES	PERCENTAGE OF TOTAL	SHARE VALUE	PAYABLE CAPITAL	PAID UP CAPITAL	SHARE PREMIUM	TOTAL PAID
As at 31 December 2024			USD	USD	USD	USD	USD
<b>CLASS 'B'</b>							
African Development Bank	5,895	17.93%	26,724,512	26,724,512	26,724,512	20,251,419	46,975,931
AGDF Corporate Trust Ltd (Rwanda)	588	1.79%	2,665,639	2,665,639	2,665,639	5,475,849	8,141,488
Arab Bank for Economic Development in Africa	1,134	3.45%	5,140,896	5,140,896	5,140,896	7,233,022	12,373,918
Banco Nacional de Investimento	931	2.83%	4,220,614	4,220,614	4,220,614	1,817,160	6,037,774
Board of Trustees of the National Social Security Fund of Tanzania	1,458	4.43%	6,609,697	6,609,697	6,609,697	14,568,061	21,177,758
Caisse Nationale de la Sécurité Sociale (Djibouti)	1,150	3.50%	5,213,418	5,213,418	5,213,418	10,212,582	15,426,000
Fundo Soberano de Angola	1,219	3.71%	5,526,215	5,526,215	5,526,215	14,482,451	20,008,666
Investment Fund for Developing Countries	3,383	10.29%	15,336,561	15,336,561	15,336,561	24,359,316	39,695,877
National Pension Fund (Mauritius)	2,166	6.59%	9,819,385	9,819,385	9,819,385	6,359,156	16,178,541
National Social Security Fund (Uganda)	3,443	10.47%	15,608,562	15,608,562	15,608,562	16,300,508	31,909,070
OPEC Fund for International Development	2,875	8.74%	13,033,568	13,033,568	13,033,568	18,168,354	31,201,922
People's Republic of China	3,915	11.91%	17,748,336	17,748,336	17,748,336	9,174,811	26,923,147
Rwanda Social Security Board	3,649	11.10%	16,542,450	16,542,450	16,542,450	12,039,506	28,581,956
Seychelles Pension Fund	1,078	3.28%	4,887,027	4,887,027	4,887,027	2,718,804	7,605,831
	32,884	100%	149,076,880	149,076,880	149,076,880	163,160,999	312,237,879

Class 'B' shares were first issued in 2013 following an approval by the Board of Governors in December 2012 to increase the Bank's authorised capital from USD 2.0 billion to USD 3.0 billion. This increase was achieved through the creation of 220,584 new Class B shares of a par value of US\$4,533.42 each.

Class 'B' shares do not have a callable portion of capital. The shares are due on issue and are paid at once.

### 53. Statement of Subscriptions to the Capital Stock (continued)

	NUMBER OF SHARES	PERCENTAGE OF TOTAL	SHARE VALUE	PAYABLE CAPITAL	PAID UP CAPITAL	SHARE PREMIUM	TOTAL PAID
As at 31 December 2023			USD	USD	USD	USD	
<b>CLASS 'B'</b>							
African Development Bank	5,895	17.87%	26,724,428	26,724,428	26,724,428	20,251,504	46,975,932
African Economic Research Consortium	187	0.57%	847,781	847,781	847,781	1,326,784	2,174,565
African Reinsurance Corporation	878	2.66%	3,980,360	3,980,360	3,980,360	2,697,001	6,677,361
AGDF Corporate Trust Ltd (Rwanda)	588	1.78%	2,665,674	2,665,674	2,665,674	5,475,814	8,141,488
Arab Bank for Economic Development in Africa	1,109	3.36%	5,027,575	5,027,575	5,027,575	6,935,993	11,963,568
Banco Nacional de Investimento	931	2.82%	4,220,630	4,220,630	4,220,630	1,817,144	6,037,774
Board of Trustees of the National Social Security Fund Tanzania	806	2.44%	3,653,955	3,653,955	3,653,955	7,514,951	11,168,906
Caisse Nationale de la Sécurité Sociale (Djibouti)	1,150	3.49%	5,213,445	5,213,445	5,213,445	10,212,555	15,426,000
Eagle Insurance Limited	-		-	-	-	(2,564,945)	(2,564,945)
Investment Fund for Developing Countries	3,383	10.26%	15,336,527	15,336,527	15,336,527	24,359,350	39,695,877
National Pensions Fund (Mauritius)	2,118	6.42%	9,601,776	9,601,776	9,601,776	5,788,893	15,390,669
National Social Security Fund (Uganda)	3,443	10.44%	15,608,531	15,608,531	15,608,531	16,300,539	31,909,070
OPEC Fund for International Development	2,875	8.72%	13,033,560	13,033,560	13,033,560	18,168,362	31,201,922
People's Republic of China	3,915	11.87%	17,748,296	17,748,296	17,748,296	9,174,851	26,923,147
Rwanda Social Security Board	3,649	11.06%	16,542,411	16,542,411	16,542,411	12,039,545	28,581,956
Seychelles Pension Fund	1,078	3.27%	4,887,040	4,887,040	4,887,040	2,718,791	7,605,831
SICOM Global Fund Limited	144	0.44%	652,845	652,845	652,845	1,340,979	1,993,824
PTA Reinsurance Company	834	2.53%	3,780,890	3,780,890	3,780,890	1,223,110	5,004,000
	32,983	100%	149,525,724	149,525,724	149,525,724	144,781,221	294,306,945



### 53. Statement of Subscriptions to the Capital Stock (continued)

	NUMBER OF SHARES	PERCENTAGE OF TOTAL	SHARE VALUE	PAYABLE CAPITAL	PAID UP CAPITAL	SHARE PREMIUM	TOTAL PAID
<b>As at 31 December 2024</b>			USD	USD	USD	USD	
<b>CLASS 'C'</b>							
African Development Bank	977	50.00%	4,429,132	4,429,132	4,429,132	10,568,795	14,997,927
African Development Bank (as Implementing Entity of the Clean Technology Fund)	977	50.00%	4,429,132	4,429,132	4,429,132	10,568,795	14,997,927
	1,954	100%	8,858,264	8,858,264	8,858,264	21,137,590	29,995,854
<b>As at 31 December 2023</b>							
African Development Bank	977	50.00%	4,429,132	4,429,132	4,429,132	10,568,795	14,997,927
Eagle Insurance Company Limited	213	10.90%	965,614	965,614	965,614	2,304,149	3,269,763
Eastern and Southern African Trade and Development Bank Provident Fund	2,781	142.32%	12,607,420	12,607,420	12,607,420	(5,842,547)	6,764,873
Sacos Group Limited	112	5.73%	507,741	507,741	507,741	665,867	1,173,608
Sacos Life Assurance Limited Company	112	5.73%	507,741	507,741	507,741	665,867	1,173,608
	4,195	210%	19,017,648	19,017,648	19,017,648	8,362,131	27,379,779

Class 'C' shares were first issued in 2022 and have a par value of USD 4,533.40 each.

Class 'C' shares do not have voting rights.

Class 'C' shares do not have a callable portion of capital. The shares are due on issue and are paid at once.

## 54. Prior Year Adjustments

In the previous year, in the Group and Bank statement of cash flows, the proceeds and purchases relating to capital subscription and share premium were being reflected as a net balance. Split between purchases and redemption has now been done in the current year in order to comply with IAS 7.

Furthermore, dividend declared and allocated to members' subscription which do not translate to cash payments had been included in the net balance relating to capital subscription and payment of dividends in the statement of cash flows. This has now been adjusted in the current year in order to comply with IAS 7.

### Effect on statement of cash flows

	BALANCE AS PREVIOUSLY STATES	ADJUSTMENT FOR RESTATEMENT	RESTATED
As at 31 December 2023	USD	USD	USD
<b>GROUP</b>			
Proceeds from capital subscription	22,642,149	(2,615,744)	20,026,405
Share capital redemption	-	(5,231,571)	(5,231,571)
Proceeds from share premium	39,054,330	(6,241,757)	32,812,573
Share premium redemption	-	(12,483,509)	(12,483,509)
Payment of dividends	(39,011,735)	26,572,581	(12,439,154)
<b>BANK</b>			
Proceeds from capital subscription	22,642,149	(2,615,744)	20,026,405
Share capital redemption	-	(5,231,571)	(5,231,571)
Proceeds from share premium	39,054,330	(6,241,757)	32,812,573
Share premium redemption	-	(12,483,509)	(12,483,509)
Payment of dividends	(39,011,735)	26,572,581	(12,439,154)

The effects of the changes in the consolidated and separate financial statements arising from the outlined changes above have been reflected in the respective statements of cash flows. In addition, consequential amendments arising from the adjustments have been made in Note 38 in the financial statements.



# Administration

## 9.1 Acronyms and Abbreviations

AfCFTA	African Continental Free Trade Area	IMF	International Monetary Fund
AfDB	African Development Bank	INVERSCO	Investment and Credit Committee
AoE	Articles of Establishment	ISSB	International Sustainability Standards Board
ARCO	Audit and Risk Committee	JCR	Japan Credit Rating Agency
BANCOBU	Commercial Bank of Burundi	JICA	Japan International Cooperation Agency
BER	Board Effectiveness Review	LDC	Least Developed Countries
BII	British International Investment	LOC	Letters of Credit
BOAD	West African Development Bank	M&E	Monitoring and Evaluation
CAGR	Compound Annual Growth Rate	MoU	Memorandum of Understanding
CGDF	Corporate Governance Development Framework	MSMEs	Micro, Small and Medium Enterprises
CIS	Collective Investment Scheme	MT	Metric Tonnes
CO <sub>2</sub>	Carbon Dioxide	MW	Mega watts
COMESA	Common Market for Eastern and Southern Africa	MWh	Mega Watt-hours
CRAF	CARE Ratings (Africa) Private Limited	NAPA	National Adaptation Programmes of Action
DFI	Development Finance Institution	NDC	Nationally Determined Contributions
DRC	Democratic Republic of Congo	NDCs	Nationally Determined Contributions
DRE	Distributed renewable energy	NED	Non-Executive Directors
E&S	Environmental and Social	OPEC	Oil Producing and Exporting Companies
EAC	East African Community	REMCO	Remuneration and Nominations Committee
EDGE	Excellence in Design for Greater Efficiencies	RMF	Risk Management Framework
ESATAL	The Eastern and Southern African Trade Advisers Limited	RoE	Return on Equity
ESATF	Eastern and Southern African Trade Fund	SACE	South African Council for Educators
ESG	Environmental, Social and Governance	SBU	Strategic Banking Unit
ESMS	Environmental and Social Management System	SDGs	Sustainable Development
EUR	Euro	SDIMS	Sustainability and Development Impact Monitoring
FINCO	Finance and Capital Committee	SMBC	Sumitomo Mitsui Banking Corporation
GDP	Gross Domestic Product	SME	Small and Medium Enterprises
GGGI	Global Green Growth Institute	STI	Science Technology and Innovation
GHG	Greenhouse Gases	TAM	TDB Group Asset Management
GMPD	Group President and Managing Director	TCI	TDB Captive Insurance Company
IC	Investment Sub-Committee	tCO <sub>2e</sub>	Tonnes of Carbon Dioxide Equivalent
ICT	Information and Communication Technology	TDB	Trade and Development Bank
IDA	International Development Association	TDF	Trade and Development Fund
IFRS	International Financial Reporting Standards	TPD	Tonnes Per Day
IGAD	Intergovernmental Authority on Development	USD	United States Dollar
IIRC	International Integrated Reporting Council		

